



Many thousands greet The Queen at her Jubilee

Sea of flags lines the route

Hundreds of thousands of people braved the stormy weather to line the route from Buckingham Palace to St. Paul's Cathedral yesterday, where the Queen, flanked by her family, celebrated 25 years of her reign at a Thanksgiving Service.

As the Queen rode in the gold State Coach, last used at her Coronation — she waved, smiled and laughed at the sea of Union flags waved by people from the four corners of the world.

Particularly in evidence were the teenagers. Thousands had flocked to London on Monday to make sure of a prime place at the barrier, camping but in a night of rain.

Almost the entire royal family was at the cathedral — from Princess Anne, Countess of Athlone, 94, Queen Victoria's grand-daughter, to Lord Nicholas Windsor, the Duke of Kent's six-year-old son.

When the Queen, with the Duke at her side, arrived at the West Door, a roar could be heard from inside the cathedral.

During the service the congregation sang the hymn "All people that on earth do dwell," which was used at the Coronation. Tacitly, one of the other hymns was to a traditional Scottish melody and another to a Welsh hymn tune.

Story and pictures, Page 13

In his sermon, Dr. Donald Coggan, Archbishop of Canterbury, said the service would be remembered as "an occasion of great splendour and deep joy."

For many who had waited as long as 24 hours for a glimpse of the Queen, her walkabout to the Guildhall was the high-spot of the Jubilee. Crowds 39 deep pressed forward at her approach and the Queen paused to talk to as many as she could, leaving them breathless, elated and honoured.

The Queen stopped to receive an unusual present of two red roses from a little boy in the crowd. At the Church of St. Mary le Bow, she was presented with a silver replica of the Great Bell of Bow. The Queen rang the bell and laughed.

The royal family acknowledges the cheers of the crowd from the balcony of Buckingham Palace. Left to right: Prince Charles, Prince Edward, Prince Andrew, Lord Mountbatten, The Queen, Prince Philip, Captain Mark Phillips and Princess Anne.

Story and pictures, Page 13



NEWS SUMMARY

GENERAL

Amin jet' hoodwinks the Irish

Aer Lingus training aircraft recited Dublin Airport for over two hours during the Irish government, alerted by the Embassy in Kampala, that President Amin might fly Ireland, had instructed that it would not be allowed to land except in emergency or for fuelling.

Troops and TV camera crews are rushed to the airport where the mystery aircraft refused to identify itself. It was thought that President Idi Amin Dada's pilot was using the tactic of turning up fuel so that he could lead emergency. Only when "Uganda 345" was locked into the Dublin approach pattern was it pilot at last identified as a wounded Aer Lingus employee.

Radio Uganda said last night that President Amin had arrived in an un-named Arab country on his way to the Commonwealth Conference in London. See and Matters, Page 14

Head teachers' plan on meals

The National Association of Head Teachers, meeting in Southport, overwhelmingly carried a motion urging that the charge for school meals should be raised from 15p to the full financial rate of 50p a day. Conference was told that ending subsidies could provide jobs for 12,000 more teachers. Page 8

Ecevit wins

Mr. Bulent Ecevit's Left-oriented Republican Party is expected to cut the mortgage rate again on Friday. Back Page

Seychelles calm

Mr. Albert Rene, who seized power in the Seychelles from President James Mancham on Sunday, seems set to introduce a regime of austerity. The curfew was lifted until 4 p.m. yesterday and, though key points in Victoria, the capital, were being guarded by riflemen, all was quiet. But 3,000 tourists in the holiday resort are still enduring a ban on liquor. Page 4

Siege record

The 52 hostages on a train near Assen, with the four teachers held by Moluccan terrorists at a nearby school, yesterday became the longest-held captives in Dutch siege history when their twin orders went into its 16th day. Feature, Page 33

Briefly ...

Sir John Masterman, Second World War counter-espionage expert and Provost of Worcester College, Oxford, from 1946-51, died, aged 86.

Press Association and ITV Jubilee coverage were hit by disputes over special holiday payments. Page 8

BUSINESS

Exporters fear price squeeze

BY BRIDGET BLOOM, AFRICA CORRESPONDENT

BRITAIN WILL come under fire at the Commonwealth Conference which opens today in London to step up the economic war against Rhodesia.

Dr. Kenneth Kaunda, the Zambian President and the leading African statesman attending this summit, told the Financial Times yesterday that he would call on the British Government to stop British oil companies supplying Rhodesia.

He would also call for sanctions to be extended to British-owned banks in the territory. Rhodesia's telecommunications links with the outside world should be cut.

Dr. Kaunda said the threat to peace caused by the situation in Southern Africa must "give it the edge" over the other major agenda item—the so-called north-south dialogue on bridging the gap between the world's rich and poor nations.

President Kaunda, who is expected to lead the debate from the African side, said western countries had to decide whether they were as serious as they maintained about bringing an end to the illegal regime in Rhodesia.

President Kaunda said western countries knew why guerrilla war was now raging in Southern Africa and they knew what could be done to stop it. But they seemed to lack the courage and determination to take those decisions.

If Britain stopped BP and Shell supplying oil and if the United States did the same with Mobil and France, Colgate-Palmolive could kill the rebellion tomorrow, Dr. Kaunda said.

He would bring these subjects up at the Commonwealth meeting "because Rhodesia is part of the Commonwealth and we have to show precisely what we are talking about," he said.

Commonwealth leaders search for new world economic order

BY MARTIN DICKSON

ALTHOUGH Southern Africa seems certain to be the most urgent political issue at the Commonwealth Conference, the Heads of Government, who gather in the music room at Lancaster House this morning are also expected to focus on the search for a new world economic order and East-West detente.

The meeting will begin with a speech of welcome from Mr. James Callaghan to the 33 other delegations, at least 36 of them led by Heads of Government, and replies from Mr. Morarji Desai, the Indian Prime Minister, Dr. Kenneth Kaunda, the President of Zambia, and Mr. Michael Sonnac, the Prime Minister of Papua New Guinea.

A provisional agenda agreement was reached on yesterday for the discussions, turning to southern Africa on Friday afternoon, before the conference adjourns to Gleneagles in Scotland for the weekend.

One of the first tasks facing the conference today is likely to be the delicate question of who should represent the Seychelles, whose President, Mr. James Mancham, was ousted in

a coup over the weekend after his arrival in London.

The new Seychelles Government said yesterday that it wished to be represented by Mr. Georges Bassol, its High Commissioner to Britain, but Mr. Mancham said he still planned to attend the meeting. He said it would be interesting for the

Commonwealth to be in the Commonwealth Conference.

The big thing would be to expel Amin and his Government from the Commonwealth altogether.

Uganda, however, should not be penalised when Amin "is ousted or resigns" a rehabilitation, Uganda could "rejoin the Commonwealth.

Margaret van Batten writes:

Not much optimism about the chances of the latest British-led

Editorial Comment and Men and Matters, Page 14. Seychelles coup and Rhodesia hints it may cut power supply to Zambia. Page 4

settlement attempt, he was

relatively cautious about suggesting likely to be discussed at the conference that a Commonwealth force could be used to maintain law and order in Rhodesia during the transition to independence.

However, Dr. Kaunda said he did not think either Rhodesia's recent invasion of Mozambique or the mortaring of Kariba, which he ascribed to the Patriotic Front, would make any difference to the chances of settlement.

He believed Rhodesia's principal aim at this stage was to try to internationalise the conflict. If Mozambique also engaged in "this hopeless principle of hot pursuit" the Rhodesians believe, Dr. Kaunda said, South Africa will come to their aid.

On Uganda, President Kaunda was particularly forthright.

Zambia's stand was well known; it was up to Southern Africans to achieve it, as he felt sure they would one day.

He had just come from a long meeting with the U.K. Prime Minister, Mr. Callaghan. But his only comment on this was: "If I reveal details about all my talks with anyone, I will not have any more talks with anyone."

Most of the meeting was devoted to India's domestic politics, on which Mr. Desai was equally coy, pleading ignorance due to his periodic detention.

He took an uncompromising stand against sin but opposed little of a controversial nature.

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world to know "whether the Commonwealth places more stock in elections and human rights than in bullets."

The conference's detailed discussions are likely to begin with a general review of world politics this afternoon, focusing on East-West detente and the

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Violating the facts—a reply

by MILTON SHULMAN

doubt if Mr. Chris Dunkley your tobacco correspondent of your TV critic, he is arguing that the case of cigarette smoking with cancer had not been proved as some non-smokers get cancer, because all people smoke cigarettes do not get cancer and because lung cancer existed before Sir Walter R. R. brought the noxious to Britain.

In this kind of sophism that Mr. Dunkley has relied in his defence of the licence of violence on British (this page, June 1). Because has always been a violent al, because two world wars started independent of the rise of TV, because he can wander in London's streets at night being assaulted by TV it, he exonerates the box any responsibility for our it society. Indeed, warming theme, Mr. Dunkley insists any claim that violence and linked is nothing more a huge and absurd lie.

He has ever suggested that alone produces a violent ty. Attitudes to violence are in the human psyche at early age and jostle with environmental factors such as family in the neighbourhood he school. The question that occupies concerned with this problem is not whether TV is a cause of violent or ant behaviour, but whether it makes a minor or major contribution to such behaviour. A d question is whether only normal, disturbed or delinquent children are more exposed to violent behaviour by they see on TV or whether al children are also affected.

Elizabeth Hall

London Sinfonietta

by DAVID MURRAY

art arrived at the Sinfonietta Jubilee concert on Friday like the statue at the feast. Stern concession of his C Serenade for eight winds to make other music blowzy prolific; the Serenade has the gravity of a rare extrastandard element. Without a actor, the Sinfonietta ers gave it unbroken conation—almost ten severe in opening Allegro, monolithic instead of muscular, but fully transparent. The last variation was a light gush, but a surburst. Else made such ele- demands, though Paul

Entertainment
Guide is on Page 43

erson's new Concerto for 14 instruments, Crucifixion Counterparts, which he conducted himself for plenty of virtuosity his players. Its three ble movements are constantly busy—the hell-for-fun finale leaves the orchestra at the verge of going into orbit the writing is always unusually fluent. The focus of rest swings neatly between expectations and shimmering textures, though at a hearing the intended proportion competition has remained merely in this time, no tensions well.

Four new categories in Imperial Tobacco radio awards

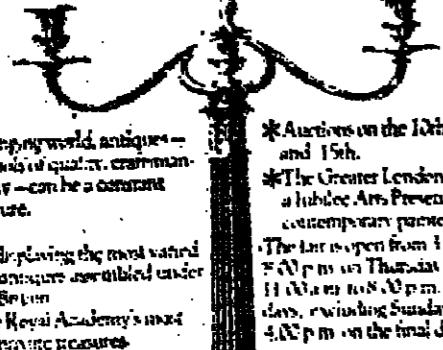
local radio award will be in the four new categories which have been added to year's Imperial Tobacco Awards for radio. This acknowledges the growing importance of local radio and will be given to best scripted programme, best community interest, best documentary, dramatised programme and documentary programme will now be eligible for an Imperial Tobacco rd, and will join the tobacco Awards.

Have your car made on page 33



The Fine Art & Antiques Fair

THE LARGEST QUALITY ANTIQUES FAIR IN BRITAIN



*Antiques on the 10th, 13th, 14th and 15th.

*The Great London Picture Show

A Jubilee Art Presentation

contemporary posters

The fair is open from 10.30 a.m. to 6.30 p.m. on Thursday, Friday and Saturday, 10.30 a.m. to 8.00 p.m. on all other days, concluding Sunday 11.00 a.m. to 4.00 p.m. on the final day.

Some of the Royal Academy's most celebrated private treasures

Olympia 9th-16th June 1977

The fact that a majority of children or most children or even 90 per cent. of children do not become more violence-prone because of TV programmes does not mean such programmes have not made a major contribution to a violent society. Indeed, if 10 per cent. of the population were lawlessly violent, society would be ungovernable.

Although Mr. Dunkley would probably dismiss it as irrelevant, there is not a serious authority who has studied the question who does not agree that TV violence does influence the disturbed or abnormal child.

But no one has calculated how many of such children there are.

Suppose 15 per cent. of children

were classified as mentally sub-

normal or over-adjusted—prob-

ably an under-estimate—would

TV's influence on them not be

something to worry about?

We do not know how much violence a child was exposed to in the Dark or Middle Ages.

Mr. Dunkley seems consigned by the fact that mankind survived

barbarism and that it is pre-

sumptions of anyone to assume

that civilisation can make things better.

The argument must surely be confined to the level of the present social scene is the prevalence of violence among the under-14s in America and Britain. A mere 125 such juvenile crimes were committed in Britain in 1950 and almost 2,000 in 1977.

Can the usual causes of crime

—poverty, bad education, frustra-

ted expectations—account for a

12-year-old criminal?

Now unless one were to deny

that TV had any influence at all, common sense would assume that such statistics had some relationship to the immersion of young people in a violent atmosphere for one-sixth of their waking hours. The only argu-

ment Mr. Dunkley puts forward

is that some research has shown

that TV merely reinforces exist-

ing attitudes.

He does not seem to be aware

that this research was concerned

only with studies of political attitudes during election cam-

aigns and that no one claimed

it could apply to children who

had no attitudes that could be

reinforced before they started

looking at the box—probably at

the age of three! His other

totally unproved assertion is that

watching the fighting in Vietnam

on TV produced such a revision

among Americans that it hastened the end of the war.

Such limited evidence that is

available on this subject proves

that it is the opposite. A Louis

XVI poll at the height of the

fighting in 1967 showed that 52

per cent. of the people were not

opposed to the war because of

what they saw on TV as against

31 per cent. who were. When

they did TV, make them want to

“back the boys” in Vietnam,

73 per cent. said yes and only

11 per cent. said no.

What commonsense dictates,

and Mr. Dunkley calls the big lie, has been accepted by two

major Presidential Commissions

in America, costing millions and

lasting years. The link between

TV violence and violence among

the young has been accepted by

almost all psychiatrists and a

majority of social scientists.

It has also been conceded by

the heads of all the American

networks—NBC, CBS and ABC,

by the American Medical Associa-

tion, by Advertising Agencies, and

by the National Citizens Com-

mittee for Broadcasting. In

Britain the Annual Committee

has accepted the argument. So

has Mrs. Shirley Williams and

the Home Secretary, Mr. Merlyn

Rees.

Have they all been taken in

by a big lie or is there something blind about Mr. Dunkley?

Festival Hall

New Philharmonia

by DAVID MURRAY

Under Riccardo Muti, the New Philharmonia gave strong and aristocratic accounts of eight unpublished numbers which, in the nearly 30 years it took Walton to settle on a final ordering for the collection, fell into make other music blowzy prolific; the Serenade has the gravity of a rare extrastandard element. Without a soloist, the Sinfonietta ers gave it unbroken conation—almost ten severe in opening Allegro, monolithic instead of muscular, but fully transparent. The last variation was a light gush, but a surburst. Else made such demands, though Paul

Festival Hall

Abbado's Brahms

by MAX LOPPERT

On Sunday evening Claudio Abbado, the London Symphony Orchestra and Chorus, and the soloists Benjamin Luxon and Lucia Popp, gave a performance of the Brahms German Requiem that was hard to fault on the musical level, and hard to

praise on other levels. Positive

qualities had gathered in it, notably the care shown in obtaining

like tonal colours from the

chorus and orchestra that bore

fruit in unusual consistency of

blend and control; also, a con-

cern for the dynamic range of

the music, and a feeling for the

long-lined lyricism of the middle

movements.

But the result wore an air of

negativity, of Brahms' undi-

minable accent and slackness

of his musculature. Of Brahms

it was the end Miss Argerich's

efforts were more visible than

audible—over-orchestration, or a

certain shallowness of piano

texture?—but so furiously

driven that one had no sense of

the right sense of unassuaged anything missed.

Romeo and Juliet

The most striking thing about

Rudolf Nureyev's version of

Romeo and Juliet, given its first

performance by London Festival

Ballet last week, is the lack of

depth to the two main characters.

Neither Romeo, which Mr.

Nureyev dances in rather

unbalanced fashion, or Juliet, who

is taken by Patricia Racine with

considerable technical brio, seem

anything more than convenient

poses upon which a sometimes

clever, sometimes willful produc-

tion depends. Of what Sergey

Radov, the Russian librettist, called "the growth and develop-

ment of a personality in the

course of the entire spectacle," is

little trace.

In place of characterisation,

we are given an incessantly

busy action which takes place

against Ezio Frigerio's seruo-

ly careful evocations of

Renaissance scenes, in costumes

no less careful in cut. Visually

the staging has felicities: it

starts with a stunning coup de

théâtre in which a death car

beats away the bodies of

Capulet and Montague minnows

who are victims of the feuding

which runs like a thread through

the entire presentation. There

is a kind of fragmented and

frenetic energy that informs

much of the supporting action:</p

OVERSEAS NEWS

NATO in talks on N-forces

Ottawa, June 7. NATO DEFENCE ministers meet tomorrow in secret session to discuss moves to strengthen their armoury of nuclear weapons. The organisation believes it must increase its nuclear strength because the Soviet Union is employing a wide range of new missiles.

At the centre of the discussion will be the U.S. Cruise missile and whether U.S. tactical nuclear forces in Western Europe should be armed with much more lethal warheads.

David Bell writes from Washington: The U.S. Administration has not decided whether to go ahead with production of the so-called Neutron Bomb, a weapon that emits heavy radiation to kill the enemy but which has very much less explosive power than a conventional nuclear weapon.

Neutron warheads have been under development at least since 1960, but it was not until last year that the Ford Administration authorised the Energy Research and Development Administration (successor to the Atomic Energy Commission) to start building neutron warheads for the new Lance tactical missile.

Further funds for the warhead are contained in a \$10.2bn public works Bill before Congress, but Administration officials said today that the fact that the money is there should not be taken to mean that the Carter Administration will necessarily continue the Ford policy.

Bhutto ends martial law, frees detainees

Mr. Zulfikar Ali Bhutto, the Pakistan Prime Minister, announced yesterday that martial law in Lahore, Karachi and Hyderabad imposed in April after disturbances across the nation — was being lifted immediately unless its supporters, sparked by the Opposition's campaign alleging massive rigging in the March general elections.

Meanwhile the Government has during the past three days released about 13,000 people detained, during the Opposition's campaign, for violating the ban on demonstrations.

W. German output down—provisionally

West Germany published industrial production figures yesterday that showed a provisional 1 per cent decline between March and April, and new order figures for manufacturing industry, which revealed a 1.5 per cent drop over the same period, writes Adrian Dicks from Bonn. The Economics Ministry, commenting on the two indicators, once again urged caution because of continuing problems with the new basis of calculation introduced at the beginning of the year. It pointed out that the February/March change in order figures originally reported to show a 1.5 per cent gain, had now been revised sharply upwards to a 5.5 per cent increase.

Similarly, the preliminary February/March change in industrial production had shown a 1 per cent decline, yet it had now been revised to reveal a 2 per cent rise. On a comparison of March/April with February, new orders were up by 4.5 per cent, with foreign orders up by no less than 10.5 per cent, while industrial production showed a 0.5 per cent rise.

The authorities, however, are continuing to insist that all figures for the first four months should continue to be regarded as provisional, pending further refinement of the statistical base.

Spain trying to stop violence

A two-level security plan is being put into effect to stop half-violence aimed at disrupting the Spanish general elections on June 15, reports Roger Matthews from Madrid. A series of meetings between King Juan Carlos, Prime Minister Adolfo Suarez and senior military and police officers have been taking place the past two days following the outbreak of week-end violence during which two Civil Guards were murdered and extensive damage was caused by more than 20 bomb attacks.

French shooting

Workers of the main Left-wing unions stopped work yesterday for five minutes to mark symbolically the week-end fatal shooting of a striker on a picket line outside a Rhine glass factory, writes David Curry from Paris. The picket line was attacked by five men from the tiny Right-wing and officially unrecognised union, CFT, who work in the local plant of Citroen where the CFT (which has condemned the shooting) is dominant. The union, which has been involved in anti-strike activities before and which is regarded by other unions as a strong arm blacking organisation, is powerful in the motor industry, particularly at Citroen and Chrysler. The five men have been arrested and charged with attempted murder.

The Financial Times published yesterday that the CFT, with 1,500 members, had a budget of \$34,000 (one man in second class postage paid at New York, N.Y.)



A frustrating task ahead for Turkey's Ecevit

BY DOMINICK J. COYLE

WHILE IT may take up to 48 hours for final results to come through, it is now apparent that Mr. Erol Ecevit, the 52-year-old poet-politician who heads Turkey's Republican People's Party, will get first crack at forming a new government when the parliament is sworn in following an inconclusive general election.

It has been inconclusive in the sense that both Turkey's pressing needs in domestic economic and foreign policy areas alike and the ambitions of Mr. Ecevit personally, have combined to demand a one-party government in a country which is administratively at least, has been adrift for the past three years. In fact, since Mr. Ecevit's own short-lived coalition authorised the military invasion of northern Cyprus in 1974, a land free of chronic unemployment, has been lacking law and has

inflation and with a premature general election, but the RPP on a somewhat Left-of-Field and Internationally bringing the Turkish economy Centre course, promising a recognised place in the modern to the present point where a generally Social Democratic-type world, although perhaps under major devaluation of the Government and the realisation of Mr. Ecevit just a little less Turkish lira is just about over of Ataturk policies which are still to-day proclaimed on the RPP flag, including Republicanism, nationalism, secularism and reformism.

To realise his objectives, he is equipped with determination and great personal courage. He is also an emotional man, and given to a sudden decisiveness

which would have been an enormous task, even given a strong one-party government. But this is not to be, and the prospects

are for a minority administration or just perhaps paper

Suleyman Demirel, next made

majority patched together with

almost daily violence seen on the streets and in the universities with the neo-fascists led by

former colonel Alpaslan Turkes. That "unholy alliance" also

with a balanced budget, an end failed, dictating not just a

Harvard-trained Mr. Ecevit sent

to simple commitment.

Wider role for party in Soviet constitution

BY DAVID SATTER

WHAT EFFECT the new Soviet stage in Soviet history it is said to have on the to reflect, may be the final one. Lives of Soviet citizens is still unclear. But it is a historic document which crystallises the Stalin constitution did, but it also includes a list of the citizen's obligations to the new Soviet State emerged after Stalin's death.

The draft constitution, which has received the approval of the Communist Party Central Committee, redefines the role of the Communist Party, calling it the leading force in all aspects of social and political life.

This is a significantly broader statement of the Party's role than was contained in the 1936 Stalin constitution and an implicit reminder of the leadership's view that Stalin ruled lawlessly and without the Party during the period referred to here as that of Stalin's death.

The new constitution is also expected to be advanced by the Soviets as a model of socialist legality and an answer to the criticisms of Soviet human rights practices by Communists in Western Europe.

The draft constitution is to undergo five months of public debate before being adopted by the Supreme Soviet in October. It pledges the Soviet Union for the first time to pursue peace in its foreign policy and to take advantage of the international division of labour.

The new constitution may also prepare for the party leader, Mr. Brezhnev, to also become Head of State through the creation of a new post — that of First Deputy President. There has been considerable speculation by Mr. Brezhnev who, in an unusually frank reference to the Stalinist leader, reminded the Central Soviet President from Nikolai Podgorny, who was dropped from the ruling Politburo on May 24. The creation of the position of "First Deputy" represents "violations of the First Deputy President would make it possible for Mr. Brezhnev to become Soviet President while never be repeated again.

The new constitution, like the last

Concorde on course for supreme court

BY JOHN WYLER

NEW YORK, June 7. THE U.S. Federal Government's strong attack yesterday on the Concorde landings ban at New York's Kennedy airport is seen here as a very mixed blessing for the legal battle, being mounted by British Airways and Air France.

The attack, contained in a brief filed by the Department of Justice at the request of three Appeal Court judges, represents the first Federal Government's involvement in the New York court proceedings. On the surface, the brief's accusation to the New York and New Jersey Port Authority's actions have been unfair, dilatory, arbitrary and unreasonable.

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The new constitution, like the last

Rhodesia hints it may cut power supply to Zambia

BY TONY HAWKINS

DESCRIBING Saturday's "in-discriminate" missile attack obligation under the scheme that if Zambia harbours guerrillas who attack Rhodesia's village of Kariba as "nothing less than a criminal act of aggression against black and white civilians as well as foreign tourists," a Rhodesian Cabinet Minister to-day hinted at possible economic reprisals against Lusaka.

In the first Rhodesian Government reaction to Saturday evening's rocket attack from Zambia, the Rhodesian Minister of Commerce, Mr. Andrew Young, U.S. Ambassador to the UN, said yesterday that former Presidents Kennedy and Johnson could be described as racists, a term he has already applied to ex-Presidents Ford and Nixon, Reuter reports.

Mr. Hawkins said that this should be contrasted with Rhodesia's raid into Mozambique last week, when security forces "scrupulously avoided" involvement with innocent civilians and concentrated on attacking guerrillas. The Rhodesian raid had been carried out in the interests of the defence of Rhodesia, while the attack on Kariba was "completely unprovoked."

Mr. Hawkins said that the British Foreign Secretary, Dr. David Owen, had said that Rhodesia's military action inside Mozambique had not only threatened the Anglo-American peace initiative but also triggered a serious military conflict in southern Africa.

In Salisbury, Rhodesian sources were at pains to emphasise that the Rhodesian Government had been carried out in the interests of the defence of Rhodesia, while the attack on Kariba was "completely unprovoked."

Mr. Hawkins said that the British Foreign Secretary, Dr. David Owen, had said that Rhodesia's military action inside Mozambique had not only threatened the Anglo-American peace initiative but also triggered a serious military conflict in southern Africa.

The most astonished group on the island to-day are the tourists. About 3,000 are here. The hour curfew keeps them in prisoned in their luxury hotel without even a drink to console them. Consumption of the island's lime juice has soared steeply.

The coup was also a complete surprise to the British Government. The coalition government between Mancham and René came into force with the blessing of Britain which is deeply involved in the Seychelles. The first priority is to move the economy (mainly tourism and agriculture) to not offer.

The current development plan envisages 75,000 tourists a year by 1980. This year they expect 51,000 visitors, many from Britain. Tourism is a golden which, everybody admits, is dug deep by Mancham, super salesman.

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Britain was obviously appointed at the expulsion of British officials working for the Seychelles government and the families. Seven officials including the Chief Justice and senior police officers were given a soft loan of £10m for development just been agreed. There are some 120 British technicians and personnel here.

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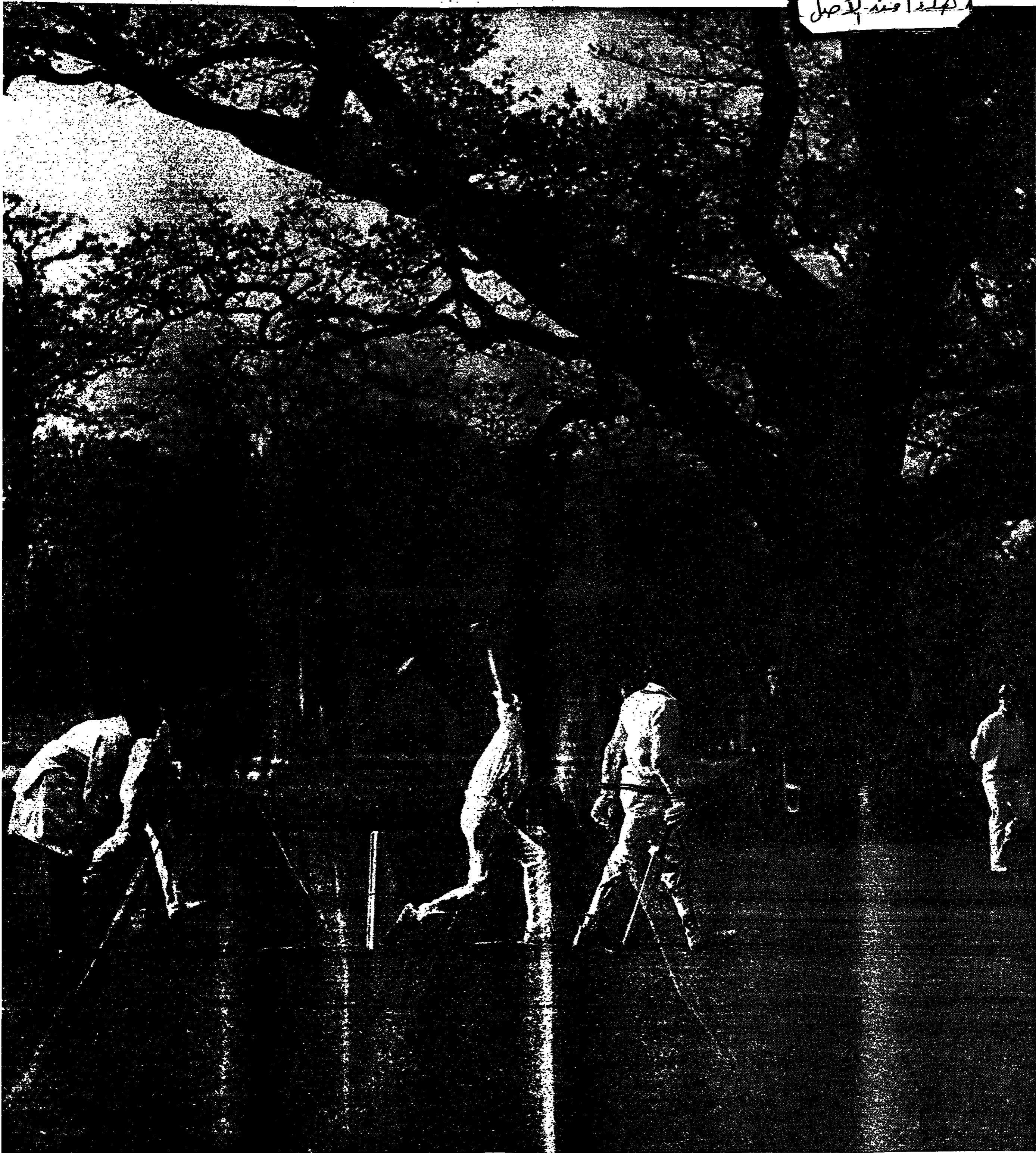
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Photograph: Gus Wyllie

Smart delivery is important everywhere.

Shrewd bowling will put the ball just where this bowler wants it in a Sunday afternoon cricket match on the village green.

Carefully planned delivery is our aim, too. We have to make sure towns and villages across the country get the Mobil fuels and lubricants they need, all year round, with absolute reliability. After all, some people find petrol and lubricating oil even more important than cricket.

Last year we delivered over one thousand million gallons of fuels and lubes to 25,000 different delivery addresses throughout Britain. Making sure that every customer gets the product he needs at the right time

is a complex task. Mobil's Marketing Operations people are well experienced in playing this game — even on the stickiest of wickets.

Delivering product to the customer is the last link in the chain. To ensure we have all the products our customers need in just the right quantities means Mobil's refinery at Coryton must receive the sort of crude oil it needs. Problems do arise, though. Ships loading in the Middle East take up to six weeks to arrive in the UK. They can be subject to delays in foreign ports. Then there's the possibility of the weather delaying supplies from the North Sea. Unplanned happenings like these are common occurrences for our Supply and Distribution staff.

Using our worldwide tracking system for tankers we can see at a glance how to cope with the problems. Mobil tankers en route from Nigeria and other oil producing countries are always on the high seas and with several telephone calls we can usually divert one of them to Coryton. That's the benefit of being part of one of the largest oil companies in the world.

Ninety-one years of doing business with people all over the UK has taught us a few things about running our business to serve people best. The most important lesson we've learned is that we can't afford a no ball delivery. It's not cricket!

Mobil

WORLD TRADE NEWS

Motorbike protest in America

By DOUGLAS RAMSEY

WASHINGTON, June 7. HARLEY-DAVIDSON, the last major U.S. motorcycle manufacturer, to-day joined the growing list of U.S. companies that are accusing their Japanese competitors of dumping their products in the United States.

The company formally petitioned the U.S. Treasury, which has jurisdiction in dumping cases, to levy duties as high as 58 per cent. on Japanese motorcycles, on the grounds that their makers are selling them more cheaply in the United States than in Europe and Japan.

Harley-Davidson officials said that Japanese manufacturers now account for 87 per cent. of all the motorcycles sold in the U.S., with American manufacturers only selling about 7 per cent.

The company said that Japanese motorcycle makers had overestimated sales in previous years, building up a large inventory which they were now trying to sell off at lower than legal prices.

The Treasury now has 30 days to conduct a preliminary probe into the complaints to see if a much larger formal investigation is justified. If such a finding materialises, the Treasury can then impose duties equal to the difference between American and home market prices.

Japanese surplus may be double forecast

TOKYO, June 7.

Miti replies to Europe complaints

By Our Own Correspondent

EARLY estimates of Japan's exports in May tend to support private predictions that Japan's trade surplus in fiscal 1977 to next March will be about double the official Government forecast of \$7.5bn.

The Economic Planning Agency (EPA), which puts well exceed \$14bn.

The thinking is similar at the Bank of Tokyo, but has not yet stuck by its earlier estimate of \$74.8bn. worth of exports and imports in fiscal 1977, but it has been way off mark in the past.

In 1976, for instance, the EPA refused to revise its forecast of a \$4bn. trade account surplus until the last few weeks of the year. Just recently the Ministry of Finance put out a semi-final figure for the trade surplus in fiscal 1976: \$11.2bn., or three times the EPA forecast.

Next week the Ministry of Finance will release preliminary IMF-basis figures for trade in May, but it is already clear from early returns that exports were still rising in double-figures.

Export letters of credit in May were predicting the same in June 1976, so the private sector is less inclined to believe the EPA this time round.

Heading the claims is the argument that Japan's trading companies, "which have close relationships with Japanese industries, control and manipulate most of Japanese imports."

Mr. Ueno, an official at the EPA, admits that the official forecast of \$7.5bn. looks "conservative," but contends that Tokyo expects a rapid slowdown in exports in the third and fourth quarters. He also said that, as

in past years, the EPA will not issue a revised forecast unless the Government has to ask for a supplementary budget like the one agreed at the tail-end of fiscal 1976.

TOKYO, June 7. JAPAN'S Ministry for International Trade and Industry (MITI) has compiled a list of responses to the most common European complaints about Japan's trade policies.

The list was handed to a visiting group of 32 European economic journalists to-day, and it represents a detailed defence of Japan's import and distribution structure.

After briefly enumerating five sectors in which Japan is controlling its exports (steel, automobiles, bearings, shipbuilding and television sets), the MITI handbook published to-day points to and answers 15 separate "European claims."

Japan's response, according to MITI, is that since the trading companies account for 56 per cent. of Japan's total imports, they are "eager to vigorously import and market foreign products in line with the demand trends of Japanese consumers."

In answer to mainly French and British claims that the Japanese distribution system creates extremely high margins on many of their sales in Japan,

MITI puts the blame on the exporters and a "marketing policy that it is more lucrative to sell a limited volume of products at higher prices."

MEXICAN TRADE

U.S. the key to export success

BY ALAN RIDING IN MEXICO CITY

A SHARP improvement in Mexico's trade figures is being heralded as evidence of an four months of the year economic recovery. The official \$1.45bn. against \$1.13bn. last year and \$905m. in 1975—thinks away from its captive market abroad. However, the private sector, the Finance Ministry has refused to fix the economy is expected to rise at a new parity with the dollar, insisting that it be allowed to float—in practice.

These improvements, however, in no way imply a surge in the export capacity of industry at large. On the contrary, the new Government has still to carry out a revolution.

The challenge, then, is to stimulate investment in export industries, to make the products competitive in price and quality by lowering domestic protectionist barriers and, finally, to find markets for these goods.

"The first problem is to have something to export," noted Sr. Adrian Lajous, head of the Foreign Trade Institute. "The export promotion comes later."

Without admitting it, Mexico has begun following Brazil's tactics of the late 1960s by offering a fast pace of tax incentives for export industries, even including subsidies for the importation of capital equipment needed for the manufacture of export products. The certificates that high priced or low quality machinery tends to promote inefficiency through all subsequent phases of manufacturing. One significant side-benefit of this policy change is that it should eliminate the corruption traditionally associated with the acquisition of import licences.

The search for new export markets was the main emphasis of the policy of the last Mexican

Administration, but it is perhaps what is even more ambitious is the Government's because domestic industry is quite unprepared to provide more competitive and wear it away from its captive market abroad. However, the private sector, the Finance Ministry is forcing many companies to choose between seeking markets or cutting back production and dismissing workers. Many are choosing the latter but not all.

The Government has revamped its own machinery for export promotion and, than for political reasons, including inferior markets in the third world and the oil bloc, it is unabashedly trying to the U.S. to buy Mexican products. Mexico's trade deficit with the U.S. was \$1.91bn. last year, while Mexican oil sales should improve the picture this year but the gap will still remain.

Mexico is pressing the U.S. to lower its protectionist and non-tariff barriers. Mexican agricultural and manufactured exports, however, do not offer much hope. The U.S. undoubtedly offers the natural market for the rapid expansion of its exports, not only because of its proximity but also because American technology and production patterns have long dominated the Mexican economy.

Clothing industries put forward MFA proposals

AMSTERDAM, June 7.

CLOTHING industry representatives from Western Europe, the U.S. and Japan have presented a programme for extending the Multi Fibre Agreement (MFA)

to the three chief Government negotiators of these areas, the Dutch Apparel Association (NEVEC) said.

The industry called for a renewal of the MFA for five years on condition that the overall growth of imports is no greater than the growth of domestic market demand and with a 6 per cent. limit on growth in any individual category.

No quota growth is allowed for products already heavily

affected by imports, defining effect as the percentage of consumption/production of porting countries.

Other conditions include revision of the MFA flexibilities provisions. These now all carryovers of unused entitlements from the previous year, beginning from ceilings from following year and bonuses from other categories when shipments are lagging.

Initial reactions from Government negotiators show that only the EEC was sympathetic to the proposals NEVEC said in a statement released here.

Reuter

Venezuela rail agreement

OTTAWA, June 7.

CANADA AND Spain will participate equally in a billion-dollar project to build a 700 km. railway in Venezuela, the Canadian Trade Minister, Mr. Jean Chretien, told a news conference here.

He said it was agreed during weekend meetings in Venezuela that the two countries, among six who bid on the project, would undertake the

project jointly.

Canada will supply equipment and technology for the railway while Spain will lay the road bed and complete the porting work," Mr. Chretien said.

He estimated details of the agreement will be finalised by the end of the year and will begin in 1978.

Reuter

New Romanian air deal

PARIS, June 7.

THE West German-Dutch VFW-Fokker aircraft manufacturing group and the Romanian government will shortly become partners in a \$600m. aircraft industry in Romania, the VFW-Fokker chairman, Mr. Gerrit Klapwijk, said here.

He said he had completed the deal with Romanian President, Mr. Nicolae Ceausescu, and VFW-Fokker will put up 45 per cent. of the capital.

The agreement, which will be formally signed in the next few weeks, provides for construction under license of 100 production of the BAC 111 aircraft in Romania.

British Aerospace recently signed a deal with Romania which may lead to the construction of two 75MW units.

De Havilland Aircraft of Canada has received 12 new orders for its latest DHC-6 Buffalo transport worth \$7m. It said the Suds and the United Arab Emirates ordered one Buffalo apiece, but did not disclose the buyers of the other ten aircraft. De Havilland said the current orders bring the number of Buffalo aircraft sales to 86.

Boeing has placed a new order worth about \$45m. (\$3.2m.) with the Australian Government Aircraft Factories in Melbourne for 200 sets of elevators for Boeing 727 aircraft. The work is part of the Australian government's policy of requiring offset contracts for Australian industry against purchases of major high-technology equipment from overseas.

The French consortium Cofrac and the U.S. company Morrison Knudsen have signed a deal which will double the capacity of the power plant at Ras Kaimish.

Reuter

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Reuter

World Economic Indicators

UNEMPLOYMENT

	May '77	April '77	Mar. '77	May '76
U.K. (SA)	000's	1,315.9	1,322.6	1,321.1
	%	5.6	5.6	5.6
W. GERMANY	000's	946.5	1,039.4	1,084.2
	%	4.1	4.6	4.8
U.S. (SA)	000's	6,737	7,064	7,183.0
	%	7.0	7.3	7.5
HOLLAND	000's	201.5	219.0	225.8
	%	5.3	5.7	5.8
BELGIUM	000's	255.7	260.0	265.22
	%	N.A.	N.A.	10.3
FRANCE	000's	1,036.9	1,040.0	1,025.0
	%	4.7	4.7	4.6
JAPAN	000's	1,000.0	1,010.0	1,030.0
	%	1.8	1.9	1.9
ITALY	000's	777.0	776.0	693.0
	%	4.0	4.3	3.3

Instead of building a snappy, futuristic house to test our ideas about solar energy, Carrier Corporation is using an ordinary house. One that doesn't even face in the best direction for collecting solar energy. In fact, the most extraordinary thing about our solar home is that it's like so many other homes.

There are some 50 million houses in the United States that were not built to exploit the sun's generosity. At Carrier Corporation, we see that as an opportunity. Not to mention a market. Our Energy Systems Division is well along on a project that uses a unique solar heating and air conditioning system that can be fitted to existing homes as well as new ones.

Our engineers have come up with an integrated system that uses solar energy to supply heat, hot water (even for heating a swimming pool) and, incredibly, air conditioning. And they did it entirely with existing technology and proven materials.

That approach to solar energy should tell you something

about Carrier Corporation. We deal with energy ideas the world can use. Ideas that are at work in oil, gas and petrochemical production; refrigeration for nuclear power, food processing and transport; electronics; and of course, the widest range of high-efficiency heating and cooling equipment for residential, commercial and industrial uses. Fifteen separate divisions, operating in 131 countries, serving hundreds of markets.

We've built a strong, growing business by helping to expand the world's supply of energy and helping people to use it more efficiently. Even when that energy comes from the sun, it takes down-to-earth practicality to put it to work.

Carrier
Carrier Corporation
Carrier Tower
Syracuse, N.Y. 13201

CARRIER CORPORATION. ENERGY IDEAS AT WORK.

Government blamed for engineers' plight

ROY HODSON

GOVERNMENT POLICIES over many years have been cover current asset needs. The financial situation, it states, has changed from that existing in the early 1970s when long-term finance was relatively scarce. Even then, the Sir Harold Wilson Committee of Inquiry into a reasonably efficient company institutions, putting forward a sound commercial proposition could obtain the necessary finance. The EEF points out that the industry's major investment is not the engineering cost of finance has been high, particularly during 1976, and lack of confidence in the future, and interest rates prevent companies from making a reasonable return. Companies which had been dependent upon external finance had been badly affected and had had to cut back on their spending plans. One area of financial concern is that they are said to receive of export credit. The EEF tells the Wilson committee that the EEF conclusions have been based on extensive interviews with the chief executives of engineering firms. Engineering employers believe their role is crucial in mining the environment in which they have to operate. It mentions such factors as the industry's financial control by the Bank of England, the supply and cost of influence upon inflation and influence upon employment and exchange rates. The EEF submits that there is only no shortage of long-term finance available.

RETURN ON CAPITAL IN THE ENGINEERING INDUSTRY					
Size of Company Group	1972	1973	1974	1975	1976
1-50	15	22	4	18	27
51-250	19	15	21	23	20
251-1,000	20	20	19	21	22
1,001-10,000	14	17	16	16	19
Over 10,000	14	16	17	16	17
All Companies	14	16	17	16	18

All figures give a weighted average percentage return on capital, weighted by current numbers employed.

arm policy
be revised
and Times Reporter

GOVERNMENT'S blue book for the farming industry, From Our Own Resources, has been thoroughly revised in the last year. Mr. John Silkin, Agriculture Minister who has been responsible for the revamp, wants a policy and production target to be reviewed every two years thereafter.

The 1975 White Paper set the target of a 2.5 per cent annual increase in farm output. The medium term aim is to cut food imports, by a million in a year in 1980.

Cost of Leyland's 1980 Mini goes beyond £270m.

BY OUR INDUSTRIAL STAFF

THE COST of Leyland Cars' new Mini project, cornerstone of the recovery plan for the state-owned concern, has risen to £270m.

The fact that the Government and the National Enterprise Board are prepared to back the programme, even at that cost, shows a lot to favourable profit forecasts submitted by the company.

Every effort has been made to reduce capital spending to the minimum, but inflation has inevitably taken its toll. Leyland is determined to go for advanced production techniques to get the level of output and productivity gains considered essential to make the scheme profitable.

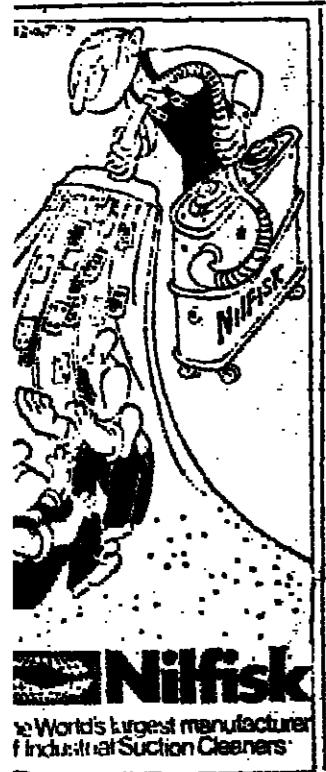
In spite of considerable scepticism within the industry, the profit projection drawn up by Leyland for the new model suggests that it could prove a real money spinner in home and export markets.

The launch date for the vehicle, originally scheduled for 1979, has been put back to the spring of 1980. But Leyland is still convinced that the quality and design features will be sufficient to make the car internationally competitive and justify an annual output of about 300,000 units.

The trade union side of the manual employees working party, set up by the Government in the wake of the damaging toolmakers' strike to seek reform of the company's troubled industrial relations, will be putting new proposals to management on Friday.

Shop stewards representing roughly 100,000 manual workers

Labour News, Page 8



Nilfisk
The World's largest manufacturer of Industrial Suction Cleaners

FIRST NATIONAL BANK OF OREGON
takes pleasure
in announcing the
establishment of
our London
Representative Office.

First National Bank of Oregon is an affiliate of Western Bancorporation which is the tenth largest banking company in the United States with assets exceeding \$20 billion dollars.

Contact our London Representative, Bentley S. Hoyrup. You'll find seasoned experience backed by a sincere interest in assisting your company in meeting its international or European goals.



Call to lend more to industry

BY RHY'S DAVID

BRITAIN'S 15,000 bank managers and their staff must be involved much more actively in medium and long-term industrial lending if the necessary increase in U.K. investment is to be achieved, the Wilson Committee on the City has been told.

Summing up the engineering industry's attitude to the financial institutions the report says: "It must be stressed that the industry in general considers its relationship with the financial institutions and the service it receives from them to be very satisfactory. Most of the financial problems of industry can be laid fairly and squarely on the shoulders of government. The financial problems of the engineering industry have in no way been caused by the financial institutions. They are entirely the responsibility of governments which appear to have no comprehension of how industry works."

In a submission to the Committee, Professor Glynn Davies, professor of banking at the University of Wales Institute of Science and Technology, argues the policy of the banks is insufficiently geared to industrial restructuring and the very large number of bank branches around the country while performing very well as a drain for liquid savings is not a sign of the need for a guarantee fund would be essential.

Professor Davies claims the

banks' response to criticism of their work in the industrial development field—the creation of separate institutions—is unlikely to be as effective as the use of the branch network where the manager could be in contact with the short and longer-term requirements of customers.

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The paper argues that to achieve the necessary deeper involvement of U.K. banks in industrial investment, bankers will have to be brought more fully into the field of subsidised government finance for industry. In order to get banks to do much more term lending a guarantee fund would be essential.

He suggests a national finance commission divided into a monetary commission to look after short-term factors dealing with the Bank of England and the Treasury, an industrial finance commission to look particularly at medium and long-term industrial investment and a long-term debt commission to oversee long-term savings, mortgages, insurance and pensions.

Nearly half the respondents from the industry to the latest survey by the Confederation of British Footwear Manufacturers' Federation, it says that, with 7,600 workers in the industry already receiving temporary employment subsidy, jobs will put over the next four months at risk in the coming months. The industry is governed by a clear danger that retailers suffered from weak demand and are now overstocked with an upsurge of foreign imports, summer ranges," says the Federation's review. "Consumer spending overall is likely to be flat for the rest of this year."

The major concern centres on labour relations because the whole strategy could crumble without a considerable improvement in continuity of production and an advance in productivity in European levels.

To minimise the risk, one idea under consideration by the NEB is to withhold final judgment about the introduction of the planned new middle range car, LC10.

However the LC10 is important to Leyland because without a new middle range car, the Allegro would have to be revamped, this would make the company vulnerable to competition and threaten long term prospects.

Shop stewards representing roughly 100,000 manual workers

Prices battle with Tesco may slow food inflation

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

THE PRICE war between supermarket chains is likely to be stepped up tomorrow when Tesco unveils its new pricing policy it is adopting in its shops and the media.

The battle will be fought both in the shops and the media, where Tesco alone is spending £1.5m. in June. It will probably reduce gross margins throughout the grocery trade for at least a month and may for a time slow down food price inflation.

Tesco's own advertising budget for June is six times its normal monthly level.

Some groups, like Sainsbury, say they are not unduly worried by Tesco's new strategy as they claim their prices are already below the level at which Tesco's

most cuts will be financed by the £20m. plus saved through not giving stamps—about 2 per cent on turnover—but Tesco, which aims to increase its volume by 20 per cent over the next year, will reduce prices by more than that.

The cuts are expected to be concentrated on 150 to 200 big selling lines. On these items prices may be cut by an average of around 5 per cent. Within any broad average, however, are likely to be considerable variations and the reductions on some major lines are expected to be much more drastic.

The situation is likely to change almost daily. What seems certain is that among the first customers in Tesco's 700 stores tomorrow morning will be the managers of all the other supermarket chains in the area.

Some will have instructions from head office to bring their prices down to Tesco's level on virtually all the big groups' new key lines but others have been told to wait for the dust to settle.

Public holidays bring shipping trade lull

BY OUR SHIPPING CORRESPONDENT

PUBLIC HOLIDAYS in America and throughout most of Europe on Monday of last week made it a little more difficult than usual to detect market trends.

But it was quite clear that the market out of the Gulf for large ships remains very slow indeed and interested charterers had no difficulty in securing vessels at around Worldscale 20.

Once again there was a fair quantity of business quoting out of Indonesia with the last reported fixtures being of a 110,000-tonner to be loaded at Worldscale 29.

According to London shipbrokers E. A. Gibson, medium sized tankers attracted rates of up to Worldscale 40, for a 146,000-tonner for discharge in Taiwan.

Other supermarkets are likely to respond to Tesco's new policy on a number of different levels.

Most of the big groups will be stepping up both their national and international trade.

Who offers you more comfort between Britain and Germany?



Choose your Airbus connection in our Yellow Book.

Lufthansa

Relax in the wide-bodied comfort of Lufthansa's European-made Airbus which operates from Heathrow to Frankfurt. Daily flight LH037 from Heathrow 19:00, arriving Frankfurt 20:25, returning next day LH034 16:35 and arriving Heathrow at 18:10. Ask your travel agent or Lufthansa for the Yellow Book.

Timetable
Flugplan

Lufthansa
German Airlines

Leyland plans challenged

BY ALAN PIKE, LABOUR STAFF

COUPON-PROPOSALS to Leyland Cars ambitious programme of widespread reform of by-plant negotiations. Some shop stewards are opposed to the development of British Leyland through companies with single, corporate negotiating structure in the company.

Last month, a meeting of shop stewards from the company's car plants agreed in principle to a two-year programme of bargaining for Leyland Cars without taking sufficient account of its possible disadvantages.

Traditions In an attempt to prevent this, Friday's meeting will be presented with a document from union representatives in the Oxford area, which contains a closely-argued criticism of group bargaining and proposes an alternative scheme for dividing Leyland Cars into geographical sectors for negotiating purposes.

Critics of a single bargaining unit for the 34 car plants or through a system of negotiating common conditions and general wages levels centrally with the 324 pay rates, argue that it

conflicts with contemporary industrial relations notions of the Ryder report—would also, it is argued, destroy the devolving negotiating power of introducing a meaningful incentive scheme. A single national scheme would be unlikely to provide any real alternative while a variety of local schemes would threaten the whole concept of a uniform pay structure across the group.

They also doubt whether the company, and unions, "officials", even if they agreed on such a scheme, would be able to sell it to the workforce without further damaging disputes.

Under the alternative Oxford plan, which its supporters say could be introduced for an estimated £35m, bargaining would take place in about seven sectors drawn from the existing structure "rather than creating a totally artificial unit".

The authors of the document concede that the disadvantage of such a scheme is that gains based on comparisons with other sectors would not be admissible. But they believe this "might prove to be an acceptable price to pay in order to retain some reasonable degree of local control over the conduct of negotiations".

End school meals subsidy, say heads

THE CHARGE for school meals should be more than trebled from 15p to 50p a day, delegates to the annual conference of the 19,000-strong National Association of Head Teachers, decided yesterday.

By an overwhelming vote in Southport they carried a motion urging that the charge for school meals should be raised to the full economic rate.

Mr. Tom Gorin, headmaster of Whitegate End county primary school, Chadderton, near Oldham, claimed that subsidising school meals was now costing £400m a year in rates and taxes.

He suggested that this money would provide jobs for 12,000 more teachers to reduce the number of children in each class or could be used to provide more jobs for school leavers.

He estimated that every child who stays at school for a meal at lunchtime is now subsidised to the extent of £70 a year—35p for each school day.

But for each of the 340 pupils at his school, he said, he was allowed only £8.58 a year for books and equipment.

Employers fear the prospect of free-for-all in Phase Three

BY OUR LABOUR STAFF

EMPLOYERS WILL be bound to conclude there would be little advantage and probably considerable harm in a third phase of incomes policy which was effectively a charade, the Engineering Employers Federation tells its members to-day.

"A thinly disguised free-for-all would no doubt be more harmful than a genuine one—particularly if it was based on an excessively high norm which inevitably would be interpreted as an entitlement, and coupled with aggressive bargaining," says the federation in this month's issue of *EEF News*.

If a serious attempt were to be made to design a Phase Three several complex technical questions would have to be faced.

These included consolidation of the first two phases, productivity payments and their effect on those whose productivity could not be measured, differentials and the effect on existing bargaining units as competing unions struggled over their companies' dismembered pay structures.

Meanwhile, the executive of the Post Office Engineering Union has decided to recommend its conference later this month to reject a third phase of pay policy. The union supported the two previous phases.

Explaining the decision, Mr. Brian Stanley, general secretary, says: "in a message to members the union made it clear some months ago to both the TUC general council and the Government that certain minimum limits must be met if Phase Three might take place."

These were to stand any chance of gaining acceptance.

These included action on differentials, consolidation, freedom to negotiate on productivity and a reduction in working hours.

The fig leaf is off. Page 14

Jubilee news coverage hit by two disputes

BY OUR LABOUR STAFF

INDEPENDENT TELEVISION was also halted yesterday because of a dispute over payments for a Jubilee Day. Some reporters arrived for work and attended Jubilee events but the agency

which should have been unable to transmit their transmissions throughout the ITV network, was blacked out by a members of the National Graphical Association.

The only independent television coverage was on news bulletin. A Jubilee dispute is expected to disrupt Express Dairy milk deliveries in London, Hertfordshire and Surrey to-morrow.

the MONTE DEI PASCHI DI SIENA.

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PUBLIC CREDIT INSTITUTION
Reserve funds Lit. 266.071.384.602

is pleased to announce the opening
- on 8th June, 1977 -
of its Representative Office in

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Suites 1703-1704, Seagram Building
375, Park Avenue
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**Head office
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Representative offices abroad:

FRANKFURT/MAIN

Rossmarkt 14
6000 Frankfurt/Main 1

LONDON

Leadenhall Street
P. & O. Building
London, EC3V 4PT

SINGAPORE

Suite n. 1308.
Ocean Building
10 Collyer Quay
Singapore 1Subsidiary Banks in Italy:
- BANCA TOSCANA
- CREDITO LOMBARDO

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are usually for the purpose of considering dividends and official indications are not available whether dividends concerned are interim or final. The subdivision shown below is based mainly on last year's time-table.

MONDAY, JUNE 5
DIVIDEND & INTEREST PAYMENTS

Cadbury Schweppes, £.49m.
Glynn's (Holdings) £.212m.
Ladbrokes, £.2m. & 4m. (with warrant)

Malins (William) and Denny Mot. £.4m.
Mars (Cigars) £.1m.
Morris (Wm.) Supermarkets, 2.62m.
Tescott (Retail) £.1m.
Whitbread, £.1m.

TUESDAY, JUNE 6

DIVIDEND & INTEREST PAYMENTS

Berger Jenson and Nicholas, £.4m.
North British Canadas, Investments £.5m.

TO-DAY

COMPANY MEETINGS

Clarke (Catering), £.1m.
Mars (Cigars), £.1m.
McDonald's, £.125m.
Westinghouse, £.125m.

WEDNESDAY, JUNE 7

DIVIDEND & INTEREST PAYMENTS

Bailey (Food), £.1m.
Biscuits, £.1m.

FRIDAY, JUNE 9

DIVIDEND & INTEREST PAYMENTS

Brewin (Food), £.1m.
Brewers, £.1m.

SATURDAY, JUNE 10

DIVIDEND & INTEREST PAYMENTS

Brown (Food), £.1m.
Carreras, £.1m.

SUNDAY, JUNE 11

DIVIDEND & INTEREST PAYMENTS

Carreras, £.1m.
Carreras, £.1m.

MONDAY, JUNE 12

DIVIDEND & INTEREST PAYMENTS

Carreras, £.1m.
Carreras, £.1m.

TUESDAY, JUNE 13

DIVIDEND & INTEREST PAYMENTS

Carreras, £.1m.
Carreras, £.1m.

WEDNESDAY, JUNE 14

DIVIDEND & INTEREST PAYMENTS

Carreras, £.1m.
Carreras, £.1m.

THURSDAY, JUNE 15

DIVIDEND & INTEREST PAYMENTS

Carreras, £.1m.
Carreras, £.1m.

FRIDAY, JUNE 16

DIVIDEND & INTEREST PAYMENTS

Carreras, £.1m.
Carreras, £.1m.

SATURDAY, JUNE 17

DIVIDEND & INTEREST PAYMENTS

Carreras, £.1m.
Carreras, £.1m.

SUNDAY, JUNE 18

DIVIDEND & INTEREST PAYMENTS

Carreras, £.1m.
Carreras, £.1m.

MONDAY, JUNE 19

DIVIDEND & INTEREST PAYMENTS

Carreras, £.1m.
Carreras, £.1m.

Businessman's Diary

U.K. TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	British Genius Exhibition (cl. Oct. 30)	Battersea Park, S.W.11
June 12-16	Self Service Display Equip. & Shopfitting Ex.	Nat. Exhib. Centre, S.W.1
June 13-17	Fast Food Catering Equipment and Systems	U.S. Trade Center, W.1
June 14-16	International Print Fair.	Cunard Int'l Hotel, W.8
June 14-18	Access Plant Show.	Radlett, Herts.
June 20-24	Int. Chemical Engineering Exhibition	Nat. Exhib. Centre, Bham.
June 21-23	Roll-on/Roll-off Methods in Marine Transport Ex.	London Hilton, W.1
June 21-23	EIA Engineering Exhibition	Metropole Centre, Bright.
June 21-24	Thermal Acoustic, Vibration and Insulation Exh.	Wembley Conf. Centre, Edinburgh
June 26-30	Royal Highland Show	Olympia, Royal Exchange, E.C.3
July 2-7	Contract Furniture, Int. Des. Exh.	Hyde Park, W.1
July 1-Sept. 4	London Guild of Weavers Exhibition	Silver Jubilee, Exhibition

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	Title	Venue
Current	Barcelona International Fair (cl. June 10)	Barcelona
Current	International Aeropautical Exhibition (cl. June 12)	Paris
Current	International Sporting & Paper Fair (cl. June 16)	Dusseldorf
Current	Civil Eng'g & Construction Site Equip. (cl. June 12)	Brussels
Current	Heating, Refr. & Air Cond. Exh. (cl. June 11)	Paris
Today	International Trade Fair (cl. June 15)	Tel Aviv
June 13-17	Int. Hotel & Catering Exhibition	Johannesburg
June 20-25	Int. Hydraulic and Compressed Air Exh.	Paris
June 20-26	Int. Environmental Protection Exhibition	Bilbao
July 1-10	Int. Food and Machinery Exhibition	Sao Paulo

BUSINESS AND MANAGEMENT CONFERENCES

June 9	Title	Venue
June 13-14	The Henley Centre for Forecasting: Britain in the 1980s.	Henley Centre
June 13-18	AMR International: Strategic Corporate Planning Association of Certified Accountants: Effective Internal Auditing.	London
June 14	Inst. of Purchasing and Supply: Profit from So-called Waste.	University of Manchester Institute of Science and Technology: Productivity Economic Models: International Forecasts for Europe, U.S. and Japan.
June 14-15	University of Manchester Institute of Science and Technology: Productivity Economic Models: International Forecasts for Europe, U.S. and Japan.	University of Manchester Institute of Science and Technology: Productivity Economic Models: International Forecasts for Europe, U.S. and Japan.
June 15	Imperial College: International Finance.	Imperial College: International Finance.
June 15-17	Bradford University: Social Forecasting for Business Planning.	Heaton Mount, Bradford
June 16	European Study Conferences: Reducing the Cost of Business Travel.	Kensington Palace Hotel
June 16-17	Industrial Behaviour Advisers: New Directions in Work Motivation and the Influence of Bullock.	Carlton Tower Hotel, S.W.1
June 20	IntComEx: Law for Mobile Field, Sales, Overseas and Our Workers.	Hotel Intercontinental, W.1
June 20-24	Rutsey Park Management Centre: Interaction Analysis—Methods for use in Training.	Hotel Russell, W.C.1
June 21	Confederation of British Industry: Business Opportunities in China. Closing speech by Mrs Margaret Thatcher MP.	Regent Centre Hotel, W.1
June 21	P.E. Computing Group: Solving Problems by Simulation.	Carl

John H. Nichols



Rover 2000. Winner of the very first AA Gold Medal.



Rover 3500. Winner of the latest AA Gold Medal, 1976.

**It's safe to say one thing about a Rover
never changes.**

The AA's Gold Medal is given in recognition of "a major contribution to the safety, comfort, economy, enjoyment or advancement of motoring."

The very first Gold Medal went to the famous Rover 2000. The latest goes to the equally famous Rover 3500, already holder of the Don Safety Trophy and the title Car of the Year. In their words, the AA awarded their Medal to "the Rover 3500, which has already been widely acclaimed and which is an impressive British manufacturing achievement."

The Rover 3500 is the first production car to carry the new Triplex Ten Twenty windscreen as standard. Ten Twenty itself won the AA Gold Medal and Don Award commendation.

And the Rover 3500 can be fitted with Dunlop Denovo 'run-flat' tyres as an optional extra: Denovos are another Don Safety Trophy winner.

The Rover 3500. It's safe to say it's pretty safe.



Rover 3500

Winner of the AA Gold Medal, 1976.
Winner of the Don Safety Award, 1976.
Europe's Car of the Year, 1977.



Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

● PUBLISHING

Film of the book

REVOLUTION IS probably a medium in which the symbols and word to use to qualify what are created is a heavy, dark liquid containing particles of titanium oxide. These are in industry if ideas being promoted by the fields set up and by Kenneth Mason Publications migrate to the front of the glass come to fruition.

The company has patented an electronic portable book, only the size of an average paperback. The book, captured on 16 mm. film, would be projected page by page at whatever speed the reader selects. The image will be grown to run with 2 Megabytes of store and a number of 3.1 Megabytes discs. But without changing the processor or the operating system, the system can be expanded to run with 24 hours if required.

Estimated cost of the electro-photographic reader would be about £10, but each film book would be only a few pence.

It is anticipated that a prototype would take about six months to build and thereafter, speed of production will be dependent on the industrial support of a matrix.

There is some analogy with the way letters are formed in a Publications, 13-14, Homewell, liquid crystal. However, the Havant POB 1EE, Havant 6262.

● SECURITY

Controls the doors

UNAUTHORISED opening of doors can be prevented by a virtually tamper-proof device introduced by Herbert Controls and Instruments.

It is essentially a pair of miniature Reed switches housed in a tough plastic cover and encapsulated on to a metal face plate. Sunk into the wooden door jamb the device, called Securlock, operates in conjunction with a magnet sunk into the edge of the door at a pre-determined distance. Properly installed, both items should be invisible when the door is closed. (More on 64626 3841).

With the door shut the magnet keeps one of the reeds closed, maintaining a circuit. But if the door is opened with the alarm circuit switched on, the reed opens and the alarm is raised.

Tampering from outside with another magnet is not possible. In this case the second Reed would be closed which would also alert the system. In addition, anyone trying an "inside" job on the device by fixing a magnet to the side of the lock before the system is switched on, would also be foiled: internal magnetic shunting again ensures that the first Reed is unaffected while the second is closed. (More on

021 633 4743).

● AVIATION

Control of jet fuel

TESTING OF a new digital fuel control system, developed by Marconi-Elliott Avionics for application on several types of helicopter jet engines, is to be carried out under a new contract awarded by MOD (Procurement Executive).

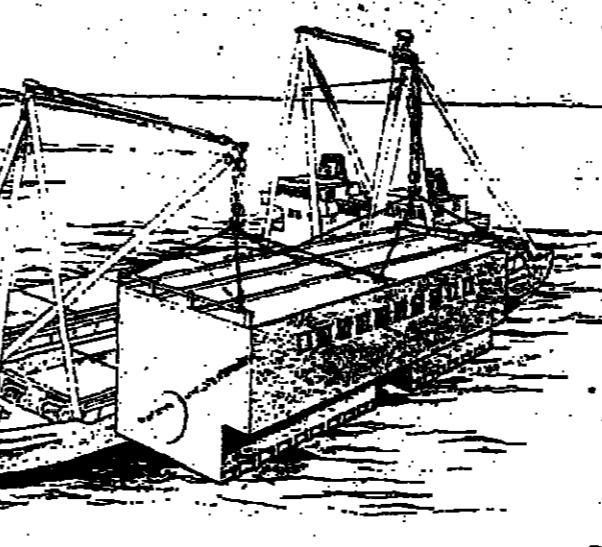
The computerised unit, designed and built by Marconi-Elliott's Power-plant Systems Division, Rochester, will improve operational safety and reduce the helicopter pilot's workload.

A "breadboard" system will be tested this year by the Rolls-Royce small engine division at the Hatfield test centre, using a Gnome 1200 engine and the Wescam "rotor tower," a twin-engine helicopter test rig.

Incorporating a small digital processor, the controller is for new and up-rated versions of helicopter engines, such as the Rolls-Royce Gem and has been designed for mounting on the engine itself. Marconi-Elliott worked closely with Rolls-Royce in preparing the specification for the system and built the breadboard unit for testing, which has already been carried out at Rochester using an electronically-simulated engine.

Now the system will undergo tests with Gnome engines, which are ideal for the purpose because they already have an (analogue) electronic control of known performance.

More from the company on 0834 44400.



WHEN THE latest vessel in the Blasberg fleet of heavy-lift ships starts operations early next year she will have a lifting capacity of 1,200 tons, said to be the highest rating in the world for a ship using its own derricks.

This vessel, as yet unnamed, is remarkable in other ways—she is a catamaran of a type specially developed by the company. The twin hulls are comprised of two existing ship container carrier ships, the "Silo" and the "Kerry." The overall beam will be 105 feet, which is the maximum if the ship is to use the Panama Canal. Ideally, the overall breadth should have been 180 feet, when the added distance between the hulls would have meant no drop in operating speed.

Because of the design of the connecting sections (the loss of speed (compared with a comparable single hull) is only 0.9 knot. This high performance has been achieved by adding a bulbous bow to the new deck section, and by connecting the vessel fore and aft by two hydrofoil sections.

Extensive computer studies and tank trials of models at the Danish Ship Research Laboratory, in Copenhagen, indicate that this design improves stability and sea keeping, and the ship can continue on voyage even in 50 foot waves.

The centre deck is also fitted with a stern ramp so that the vessel can be used for roll-on/roll-off operations. If the ship is not being used to carry her maximum heavy lift loads of two 1,200 ton items (either thwartships or fore-and-aft) she can take 250 ISO 20 feet containers.

Used for ordinary cargo, the deadweight tonnage is 2,500. The vessel has two batches, one in each hull, with a weather deck opening of 146 feet 3 inches x 34 feet 8 inches.

Built to Bureau Veritas classification, work on the catamaran should commence shortly, probably in a German yard. She will have a cruising range of 13,500 miles, and a speed of 11 knots.

Heavy lifts are carried out by two derricks, each with a capacity of 600 tons. Maximum outreach from the shipside is 30 feet.

The new ship, which will join a fleet of 11 heavy lift vessels (capacities from 100 to 500 tons), represents an investment of about \$8m., which will be raised from the company's own resources.

More details from Blasberg (U.K.), 3 Queen Anne Mews, Chancery Street, London W1M 9DF (01-523 1561).

TONY FRANCE

● TEXTILES

Production of waste avoided

AS IN ALMOST every industry, the textile trade generates waste at virtually every production step. In yarn spinning there is an inevitable production of a proportion of waste, even if it is only what remains on a yarn package after weaving, knitting or carpet making. The yarns may be spun or filament and often they include, or are, thermoplastic man-made fibres.

Traditionally these waste yarns are reprocessed and re-used and, over recent years a great deal of competition in the supply of processing machinery has been offered to British machine builders by foreign competitors, particularly the French.

Now, a new high production fibre opening machine has been developed in Yorkshire. It not only matches and surpasses much of the overseas competition, but in practice, has been shown not to suffer from the problem of generating "fused fibres" which is a problem with high speed (high friction means generated heat) machines running on metalable stock.

The new machine (the FPI) is a larger machine than the rollers, graduating stage by stage to the coarsest pitch at the delivery end.

In this way, almost all spun yarns have been opened without appreciably shortening fibre length and the product is at once ready for the next stage of processing such as carding. Initially the machine will operate at a single speed, but it is planned to add a variable drive to the first two rollers to accommodate different types of waste and generated heat) machines running on metalable stock.

Garnett-Bywater is also looking into the possibility of building

the new machine (the FPI) into a larger machine.

● HAND TOOLS

Two heads are better

OF interest to any company wiring up pins and tags on a production basis is a double-headed soldering iron designed in Sweden (initially for the Swedish Ericsson company) and made under licence by Tele-Production Tools, Electric Avenue, Westcliff-on-Sea, Essex SS2 9NW (0702 352719).

Called the Stirco 2X, it has two heated heads, one fixed and the other pivoted to give pincer-like action.

It is thus able, in virtually one operation, to strip insulation from equipment wires, bind the conductor around the post or tag, adjacent joints from accidental contact.

● HANDLING

Feeds and weighs

OFFERING A faster throughput and greater accuracy than conventional weighers, a high-speed bowl feeding, counting and check weighing machine has been launched by Gough and Co. (Hanley), Clough Street, Hanley, Stoke on Trent, Staffs. ST1 4AP.

The system comprises a vibratory bowl which provides a single line presentation of small items (in a given position if required) for processing or packing on to an automatic machinery which would normally be fed from a bulk source.

● MATERIALS

Quenches fierce fires

FIRE-FIGHTING equipment manufacturer Angus Fire Armour (Dunlop group) has introduced a new fluorocarbon foam for fast flame extinction and rapid rescue in accident situations.

Tridol 6, incorporates fluorocarbon surface acting agents which produce foam having a positive spreading action over burning fuels, to give rapid foam cover and fire control at low application rates. It is ideal for aircraft crash fire and those situations where rapid fire attack and control are essential to save life or prevent major escalation.

Tridol 6 may be used simultaneously with other foam concentrates and can be used with

The Financial Times Wednesday, June 8, 1977

BCIRA

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PROBLEMS

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Telex 337125

Careful mechanical design has resulted in a low leakage pump which is both compact and lightweight. This, together with its ability to operate from 240V, as well as mains supplies, makes it particularly suitable for field servicing.

There are three models designated 4013 A, B and C, operating at throughput rates of 30, 50 and 100 KHz respectively.

Basic full scale analogue voltage input level is 10 volts, but the model A is fitted with an additional amplifier with selectable gain of unity, 10, 100, 500 or 1,000, giving an allowable full scale input voltage down to 10 mV if desired.

These sub-systems are designed mainly for incorporation into CII, mini- or micro-computer systems but the simple interfacing makes them easily connectable to other manufacturing machines. More from the company at School Lane, Chadders Ford, Hampshire, SO5 3YY (04215 66321).

BY using microprocessor technique in its latest range of balances, Sartorius Instruments has built in the ability to perform several kinds of calculations associated with weighing.

The Series 3700 instruments can be provided with six grams covering most needs. For example, the balance automatically determines

weights by deducting

weights. For quality control purposes it is also possible to see if a weighed item is above or below reference value previously entered via the keyboard and by how much.

The scales can also be set filling a container; the known weight to fill is entered and the amount to go is shown as a minus sign, becoming a plus sign when the container is filled.

It is also possible to perform proportional weighing; all that is required is the approximate weight of the first substance and the exact weight of the second.

Combining the F2016 with a newly-developed digital synchronised signal generator (TF2173), produces a general laboratory instrument.

This gives frequency accuracy and long-term stability of ±1 part in 1m. while retaining full in. and a.m. facilities.

● INSTRUMENTS

Voltages digitised

COMPLETELY self-contained units from Computer Instrumentation are able to multiplex 16 analogue input channels and deliver a 12-bit parallel digital output in TTL compatible logic form.

They can, however, be expanded from this basic form to accept 4096 inputs. Mains operated, they can be supplied for 19-inch rack mounting or in free-standing form.

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Balance has a brain

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Tests most receivers

COVERING THE spectrum 10KHz-120MHz with a very accurate, high level output, an am/fm signal generator by Marconi Instruments is suitable for production and maintenance testing of many kinds of receivers and will be of particular value for military and broadcasting applications, as well as being a general laboratory instrument.

Combining the F2016 with a newly-developed digital synchronised signal generator (TF2173), produces a general laboratory instrument.

This gives frequency accuracy and long-term stability of ±1 part in 1m. while retaining full in. and a.m. facilities.

● COMPONENTS

Hydrostatic drives

BASED ON a new series of axial piston pumps and motors, the first units available in the new Trimline series of hydrostatic transmissions from Abex Demag, are a maximum power output of 230 hp at 3000 rpm.

Built in the U.S. (manufacture will be at the company's French plant as European demand rises), the units operate at a maximum pressure of 5000 psi. They are

about 240 lbs and the transmission is stated to be both lighter and more compact than competitive equipment.

The company's U.K. office, Victoria Gardens, Burgess Hill, Sussex RH15 9ND (0446 51781).

● OFFICE EQUIPMENT

Fast and compact

ZIP 30 is a teletypewriter with 30 character/sec operation and built-in paper tape punch and reader, with overall control by microcomputer.

Developed by Periferic S.A.R.L. in France, a subsidiary of Data Dynamics, it is offered by the latter's subsidiary in Springfield Road, Hayes, Middx. (01-848 9781).

Employing a seven-needle print head, it prints the full upper case ASCII set in 7 x 5 format with lower case available as an option. An original and up to three copies can be made and the machine uses a ribbon that minimises head wear to give long life and provides good black printing.

The new machine (the FPI) is a larger machine

claimed to be four times faster.

English or Continental boards are offered and the standard interface is CCITT 12.5/20 mA current loop. The paper tape unit can be operated by signals from the line if desired.

Collator is an add-on

IBM's Office Products Division has introduced a collator which can be added to the company's Copier II so that multi-page documents can be produced assembled with ease.

Documents up to 20 pages length can be handled and up to ten copies of each produced in a time without operator intervention.

This unit adds 23 centimetres to the length of the copier, so it is plan-mounted for new customer orders or installed in field for existing customers.

PLANT & MACHINERY SALES

Description	Price	Telephone

<tbl_r cells="3" ix="

The thoughts of Peter Drucker have always fascinated managers. His latest European tour is followed by Nicholas Leslie.

NEVER have managers' cues that is new, and for making good relationships with share the very qualities he rejects: it leaves Drucker largely unimpressed. It should, he feels, be Copenhagen of top management's responsibility towards middle management. John Humble, a management consultant and author and director of Urick Orr, maintained that it had failed in its task. Middle management had been left feeling it had responsibility without authority, and he suggested that a measure of the problem lay in the fact that they were no longer left to resolve local disputes since, among other things, top management was continually worried about precedents being set. Middle management often performed badly simply because that was how many now expected it to perform.

Drucker remains a conservative theorist; this can leave him a trait which comes through from Drucker time and again, seeking a return on "all assets" responsibility towards middle management. John Humble, a management consultant and author and director of Urick Orr, maintained that it had failed in its task. Middle management had been left feeling it had responsibility without authority, and he suggested that a measure of the problem lay in the fact that they were no longer left to resolve local disputes since, among other things, top management was continually worried about precedents being set. Middle management often performed badly simply because that was how many now expected it to perform.

How significant these changes really are and what top management should be doing about them have been the major topics of discussion at a series of forums during the last fortnight to which Peter Drucker, one of the best-known prophets of management theory for over 30 years, has trekked across Europe to be the main speaker. Much praised by some for the quality and perceptiveness of his ideas, but criticised by others for contributing little clear of strikes, maintaining

Old fashioned

He is also a great believer in good-old-fashioned virtues for the audience suggested that top management's task amounted to leadership. Successful leadership arises, partly from external factors and largely from hard work and acceptance of responsibility, and the environment, keeping his ability, he argues.

Industry's financial record

MANY of those who make up the establishment of the British accountancy profession are displeased with Mr. Ian Hay Davison, the Arthur Andersen managing partner who dared to speak out in public about the crisis currently facing the profession.

Mr. Davison broke ranks by telling a conference of auditors in Brighton two weeks ago that the profession had dragged its feet in working out codified standards and disciplinary procedures for auditors. He charged the profession with failure to regulate itself and called for reforms based on legislation.

Such a man ought to know what he is talking about. He is, after all, a leading council member of the English Institute of Chartered Accountants and a member of the profession's Auditing Practices Committee. Enough, one would have to say, over the years for his outspoken comments, it would be response was called for. In

very foolish to dismiss what he has to say.

The accountancy profession is under attack as never before, both in Britain and the U.S. Here the attack has come in the wake of the fringe banking and property market collapse. The question on everyone's lips is: "Where were the auditors why did they sign unqualified reports?"

The critics have been given ample ammunition by the flood of hard-hitting Department of Trade inspectors' reports last year. These criticised several auditors, including some of the largest and most reputable accounting firms, for lack of toughness and character in dealing with clients. They were criticised for lack of independence, for incompetence, bad working papers and poor quality control procedures.

Such a man ought to know what he is talking about. He is, after all, a leading council member of the English Institute of Chartered Accountants and a member of the profession's Auditing Practices Committee. Enough, one would have to say, over the years for his outspoken comments, it would be response was called for. In

deed, there is no reason why of an iceberg. But nobody advance of hearings. And the problem could not largely really knew the answer.

One outcome of that meeting before anything like that could be done legislation would be the establishment of a semi-independent committee of

On the auditing standard inquiry under the chairmanship of Lord Cross of Chelsea to probe the investigatory and disciplinary powers of the accountancy bodies.

Discussing the external forces greater—in two generations we men had still to learn that

which companies faced, Drucker have changed from a society world economy determined to

deal at length with the fact working from an early age to direction they should take.

BUSINESS PROBLEMS

A receiver's liability

A receiver has been put into one of my business customers, to which I delivered materials a few weeks before being advised of the receiver's appointment. These materials were not involved or charged, and the receiver is continuing to use them in manufacture. Not having gone through the customer's books, is there ground for regarding these materials as my property and should the receiver either allow me to take them back, or agree to pay for them?

The ownership of the materials will depend on your contract with the customer, but property in them may well have passed on delivery. However, if the materials were supplied after the receiver was appointed and not pursuant to an antecedent contract you may be able to make the receiver liable for payment. You should in that case write to the receiver claiming that there is a new contract under which he is personally liable to make payment for the goods.

Accounting date change

On April 4 my company made a big profit. At present the company's year ends on October 7. Can it be altered by resolution to April 3, thereby giving the company an extra six months to pay the tax?

In principle, the answer is yes. There are certain practical difficulties in ending a company's accounting period on a Sunday, of course, but no doubt you have considered this point. More important, we should draw your attention to the restrictions on changing a company's reference period for its accounts, which have been introduced by sections 1 to 3 of the Companies Act 1976.

It would be prudent to consult the company's accountants before taking precipitate action.

Company ceasing to trade

A private limited company will be ceasing to trade its only assets being about \$20,000 tax paid reserves invested in quoted companies. From a tax angle should the company be liquidated, or kept in being to pay out income as dividends (less expenses about 20% p.a.) would tax payable on liquidation be income tax or capital gains tax?

BY OUR LEGAL STAFF

Disciplinary

Yet as time went by the accounting bodies could produce no outward evidence to convince the public that they had the situation under control. Matters reached a head last autumn when Mr. Edmund Dell, the Trade Secretary, lost patience and summoned the presidents of the English and Scottish Institutes of Chartered Accountants and the Association of Certified Accountants to a meeting. The question on everyone's lips was: "Where were the auditors why did they sign unqualified reports?"

The critics have been given ample ammunition by the flood of hard-hitting Department of Trade inspectors' reports last year. These criticised several auditors, including some of the largest and most reputable accounting firms, for lack of toughness and character in dealing with clients. They were criticised for lack of independence, for incompetence, bad working papers and poor quality control procedures.

Such a man ought to know what he is talking about. He is, after all, a leading council member of the English Institute of Chartered Accountants and a member of the profession's Auditing Practices Committee. Enough, one would have to say, over the years for his outspoken comments, it would be response was called for. In

deed, there is no reason why of an iceberg. But nobody advance of hearings. And the problem could not largely really knew the answer.

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deal at length with the fact working from an early age to direction they should take.

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All of these bonds having been sold, this announcement appears as a matter of record only.

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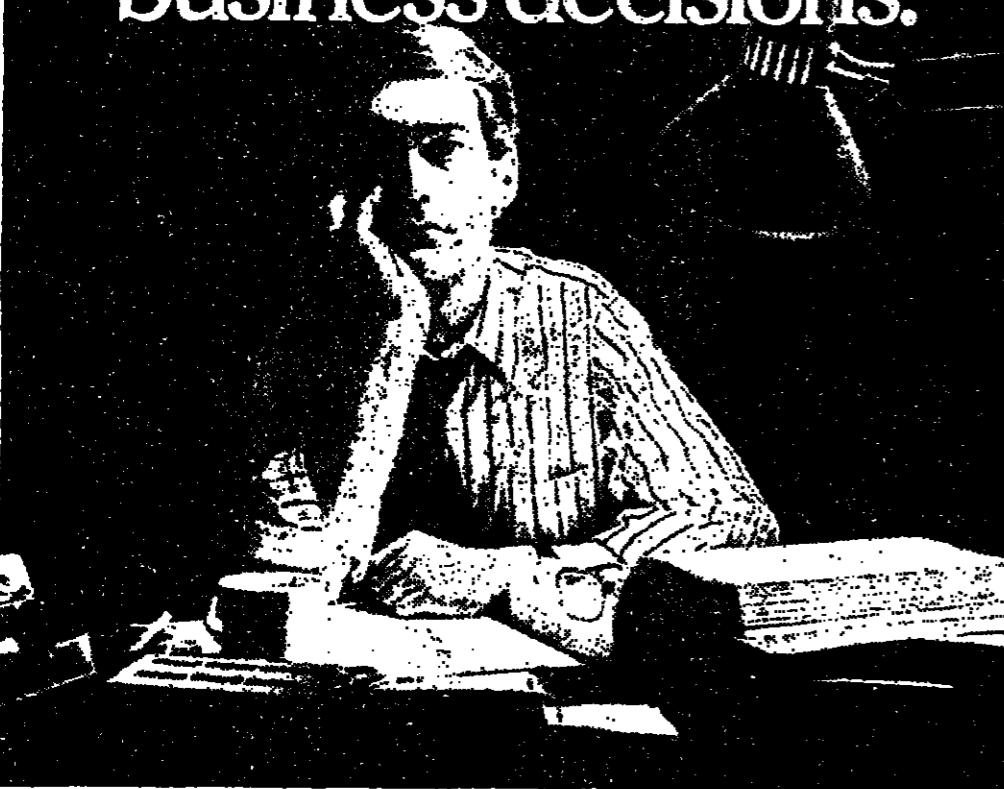
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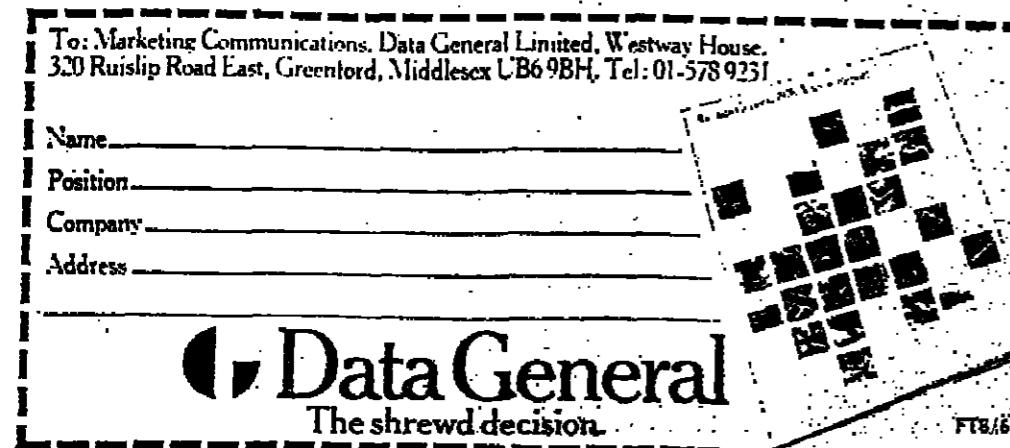
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SELLERS



Dr. Coggan hails an occasion of splendour and joy

Right • A smile from the Queen and a wave from Prince Philip as they leave the Guildhall lunch for the return drive to Buckingham Palace.

(Picture by Leonard Birt)

Below • A friendly word and the chance of a snapshot of a lifetime for these visitors as the Queen pauses during her City walk after the St. Paul's service.

Left • A more serious moment as the Queen and Prince Philip kneel during the Thanksgiving Service.

Below right • The Queen Mother, Prince Charles and Prince Andrew arrive for the Guildhall lunch.



Queen's walk-about is triumph of glittering day

BY JAMES MCDONALD

BRITAIN MAY have its what the Commonwealth was economic problems but its traditional reputation for impeccably managed pageantry—"the great show"—was fully borne out yesterday during the Queen's Silver Jubilee procession through London.

Despite doubtful weather, millions of people—British and foreign tourists—turned out to line the route from Buckingham Palace to St. Paul's Cathedral and then thousands rushed to Cheapside, along which the Queen walked on her way to the Guildhall for lunch with Sir Robin Gillett, the Lord Mayor.

Many people had waited for over 36 hours to preserve good vantage points on the Royal route.

The colour of the occasion, despite the weather, was the most outstanding feature—the magnificent Windsor greys drawing the golden Coronation coach; the splendour of the uniforms of the troops lining the streets; the impressive Royal Canadian Mounted Police; and the Yeoman of the Guard.

London was ablaze with the red, white and blue of thousands of Union Jacks, draped from rooftops, flying from cars and buses and fluttering in the hands of thousands of excited children.

Along the processional route, there were great splashes of silver jubilee bunting. It seemed that the capital was bowing its head to the Queen under the sheer weight of decoration.

Long celebration

Stretched ahead of the coach and behind were seemingly unending detachments of soldiers in the traditional order of escort. Souvenir moments at St. Paul's contrasted with the gaiety outside.

It was an occasion enjoyed by Londoners and overseas visitors alike. But it was only the start to a lengthy Jubilee celebration. About 6,000 street parties are being arranged this week in Greater London alone.

Even the weather, threatening at the start of the day, held off from 10 a.m. until mid-day. Then the rain broke after the Guildhall lunch.

Before that, however, the Queen had achieved her greatest triumph of the whole glittering day—her walk from St. Paul's to the Guildhall alongside, to the cheers of many thousands of Londoners from all walks of life. During the walk the Queen and Prince Philip stopped frequently to talk to individual citizens, and there was no doubt of the affection in which she is held.

The Queen, at the Guildhall lunch, said: "During these last 25 years I have travelled widely throughout the Commonwealth as its head. And during those years I have seen, from a unique position of advantage, the last great phase of the transformation of the Empire into Commonwealth and the transformation of the Crown from an emblem of Dominion into a symbol of free and voluntary association.

"In all history," the Queen declared, "this has no precedent."

It was easy enough to define the Jubilee year should attract.

Right and good

The Queen added that cultural activities, professional, scientific, educational and economic bodies had created a network of contacts within the Commonwealth. "And right at the base of the iceberg, the part which keeps the rest afloat, is friendship and communications. Largely in English language, between people who were originally brought together by the events of history and who now understand that they share a common humanity."

Dr. Coggan, Archbishop of Canterbury, in his sermon in the Cathedral, said: "Our nation and Commonwealth have been blessed beyond measure by having at their heart an example of service untiringly done, of duty faithfully fulfilled, and of a home life stable and wonderfully happy."

"For this we thank God. From this we take courage."

Many today are seeing through the shallowness of a way of life which seeks to build on a basis of materialism, of each for himself, or each for his sectional interest, and forgo the good of the whole.

Dr. Coggan described the Silver Jubilee as "an occasion of great splendour and of deep joy that is right and good."

Sir Robin Gillett said in his Guildhall tribute that it was with particular pride and satisfaction that he declared "the right of this ancient office to try sincerely, if inadequately, to express the thanks of the City and the nation for the first 25 years of your Majesty's reign."

Within the Commonwealth framework, leadership can only be by example and not by precept, and what finer example to the world of the family concept could there be than that set by your Majesty."

For 25 years you have given to this country and to the Commonwealth the love and devotion that stems from self-discipline and self-sacrifice.

Among the many Jubilee events will be a review of 170 ships at Spithead on June 28. About 100 Royal Navy ships will be involved, together with auxiliary Service vessels and 20 foreign and Commonwealth ships. The Queen will make a review from the Royal Yacht Britannia. Later, in July, there will also be a review of the RAF.

The Jubilee, of course, is not just a celebration. It also has its hard business side with traders—as in Oxford Street—confidently expecting to bring in this year about £200m. of foreign currency from the extra 2m. overseas tourists which the Jubilee year should attract.

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FINANCIAL TIMES SURVEY

Wednesday June 8 1977

Progress
towards
greater
unity

By Richard Johns,
Middle East Editor

NOW HALFWAY through the sixth year of its existence the United Arab Emirates — a strange and unique political entity — is more firmly established than ever on the map of the world. It has confounded the pessimists and critics who have questioned the viability of what is still essentially a confederation of seven traditional sheikhdoms with a history of rivalry, but completely homogeneous in nature, which has only in the past decade or so been exposed to the wider world.

In the event, the common interest has far outweighed the differences. More positively, all the Emirates, both rich and poor, have benefited from a union which has become a significant factor in the world as an oil power and a generous disburser of aid.

The UAE is in a continuous state of evolution, a process likely to continue for many years, though no doubt with fits and starts as it takes more solid institutional form. In its own eccentric way it has achieved, despite the pressures of the modern world, more than the Helvetic Republic did over a century or two in the Middle Ages. Whatever unpredictable changes may be in store for the region it now seems inconceivable that the progress made so far will be reversed.

Formation of the Federation was painful and uncertain, the business with the Emirates increase by another 10,000 which coalesced suddenly and at the has been a prominent feature eleventh hour when late in 1971 of the Federal Government. their treaties with the U.K. were terminated. And Britain withdrew. The Rulers, individualistic by nature, have remained have given too much weight to

UNITED ARAB EMIRATES

Now firmly established, the UAE is still evolving as a unique political entity. Despite differences, it is progressing towards greater unity under President Zaid's leadership. Abundant oil revenue has helped but has also over-heated the economy.

suspicious and jealous of each other.

In this situation the oil wealth of Abu Dhabi, whose revenues now exceed \$6bn, and the willingness of Sheikh Zaid, its Ruler and the President of the Union, have to pay for the federal budget almost in its entirety, have been the most effective means of creating the measure of unity achieved. The Emirate's per capita income reckoned to be the highest in the world after Kuwait's. In general unity has been better served by the disparities of oil resources in the Federation than if they had been more evenly spread.

With a prosperity based on commerce predating the start of its commercial oil production, despite the pressures of the modern world, more than the Sheikh Rashid's Dubai has been the Emirates in the best position to retard too rapid an advance of not only federal authority but also the cumbersome and unproductive, but ever-expanding bureaucracy staffed by expatriate Arabs, now numbering over 20,000 and set to increase by another 10,000 which coalesced suddenly and at the has been a prominent feature eleventh hour when late in 1971 of the Federal Government. their treaties with the U.K. were terminated. And Britain withdrew. The Rulers, individualistic by nature, have remained have given too much weight to

Exasperation

His threat last year not to stand again for a second five-year term as President did reflect a genuine exasperation with his fellow Rulers' lack of enthusiasm about the development of the Federation, reluctance to contribute anything to federal finance, and constant bickering among themselves. He kept them in suspense for four months and as a result made gains for the cause of the union.

Federal Government in the UAE is only sovereign to the extent the seven Rulers, who assemble as the Supreme Council less often than one might expect, want it to be. Until early this year the make-up of the Council of Ministers reflected a share-out among the Emirates of portfolios which took little account of ability. The central authority has been able to extend itself only so far as the individual Rulers have wanted or needed the projects and services which it has been able to provide.

Performance has varied. Equally important is the Rulers. It may now soon be enacted.

UAE Government has done well last year was agreement on the known to provide for expenditure of no less than Dh.10.92bn. While the internal political and administrative development of the Abu Dhabi defence Force, the much smaller (82.8bn). This is more than twice the size of last year's, has been a piece-meal affair, a sense of citizenship and common destiny in the younger generation has been much quicker to evolve. The manner in which the UAE has made its mark internationally as a member of the Arab family of nations and in the wider world would have been partly responsible for that.

For the time being the old education, health, information and culture which were formerly handled by Abu Dhabi's own Finance Department.

As Abu Dhabi, Dubai, Sharjah and Ras al Khaimah have pressed ahead with their air and sea port projects in common, corridor out to sea but one which is thought to contain an oil-bearing structure.

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very or disputes. The decision to back Saudi Arabia by limiting its 1977 oil price rise to 5 per cent, was very much Sheikh Zaid's. For him the maintenance of the most harmonious relations possible with the Kingdom is not only prudent but essential.

A major source of tension and potential instability was removed when in 1974 Sheikh Zaid settled in principle and outline at least, the long-standing territorial dispute with Saudi Arabia. In accepting change to the "Riyadh Line" a big portion of what had been regarded by the U.K., as well as by Abu Dhabi, as part of his family's domain, including a corridor to the Gulf of Qatar and a strip of oil-rich desert to the south. The border has still not been properly demarcated and the Saudis are said to have increased their demands by asking for a strip of land connecting the Kingdom with Buraimi Oasis, the original cause of enmity.

With the death of King Faisal the scars left by the 1975 flare-up have been healed. In future, the UAE may respond in some areas to Saudi influence — as the recent reversion to stricter observance of Islamic law and the introduction of prohibition of alcohol for nationals suggests. But even if it must pay attention to Riyadh's wishes, the UAE can feel happily secure in the region. As for the future of the union, the continuing question is not whether there shall be a federation but what form it will eventually take.

IS THE MIDDLE EAST YOUR HORIZON?

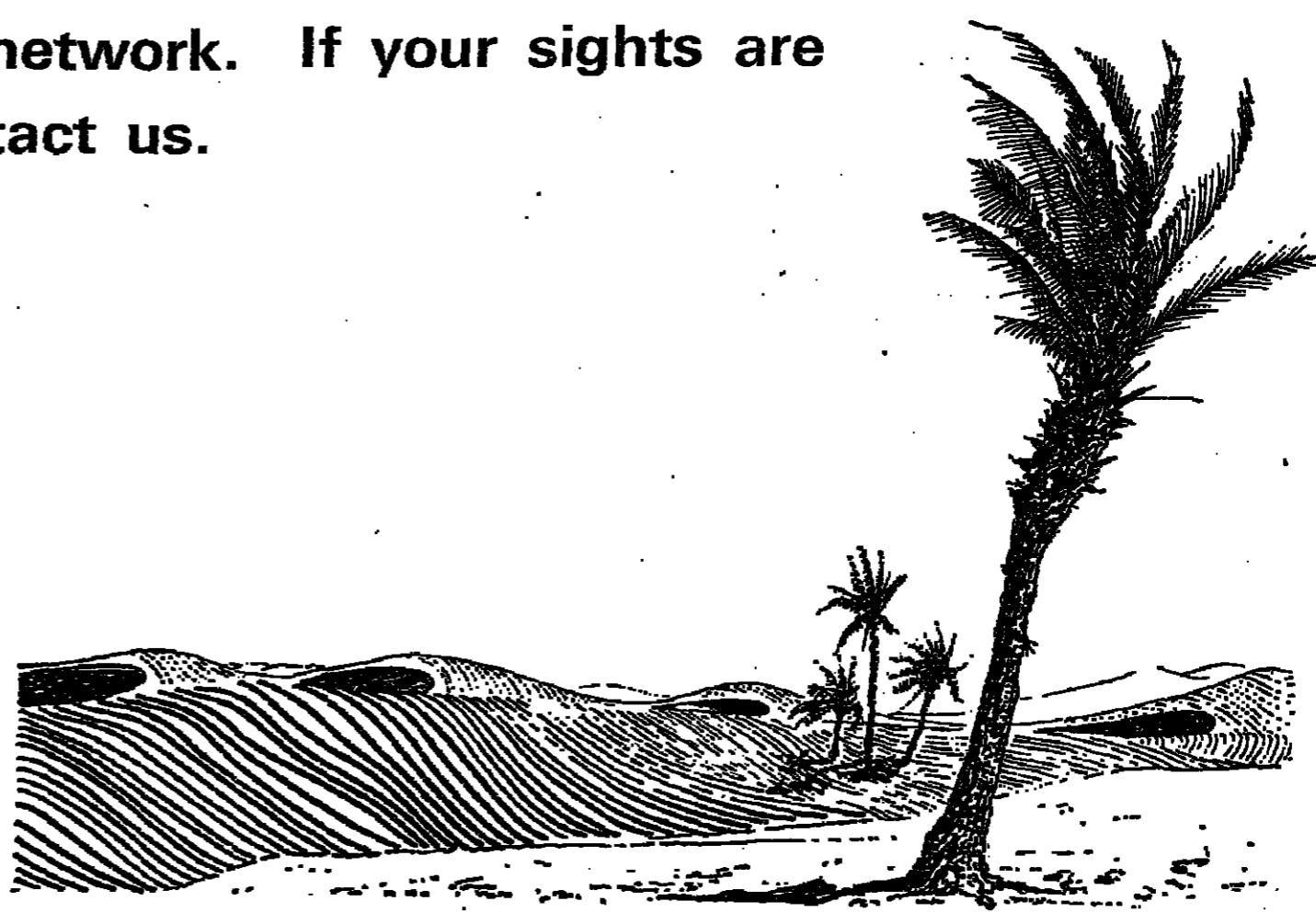
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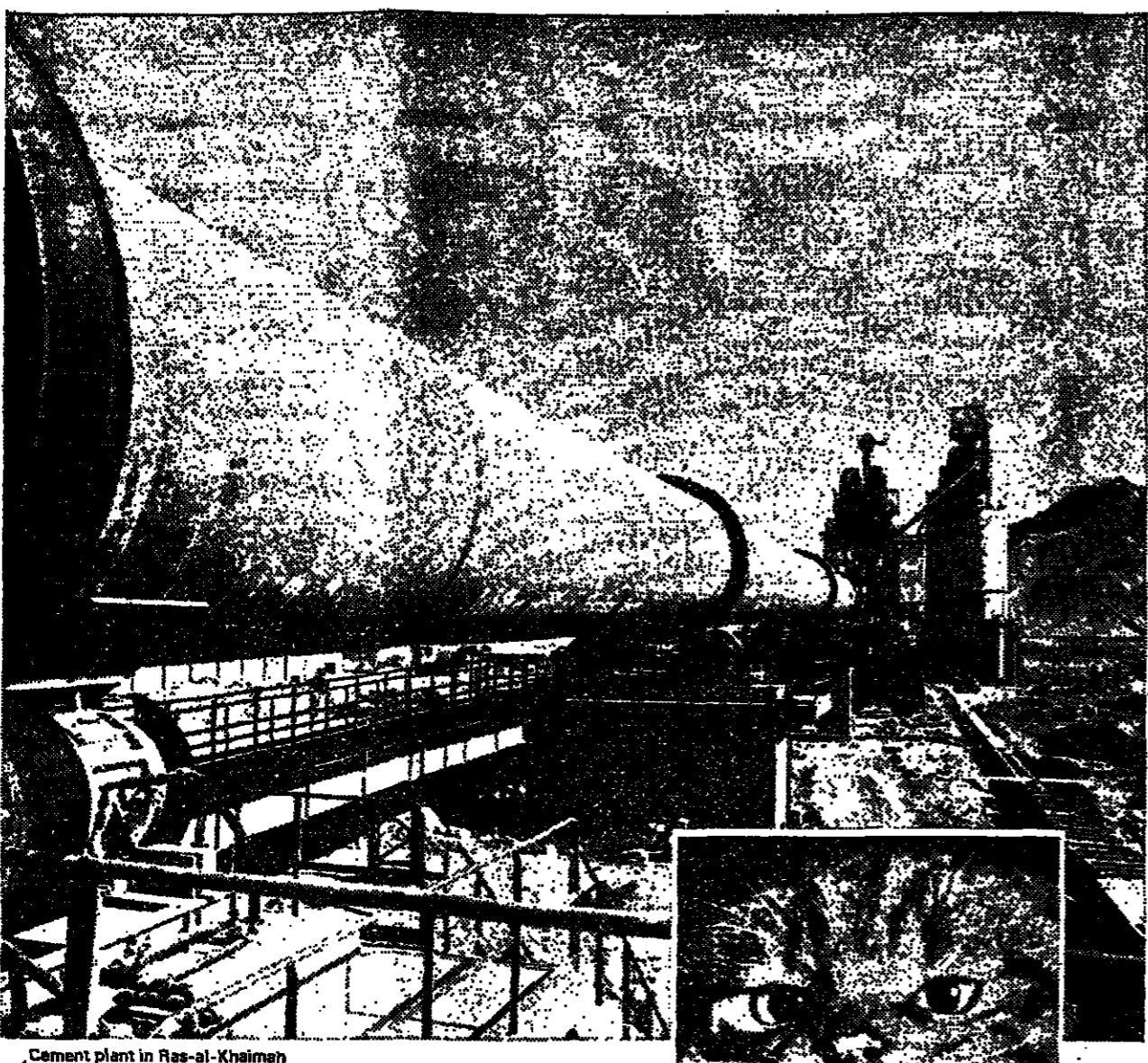
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UNITED ARAB EMIRATES II

There is no doubt that the UAE is one of the world's wealthiest countries. The seven Emirates are moving towards greater economic unity, and like most federations, the wealthier states ensure that their poorer neighbours get a share of the overall oil wealth.

The economy



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IN TERMS of per capita income the United Arab Emirates was the second most wealthy country in the world in 1975, according to estimates published at the beginning of this year by the World Bank. Gross National Product was put at \$6.87bn. Per capita income was calculated at \$10,280 on the basis of the population figure of 656,000 arrived at in the yet unpublished census taken by the UAE Government two years ago. That exercise in head-counting is thought not to have taken full account of the number of illegal immigrants working in the Federation and might, therefore, have underestimated the total by 200,000 or more. Most of the expatriate Asian labour earn only very small wages even if they are handsome by the standards of their compatriots back home. Whatever the demographic truth, however, and the obvious disparities in wealth, it is clear that per capita income is high by any standards.

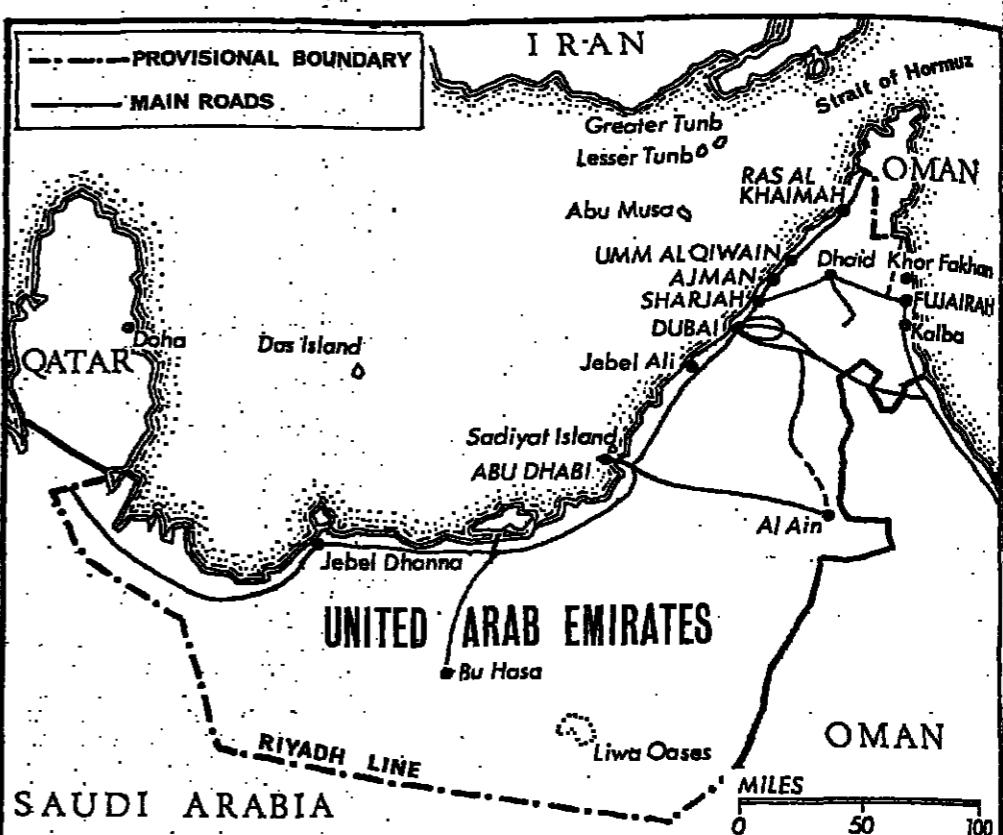
In its latest annual report the Currency Board acknowledged the high global rating of the UAE in terms of per capita income but dismissed it as a "statistical abstraction." So it is from several points of view. Not the least is the fact that nearly all the Federation's income comes in the first place to Abu Dhabi, with over three-quarters of the total, and Dubai with another 20 per cent when the Emirate's commercial activity—which long predated the discovery of oil—is taken into account. In terms of development of its infrastructure and services Abu Dhabi enjoyed a head start, having entered the league of oil producers 15 years ago. It has been bountiful in its contributions to the common weal. The Federation has now been in existence for over five years. But its evolution has been slow and such as to make any calculation of per capita income notional and even nonsensical quite apart from the presence in the country of so many expatriates.

Sheikh Rashid, the Ruler of Dubai, has continued to regard his State's petroleum revenue, now running at over \$1bn. annually, as his own income and concentrated on devoting it entirely to the enhancement and development of his own realm—albeit to the benefit of neighbouring Emirates and the Federation as a whole.

Control

With oil receipts in the region of up to \$6bn. last year, Sheikh Zayed of Abu Dhabi has institutionalised the control and expenditure of his oil income, retaining only a small proportion for his Privy purse. He has been almost entirely responsible for the Federation's budget. In this way Abu Dhabi's financial wealth has been spread to the other Emirates, including Sharjah, which shares part of its modest income with Umm al Qiwain. But despite the undoubtedly progress made towards unification over the past two years it is almost premature to assess the UAE in macro-economic terms.

Strange political creature that it is, however, the UAE does constitute an effective entity. As such it is possible to make some broad generalisations about it. Most obviously it is dependent on oil for at least 90 per cent of its income, and indirectly most of its economic activity, which in turn is stimulated by public spending. During the first five years of its existence, which have seen per barrel receipts increase more than ten-fold, it has consistently been in surplus—a large proportion of which has been disbursed by Abu Dhabi as aid. While Sharjah and the other smaller Emirates have had less money than they would have liked, the constraints facing the UAE have not been financial ones—thanks to the plentiful availability of Abu Dhabi's revenues—as it has faced the task of transforming what was one of the most neglected and backward parts of the world as recently as 20 years ago into a modern federated state. Productive diversification of the economy will—inevitably—be towards hydrocarbon-based industries but such developments, even where a clear-cut comparative advantage exists, may be inhibited by considerations about immigration. But with the cultivation of the right environment and a liberal attitude to participation by foreign interests there is a considerable potential for services fulfilling a wider regional role as Dubai has shown.



THE UAE TRADE BALANCE

	1971	1975	1976	(Actual) (Projection) half year, full year)
Oil exports	3,411	26,838	15,877	32,281
Abu Dhabi	3,023	22,597	13,138	26,745
Dubai	388	4,373	2,572	5,174
Sharjah	—	£162	£167	£162
Non-oil exports and re-exports	579	1,799	1,191	2,501
Total exports and re-exports	3,990	28,637	17,068	34,782
Imports	1,468	10,571	6,316	12,864
Net balance	2,521	18,066	10,752	21,418

As yet the Government has not published any balance of contributions to the federal payments figures. The accompanying trade table, however, accumulated a fiscal surplus of nearly Dh.5bn. in 1976 enabling a surplus derived mainly from it to add over \$1bn. to the oil. The UAE has little in the assets controlled by the state's way of non-oil exports—scrap, metal, hides, skins, dates, dry fish and shark fins which Revenues next year are projected at Dh.15bn. to Dh.20bn. now, running at over \$1bn. annually, as his own income and concentrated on devoting it entirely to the enhancement and development of his own realm—albeit to the benefit of neighbouring Emirates and the Federation as a whole.

Set against this on current account have been substantial outgoings under the heading of services and private transfers where the debit is running now at a rate well over \$1bn. a year. This money should be attributed mainly to transfer of profits by the foreign oil companies for the Federation, disbursements are likely to fall far short of the Dh.10.92bn. (\$2.80bn.) projected at the end of May.

Last year only 61 per cent of officially projected expenditures by the Emirate were made. As the year ended, the final draft (which had not been approved or published by the end of May).

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In a smaller way Dubai is contributing to the surplus. Despite its heavy recent borrowings, it is living well within its means, resorting to the markets because Sheikh Rashid sees this as the cheapest way of financing his projects in the long run and wishes to keep considerable sums of cash in hand. It is difficult to make an exact estimate of his financial position. It is also difficult to distinguish between his public and private spending or obtain any real idea of his other sources of income other than oil, apart from his customs dues. However, his petroleum revenue exceeded grants and loans. Yet despite this rise in oil price explosion.

On capital account the main debit has been Abu Dhabi's generous aid payments. In 1975 they amounted to \$950m. and last year reached \$1.25bn. divided almost equally between Abu Dhabi and Sharjah. Yet despite this rise in oil price explosion.

In the forefront here has been Sharjah with its bid to attract foreign businesses by offering the most conditions, in competition with its historic rival Dubai, to draw in more expatriate residents through cheaper accommodation and generally to provide a more attractive alternative as a service centre.

There has been the drive to establish facilities to capture air traffic and seaborne cargo which could lead to wasted

should be identified as public expenditure—as opposed to more personal commercial ventures—are understood to have amounted to Dh.1.9bn., of which Dh.600m. was current and Dh.1.3bn. for projects. Over the past ten years he has borrowed nearly \$1.6bn., the greater part of which is still outstanding on the basis of present commitments his debt servicing requirements this year will be the equivalent of about Dh.350m. (nearly \$100m.), rising to Dh.80m. in 1979, Dh.1.4bn. in 1980 and a peak of Dh.1.8bn. in 1981.

Sheikh Sultan, the Ruler of Sharjah, is devoting his very much more modest petroleum income of some \$35m. to developing the infrastructure of his Emirate and its undoubtedly potential as a service centre boasting his own modest resources with outside capital in a bid to exploit the Federation as a whole. Neighbouring little Umm al Qiwain is putting to good use its share of the revenue from the off-shore fields nearby Abu Dhabi has given it as part of the 1971 compromise which gave Iran custody of the island and also rights to half of its oil resources. Like Sharjah Ras al Khaimah and Ajman have resorted to the Euromarkets and in their quest for finance have probably been helped by the assurance that in the background rich Abu Dhabi will underwrite them. Poor Fujairah has been very much on the sidelines, but is now looking at the possibilities of tourist development along its beautiful coastline.

All the Northern Emirates have been happy enough to accept federal finance infrastructure, services and utilities that they would like to have provided themselves but could not afford. Assistance with the development of agriculture and fisheries, which fall within the domain of the UAE, has been welcome. commendably, each according to its means and reasonable expectations has made efforts to diversify sources of income especially from services.

In the forefront here has been Sharjah with its bid to attract foreign businesses by offering the most conditions, in competition with its historic rival Dubai, to draw in more expatriate residents through cheaper accommodation and generally to provide a more attractive alternative as a service centre.

There has been the drive to establish facilities to capture air traffic and seaborne cargo which could lead to wasted

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UNITED ARAB EMIRATES III

Just for tips

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The frenetic business activity engendered after the oil price rise of 1973-74 has now given way to a more measured rate of growth. Greater discipline has been introduced in several areas, and in the construction field supply is now meeting demand. But the high rate of inflation is still a problem.

Business prospects

NTHE United Arab Emirates is boom arising from the 1973-74 oil price escalation has at least subsided to the extent that in certain respects at least there is something of a recession. The ugly word was on the lips of many businessmen and contractors before the closure, towards the end of last month, of two banks. Yet it is a misleading one in describing the more complex changes that the UAE is undergoing and needs considerable qualification.

As elsewhere in the Gulf the boom has expressed itself in frenetic construction activity. What has happened is that the private sector in Abu Dhabi, Dubai and Sharjah—responding to the lucrative challenges set by the expenditure plans of the Federal Government and the individual Emirates—has at last over-run itself in the building of the business and residential accommodation for its expatriates required for the implementation of ambitious development programmes. The era of gross and easy profits from real estate transactions and property may at last be over.

Measured

Having gone so far in building a basic infrastructure and providing housing the UAE can at least contemplate a more measured and less frenetic progress, despite the uncoordinated plans and ambitions of the individual Emirates. One benefit, hopefully, should be a reduction in the rate of inflation. Official estimates, which put it at 30-35 per cent in 1974 and 20-25 per cent over the past five years, have undoubtedly grossly minimised. Most close observers in the UAE who have felt its painful bite have no doubt that it from Dh3.70bn to Dh4.5bn in 1976 certainly make a striking contrast. Abu Dhabi's growth has run at an average rate of real terms hardly any gain at all—having leapt by 67 per cent in Dubai and the continuing element meanwhile, has been They show fairly dramatically

infrastructure programmes of the soaring rents which, admit, the limits of Abu Dhabi's Emirate.

The difficulties facing some developers and those financing them should not obscure the fact that it is public spending—whether by the Federal Government, Abu Dhabi, with its formalised institutions, or Sheikh Rashid of Dubai from his private purse which has provided the main stimulus for the construction boom and flourishing trade activity. For more fundamental reasons than the looming surplus of business and residential accommodation, a slowdown from the furious pace of 1974 and 1975 was inevitable.

With the revenues of Abu Dhabi and Dubai still exceeding revenue obligations, money has been no constraint. However, as in other oil producing states, limitations on absorptive capacity have been—most notably manpower shortages and infrastructure bottlenecks. Although both have eased, demand has continued to exceed available non-financial resources, leading to an inflation rate which only the wealth of the union has made tolerable.

At the same time analysis of imports by broad category is also revealing about the pace of development from a slow base and the predominance of construction in economic life. The an 18.4 per cent share (down to 12 per cent and capital goods from 28 per cent to 40 per cent. Projections based on the first half of 1976 indicate that the shares last year were respectively 42, 12 and 44 per cent.

In commerce, as in so many other respects, the UAE is a tale of two cities, Abu Dhabi and Dubai. They still constitute two distinctive markets, even if Dubai is still fulfilling its role it is still fulfilling its role. Over the past five years the proportion of goods entering Dubai destined for consumption in the National Industries Company. Under a recent decree it was Emirate itself has progressively grown, so that currently reformed as the Industries and Development Company with a per cent of the total. Although it has continued to serve the founders have pledged to pay Northern Emirates, Oman, 50 per cent of the capital and Saudi Arabia and Qatar in a have already subscribed significant way—depending on Dh4.7m. The remainder is on any one point in time on port offer to UAE nationals. The concentration of imports has over Sharjah's paper bag plant, and Dubai's rope factory and cement plant.

Congestion

at Dubai's Port

Rashid—which seemed almost

as the scope for the

visionary in its size when the

original 26 berths were com-

pleted in 1970 and which is now

a handful of companies with

undergoing a further substan-

tial expansion—bears witness

to much quicker development

accounts for the bulk of devel-

opment. While consultant en-

gineers and professionals are

waiting times were over two

months for non-priority vessels

but have since fallen to 30-35

per cent for rather less than

half of the vessels. As this fall

suggests, trading conditions are

not as buoyant as they were. A

panies will go out of business

in the previous year. In 1975

Also indicated by these recent

ly, rose by another 56 per cent

to \$2.67bn. Last year, how-

ever, when they would have

chance of the Emirate, who have

never shown quite the same re-

sponsiveness and flexibility as

those of Dubai while jealously

preserving their own exclusive

territory.

Despite a fall in its sales,

the U.K. maintained its

and the predominance of con-

struction in economic life. The

UAE, it need hardly be stressed

from 21 per cent in 1975). The

is dependent on imports for vir-

most significant items in the

rates have been attracted by the

possibilities of tourism which

might well be needed if the

investment in hotel accommoda-

tion now being made is to be

justified. One of the more inter-

esting initiatives has been that

of little Ajman in establishing

a small dry dock in conjunction

with Japanese interests—so

enterprise well in keeping with its ancient boat-building traditions.

Sharjah is looking to private

investment for its industrialisa-

tion. Last year it set up its

National Industries Company.

Emirate itself has progressively

reformed as the Industries and

Development Company with a

capital of Dh300m. The

it has continued to serve the

founders have pledged to pay

Northern Emirates, Oman, 50 per cent of the capital and

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significant way—depending on Dh4.7m. The remainder is on

any one point in time on port offer to UAE nationals. The

concentration of imports has

over Sharjah's paper bag plant,

Dubai's rope factory and cement plant.

Inevitably—and indefinitely

—the main thrust towards

diversification will come from

Abu Dhabi and Dubai, using

apparent doubts about the via-

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An experimental farm on Sadiyat Island, Abu Dhabi.

With water almost as precious as oil in the UAE, farming is a difficult and highly specialised occupation. But efforts so far show that with modern methods the desert can support vegetable crops.

Agriculture

IN MOST countries farmers are nearly 400 acres under experimental cultivation, an acre with French, Japanese, and terms of imports is equally hard yields per acre. In the United Arab Emirates they talk in tuition and training for projects ranging from wheat high percentage (in 1973 it was 10 per cent) to as much as 45 per cent) never water, a resource which is and abroad, and has become drip and trickle irrigation and reaches the markets but is becoming a valuable known for its famous herd of experiments of laying large sum by the farmer, his relatives to them as oil. Competing imported Friesian cattle which produce fresh milk for sale in areas of asphalt under the northern Emirates.

The farm is presently undergoing considerable renovation to introduce more up-to-date methods to increase local crops of alfalfa (used as animal fodder), strawberries, radishes, cabbages, cauliflower, onions, melons, marrow, aubergines, turnips, tomatoes and cucumbers. There is also an abundance of dates, grapes, oranges, lemons, bananas, paw-paws and figs.

In Dubai, the experimental farm at Ruwayya has had considerable success in achieving its aim of attracting local Bedouin away from pastoral to settled farming. And in Abu Dhabi, where many of the projects are carried out under the guidance of the local Department of Agriculture, abundant crops are being produced on Sadiyat Island.

Sadiyat, originally established in 1972, played a large part in pioneering methods for growing crops in the UAE's climate and conditions. It is financed by the Abu Dhabi Government and until very recently was a research station run by a team from the University of Arizona. Greenhouses cover about five acres of the island to provide an artificially controlled climate and each individual plant is drip fed.

Only a year after Sadiyat was established it was producing a ton of crops a day—mostly cabbage, spinach, beans, tomatoes and cucumbers. To-day, Sadiyat's Arid Lands Research Centre still produces crops using these original methods, although most of Abu Dhabi's agricultural research is a year. A figure for how much

Even in areas such as Ras Al-Khaimah and Fujairah, where there are relatively good supplies of low salinity water from the Oman mountains, salinity levels have been rising at a dramatic rate as farmers use the water from wells too fast and it is replaced by encroaching sea water.

"We have been able to grow crops using water with a salinity level of up to 3,000 parts per million," said Mr. Abdul Aziz, "but in some areas this has now increased to levels of 8,000 parts per million."

Up-to-date production figures are not yet available from the Ministry as they are all being collated by computer in Egypt, but it puts a calculated guess at about 55,000 tons of vegetables a year. A figure for how much

British companies are carrying out £3m. worth of afforestation in Abu Dhabi, one of the largest contracts having been awarded to VEB International which is planting 80,000 trees on a 400 hectare site. Altogether, Abu Dhabi's afforestation programme now covers several thousand acres, as well as numerous central reservations along roads and an expected 200 roundabouts by the end of next year.

How long it will be before the UAE comes near to meeting its goal of becoming self-sufficient in food production remains to be seen but they say nothing succeeds like success and it is almost totally due to the success of the experimental stations and farms that have again begun to make farming an attractive proposition to local residents.

Last year the number of farms in the UAE had increased to 7,736 which compares to 7,687 in 1973 and the total area being farmed was 15,006 hectares.

Tim Edgar

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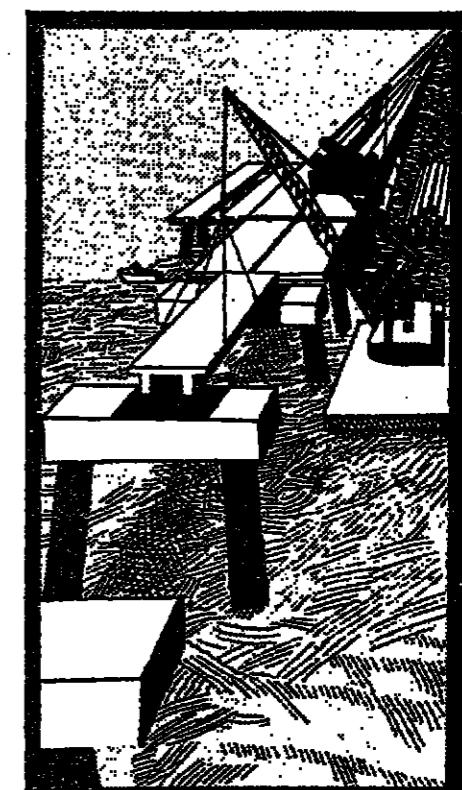
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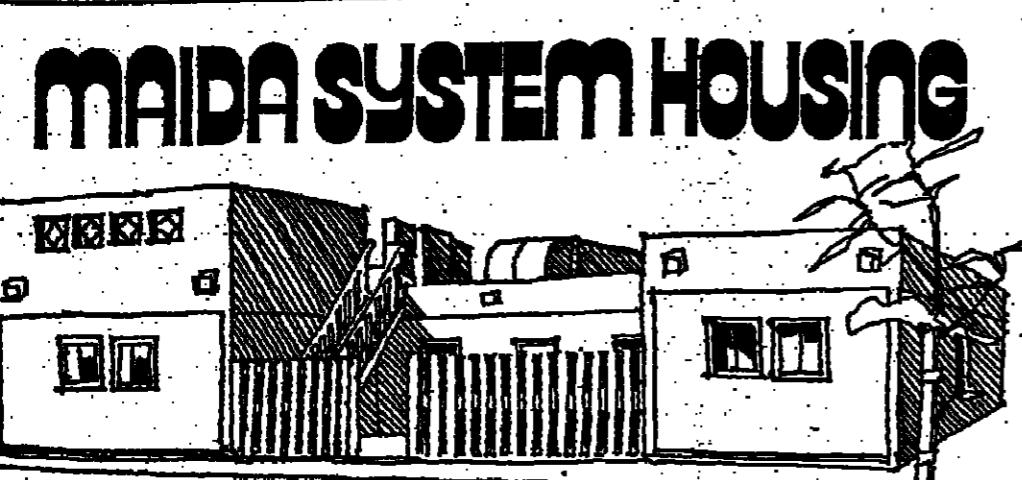
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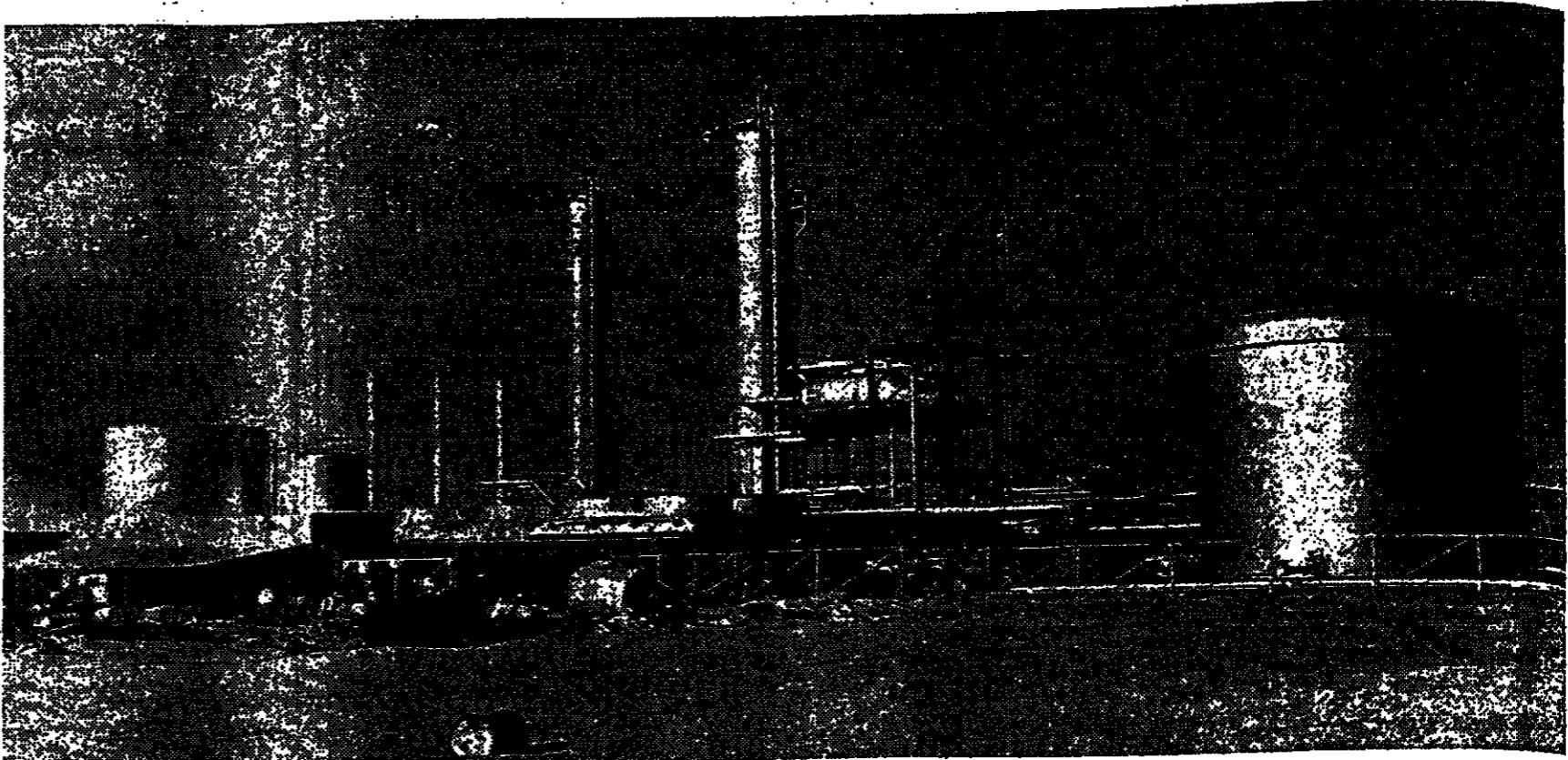
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UNITED ARAB EMIRATES VI



A liquid petroleum gas bottling plant in Abu Dhabi.

Unlike most Western countries which regard themselves as suddenly blessed by finding natural gas associated with oil discoveries, most of the oil-rich Gulf countries have been quite happy to dispose of the gas by burning it off on site. Now they are coming to the realisation that this additional source of energy has an important bearing on industrial development

Natural gas

COMPLETION OF the first thereafter, with the exception of the first liquefied natural gas plant in ADNOC, they will have to pay income-tax at the rate of 55 per cent.

The setting up of a larger scheme at Ruweis to use the principal contractors for the associated gas from the Bu Hasa Bab and Asab oilfields onshore has by contrast, been fraught with negotiating problems. In April 1976 agreement on association appeared to have been reached between Abu Dhabi Gas Liquification Company (ADGLC) and has a capital of \$105m. The first shipments in specially built ships left in March for their destination—the Tokyo Electric Power Company (TEPCO).

The original ADGLC was set up in 1973, and was a partnership of ADNOC, British Petroleum (BP), Compagnie Francaise des Petroles (CFP), Mitsui and Bridgestone Liquified Gas Company. In the middle of 1975 ADNOC increased its share of the company from 20 per cent to 55 per cent, its current holding. The rest of the capital is split as BP 16.33 per cent, CFP 8.16 per cent, Mitsui 22.05 per cent and Bridgestone 2.45 per cent. Early last year the head office was transferred to Abu Dhabi.

The \$550m. project was completed in only three years, almost on schedule, a creditable achievement in difficult physical circumstances. The contractors were Bechtel and Chiyoda Chemical Engineering. The two main offshore fields, Umm Shaif and Zakum, which lie about 100 km. out to sea to the north of Abu Dhabi provide the gas. According to federal statistics, these two fields produced in 1975 149,690m. cubic feet of gas, of which 117,722m. cubic feet or 78.7 per cent was flared off.

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UNITED ARAB EMIRATES VII

Abu Dhabi is the pacesetter for development among the Emirates. Indeed, the transformation from a sandy island into a bustling capital centre has been so rapid that perspectives are almost lost. Its vast oil wealth is the main engine driving all this, and the challenge for the future is to secure a viable economy for the day when the oil runs out.

Abu Dhabi

"YOU WOULDN'T believe it, but 12 years ago I always used to drive around with two spades in the back of my Land Rover in case I got stuck in the sand here," my companion remarked. We were driving along a three-lane boulevard, flanked on either side by offices and shops in the centre of Abu Dhabi town. "I tell visitors this because few realise just how little there was here. Abu Dhabi scarcely merited being called a town," he said.

The transformation of Abu Dhabi from a small and desolate community into the capital of the UAE has been so rapid that it is almost impossible to gain any perspective of the change. Those who last saw the place five years ago would be amazed at the development that has taken place.

Abu Dhabi has grown up on a flat sandy strip of an island, connected to the mainland by a bridge. But the transformation is such that even the whitish sand, once all pervasive, is disappearing as buildings encroach on vacant space, roads become surfaced and grass is painstakingly nurtured on the lawns. One of the only indications of the pace of change can be found in the British Embassy compound. The modest bungalows and the two-storeyed ambassador's residence is now dwarfed on three sides by tall concrete structures.

Abu Dhabi has grown—and is growing—faster than any other capital in the Gulf. Urbanisation has been so rapid that already the municipality has its eyes on the airport, which will eventually be relocated on the mainland. The population is reckoned to be increasing at the rate of 22 per cent a year and at the latest census stood at 213,000. The Emirate has now become the most populous State in the federation, overtaking Dubai.

Bustling

The majority of the population is to be found in Abu Dhabi town. The only other important town is Al Ain, an oasis deep in the desert on the order with Oman. This was here the ruling Al Nahayan family originated, and the family's continued connection with it—and affection for it—have built it up into a bustling community.

Al Ain has been chosen as the site of the Emirate's new university, and it is here too that wealthy Abu Dhabians have resort homes where they seek refuge from the humid increasing at probably just 1 per cent a year. Thus there is no way—even in the longer term—that the



Building work in progress in Abu Dhabi.

other inhabited area in this, the the population explosion has educational system can supply crests is devoted to foreign largest Emirate, is found to be primarily caused by a necessary people to fill job assistance—mainly grants and scattered communities of skilled, semi-skilled and skilled were prepared to take them. As Bedouin tribes, who are becoming increasingly settled, and able on the percentage of the show a general reluctance to capacity of the local economy is to migrate to the coast indigenous population, but it is work outside government (this what has been budgeted it after the seasonal date harvest generally believed to be the often means sinecures). They would have been difficult for the lowest in relation to the overall prefer to operate taxis, indulge economy to absorb much more population of any State in the property speculation or to be than 60 per cent. of total indigenous. The merchant class is still very small.

The rapid increase in population is an inevitable consequence of two interacting factors. As far as the richest State in the UAE, Abu Dhabi has attracted more people—both UAE nationals and foreigners.

Foreigners

As a result, all unskilled as result of the federation's labour is carried out by foreign burgeoning bureaucracy, which now has some 24,000 civil servants—mainly from the Indian sub-continent. Semi-skilled and skilled work is carried out again by Indian and Pakistani plus a substantial number of Arabs.

Abu Dhabi is now considering with senior managerial posts the implementation of \$8.7bn. occupied by Arabs and three-year development programme to run into 1979. If this is implemented, local experts characteristics of Abu Dhabi is reckoned that as many as 183,000 the low level of genuine participation will be created. In fashion by the indigenous population, if Abu Dhabi is to establish an administrative, part, this stems from the lack of economic and industrial infrastructure available structure it could almost double to the population before the its population within the next sixties. Still very few Abu Dhabians hold degrees. Indeed, world is such an extraordinary throughout the UAE there are only 9,422 students in preparation for the new jobs generated will be in technical schools and further 1,236 on bursaries for unskilled workers.

The indigenous population is abroad. Abu Dhabians have built up into a bustling community.

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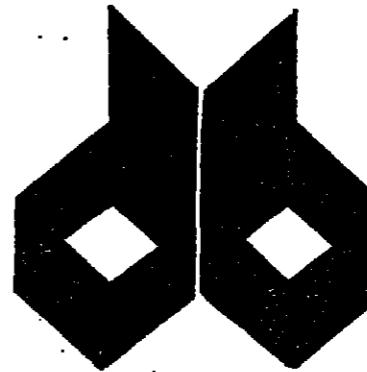
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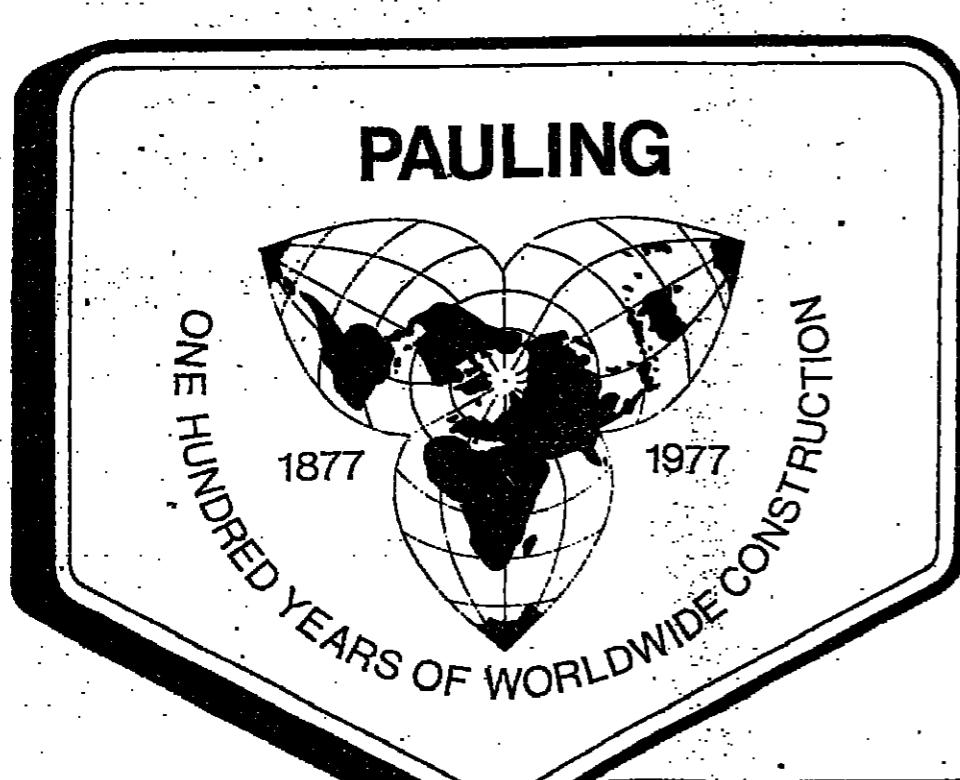
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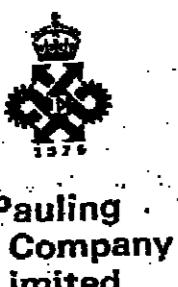


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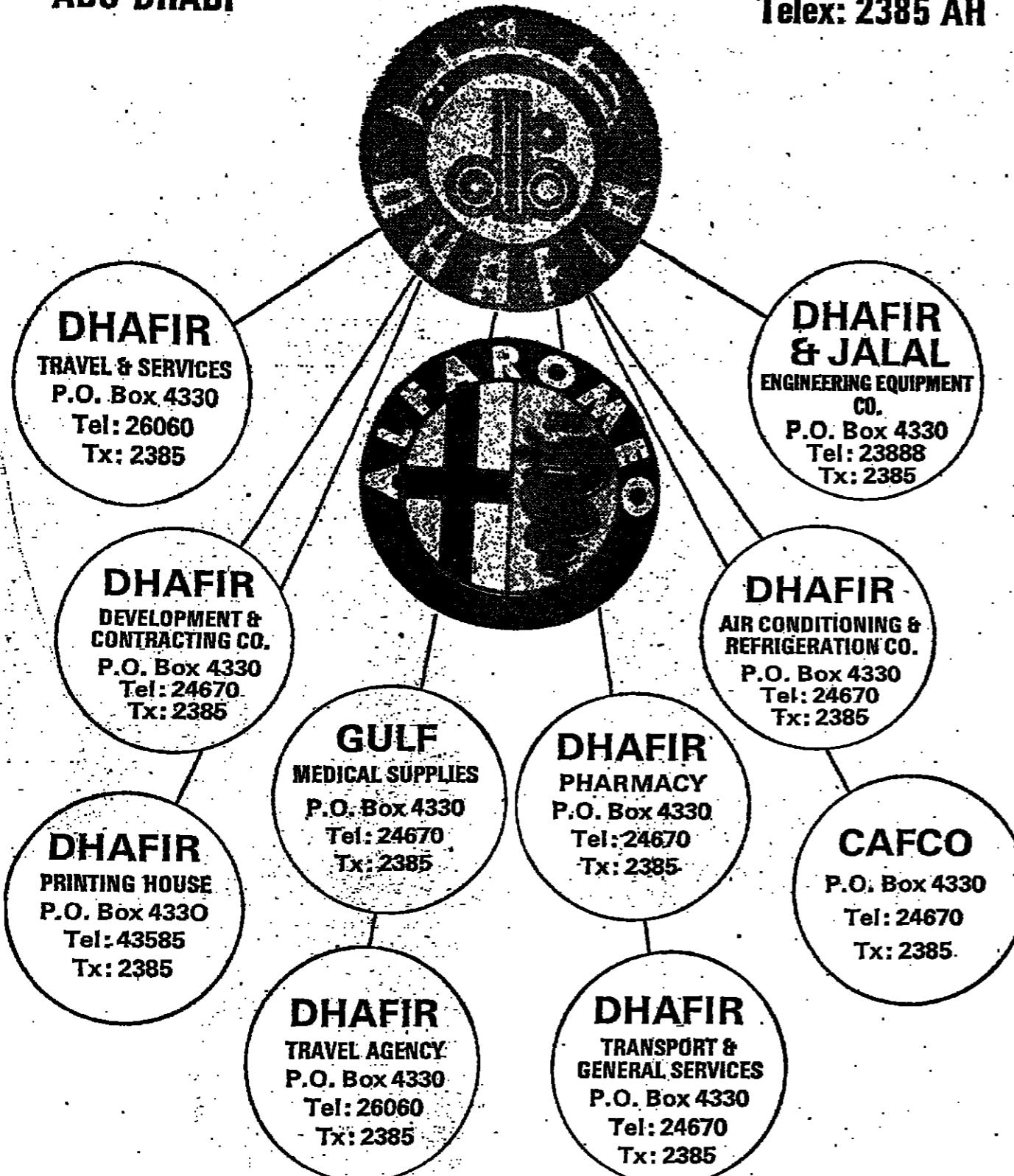
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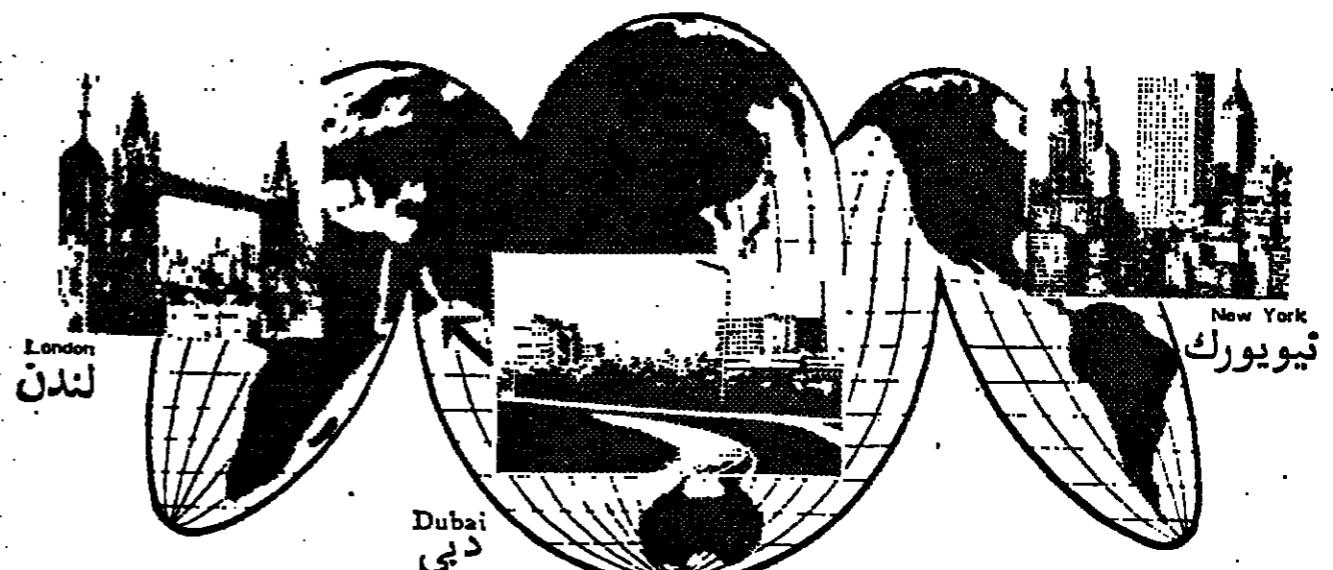
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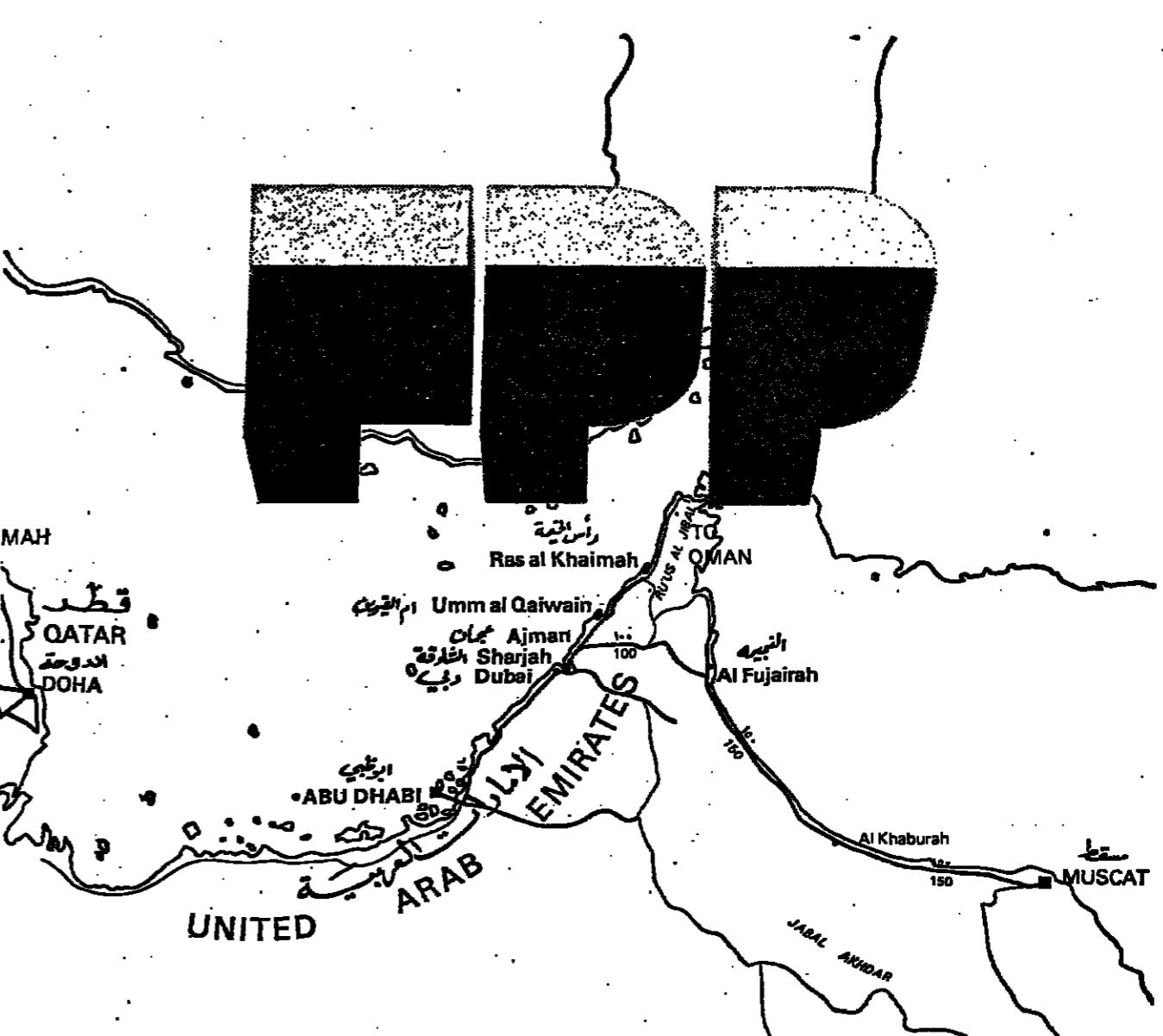
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UNITED ARAB EMIRATES XI

The four small northern Emirates all live in hope of discovering the hydrocarbon deposits which could give them some of the wealth of their southern neighbours. However, they have other attractions, mainly as the leisure resorts of the UAE.

Northern Emirates

AS AL KHAIMAH, Fujairah, there are expensive. Onshore jman and Umm al Qiwain present a pleasant contrast to the Hydro, are the concessionaires, ore feverish atmosphere of, but so far they have had nothing bu Dhabi, Dubai and Sharjah encouraging to report.

which are profiting directly and substantially from the petro- um wealth of the Federation, very week-end the roads to the north and the east are congested with the traffic heading for that is the most beautiful part the country. Relatively un- exploit it offers a merciful release

Ras al Khaimah

Ras al Khaimah's principal productive sector is agriculture. Increasingly, the Emirate is providing a greater proportion of the country's food bill, thanks to the slightly wetter climate that prevails in the Emirate. Another important activity is the production of aggregates for construction.

The Union Cement Company, a Norwegian operated plant, jointly owned by the Ras al Khaimah government, Abu Dhabi and UAE investors, also uses the local rock to make cement. There are plans to produce special high strength material for use in the oil industry. The plant's capacity is at present about 700 tons a day although a major expansion to increase output to 2,500 tons daily will start shortly when a Eurodollar loan for \$100m. has been subscribed. Kuwaiti interests are also planning a further cement factory to produce 3,000 tons a day for the Kuwait market.

Other developments in the Emirate include a 250-room hotel which is being built in the town and is financed by the Ras al Khaimah Government. It is to be managed, when completed in two years' time, by Intercontinental Hotels. It will have a purpose-built marina for about 50 yachts and full conference facilities. Yet another luxury hotel is planned on a beach just outside the town and is being built for a number of local merchants. It is thought that the American concern, Marriott Hotels will be the operators.

The major project is the seven-berth port which is being carried out by Archicat at a total cost of Dh.450m. It will consist of 800 metres of cargo berths, 450 of which will be for containers and 220 metres for "dirty" cargoes such as rock and cement. The whole complex is designed by Halcrow (Middle East) and will be managed by Gray Mackenzie, the operators of Port Rashid in Dubai. The two container berths, conceived late in the project, will be fully equipped with gantry cranes and will have a large back-up storage park. Already the project has stimulated interest from shipping lines anxious to get in on the growing Gulf container trade including Manchester Liners of the U.K.

Ras al Khaimah so far has a greatest reason for optimism but an income from petroleum in the future. Oil is flowing on a structure in the southern offshore area where a second well is to be completed in on the future. The strike made Vitol Petroleum, the leader of a consortium with many members, as only a modest one giving yields of 2,000 barrels a day from each of two structures. Since then Deminex, the West German company, has taken over the company of the Dutch concern and operator of the concession is Deutsche Schachthutte West Germany. In the northern zone the results from other "wildcat" are currently undergoing study. Ras al Khaimah's offshore waters are becoming one of the airport's top and the cost of drilling customers.

One of the latest acquisitions banks, together with Pakistani interests, it had been actively involving itself in the State's development. The fact that the Currency Board did not—for what ever reason—build out what was a semi-local government institution may be pessimistically interpreted by other Emirates. As for Ajman, it is unclear at this time how the projects financed by the bank will continue. The bank acted as first point of contact for foreign businessmen and fulfilled a valuable role in promoting the state, as well as giving financial advice to the Ruling Family.

Ajman had been successful in raising two Eurodollar loans for the construction of a small port totalling \$7m. together. A second Eurodollar loan for Ajman was signed only last month was for an \$8m. fishmeal plant.

However, one of Ajman's most successful projects so far is the small dry dock which has been in operation since December. Since its opening by Mitsui of Japan, the operator, the facility has been rarely empty and has already handled well over 60 ships.

Ajman's most ambitious plan to date is for a garden city to accommodate 30,000 new residents. Designed by the Kisho Kurokawa, Japanese architects, it has yet to be financed and with the recession in the property market, quite apart from the Ajman Arab Bank's misfortune, there can be no certainty that it will be implemented. It is hoped that expatriate residents will be attracted by Ajman's relatively liberal laws on land ownership and its cheaper rents. Rates for villas and apartments in this Emirate are about 25 per cent lower than for Sharjah, only five minutes' drive away and even more competitive compared with Dubai's.

Ten years ago, Ajman was well known for its livelihood derived from the sale of stamps, visas, passports and even driving licences. It still is the cheapest place to secure a trading licence in the UAE. The bank closure, may mean a step back for Ajman, but this enterprising little state will inevitably find a suitable role.

Fujairah remains the poorest Emirate and the most dependent on federal funds for its development. At the present time, Sheikh Mohammed al Sharqi, the young Ruler, is still trying to hold out against changing the law on ownership of land, to keep his territory from falling into the hands of foreign investors. But his business advisors are pointing out that the only way to encourage commercial investment in this, the remotest Emirate, to telephone

Fujairah, you still have to go through the international operator—to allow foreigners to own land there and Sheikh Mohammed may well be convinced. As it is, Fujairah remains a paradise of white beaches edged by blue mountains and date palms, where the principal activity of its citizens is still fishing.

The 29-year-old ruler is attempting to attract tourists to the area. Under construction is a 110-room hotel financed by the UAE Development Bank and to be managed by the Hilton group.

The Dh.30m. hotel situated on the beach will have tennis courts and swimming pools. Already the Emirate boasts one small hotel, operated by Lebanon.

The largest project under construction in Fujairah is Garden City, a complex of 400 luxury villas, hotel, night clubs, yacht marinas, cinemas and other recreations. Associated Gulf Consultants of the U.K. has drawn up the plans, but as yet no firm agreement has yet been signed by an operator for the complex. The Government wishes to tie up a complete package whereby the complex could be leased for a certain number of years until reverting to Government ownership. There is at the moment no luxury accommodation in the Emirate. With an increasing number of expatriates residing and visiting there, the need is becoming acute.

Ajman is the smallest Emirate in the UAE. Yet, though without any oil income it has prospered because of its proximity to Dubai and Sharjah. Several profitable light industries have been established in Ajman whose ambitions have paid off handsomely for its foreign investors.

Last month the aspirations seemed to suffer a setback with the closure of the Ajman Arab Bank. Owned 40 per cent by the Ruling Family and 60 per cent by the WFC Corporation, a holding company run by a Miami Cuban with interests in a number of South American

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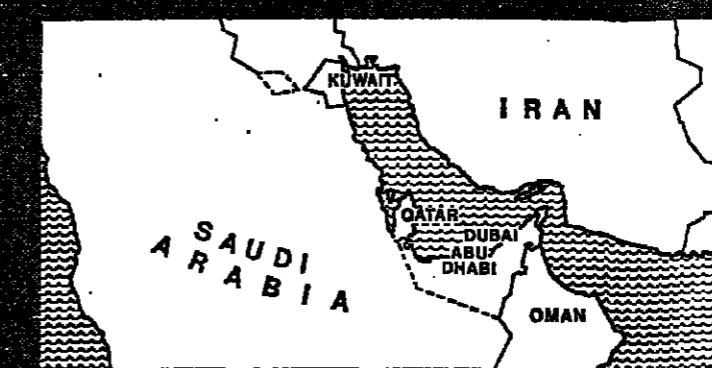
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SHARJAH

UNITED ARAB EMIRATES XIV

The UAE is moving into a new phase of development — leisure. Now that most of the infrastructure projects have been taken care of, the Emirates are looking to recreational facilities, in particular, football and athletics.

Leisure

WEALTH FROM oil has had considerable effects on the interests and way of life of people in the Gulf, particularly the United Arab Emirates. Traditions have had to be modified and modernised. Furthermore, people have more time than ever to spend on leisure pursuits and sports. Hitherto, provision of such amenities has not been a Government priority, because roads had to be laid down, schools and hospitals built, and social services provided first. But within the past two years the UAE, with Abu Dhabi and Sharjah in the lead, has been putting into action plans for sports centres and clubs.

These projects are part of the process of rounding out life for those who live in the UAE and an effort to provide interests beyond television and the cinema. The choice of recreations and sports reflects the increasing contacts the UAE has had with the West, either through travel or the presence of numerous expatriates.

At the same time these developments have had some effect on such traditional pastimes as camel-racing and falconry. To a certain extent these were restricted recreations anyway. The modern drive is to make sport, in particular football, accessible to a much wider range of people. The intention in many cases is not just to broaden people's interest but also to provide a social centre.

Thus the pattern which emerges in the three Emirates of Abu Dhabi, Dubai and Sharjah is roughly similar. All are setting up sports centres. In Abu Dhabi work is in progress on a three-stage project, Zayed Sports City. The whole complex will cost about \$225m. The Consolidated Contractors Company of Abu Dhabi has won the contract for the first stage, which involves the construction of a two-tier stadium seating up to 60,000 and a sports ground with associated roads and parking facilities.

Last month Haden International of the U.K. was awarded a contract worth £13.5m. to install all the electrical and mechanical work. The first stage should be completed in the middle of 1979. The second stage involves housing, administrative buildings and a mosque. In the third, a gymnasium, club, swimming pool and cultural centre are to be built. All facilities are being constructed to Olympic standards.

Dubai Sports City is a more modest affair, costing about \$60m. The main stadium, with seating for 20,000, is to have an international standard football pitch and running track. An indoor air-conditioned arena will have seating for 4,000. In addition there will also be tennis courts, a hockey pitch, and volleyball and handball courts.

The consulting consortium is led by APC International of the Rumanian and Sudan. By one sports hall. It is due to open in Johnson-Marshall and Partners the summer of next year and who designed the Sharjah Sports Centre, are also involved in his hawk with him into hospital where it perched on the end of the bed eating raw meat. Local airline officials have long ceased to try and prevent travellers from taking their hawks with them.

Hawking is not open to everybody, so the Emirates are not confining themselves just to sports centres in Abu Dhabi. The Emirates Sports and Culture Club is being built at a cost of \$4.8m. This will have a football stadium, volleyball and tennis courts, running tracks and a training ground.

APC International are also consultants in Dubai and Milne and Nicholls International contractors for four football grounds (the three known positions so far are near al-Nasr Club, near al-Ahli Club and the Trade centre), each with capacity for 12,000 spectators and costing a total of £16m.

By contrast, the hobby of falconry or hawking is probably more established than ever. It is basically a sport for the sheikhs and their retinues. Owners and trainers work very closely together. Each has its own name, and the relationship between a hawk and its handler is an intimate one of constant talking, stroking and training.

Each falcon can be worth at least £1,000 and supplies come from as far afield as Syria, courts, shooting galleries, rink, bowing alley, squash

Turkey, swimming pools and an indoor engineers, Robert Martin, one sports hall. It is due to open in Johnson-Marshall and Partners the summer of next year and who designed the Sharjah Sports Centre, are also involved in his hawk with him into hospital where it perched on the end of the bed eating raw meat. Local airline officials have long ceased to try and prevent travellers from taking their hawks with them.

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The Gulf has for some years provided employment for thousands of expatriates, particularly from the West. Many of their leisure activities have rubbed off on local inhabitants, including those of the UAE. Thus Dubai has given APC a third consultancy, this time for a sports and leisure centre at al-Nasr. This project, to cost about £5m, will include an ice rink, bowling alley, squash

venues in the club. The UK architects and

Besides these plans, Sharjah already has approaching completion the young people's Shaab Sports Club which includes a football pitch and an Olympic-sized swimming pool. MJN International, a member of the British Sime Darby Group, has been awarded a contract worth about £800,000 for the design and installation of all football competitions, but mechanical and electrical services in the club.

In the end, the drive of the UAE towards developing not only its direct sporting facilities but also to enhance its role as a tourist centre. By 1979 it hopes to increase the number of hotel rooms tenfold to 3,000. Western expatriate labour

The new hotels will be equipped to recognise that one way with swimming pools, tennis making life more attractive in courts and other facilities. A competitive labour market

number of holiday villages are to provide the means for playing set up and the Khor Ing squash or cricket and to

Falkan area on the east side of yachting. Secondly, since the Musandam Peninsula is demised of Beirut because of the developed as a tourist spot.

civil war as a holiday centre of sophistication, the Emiratis are hoping to lure in the beaches and clubs those who would otherwise have gone to Beirut. Thirdly, prestige in the Arab world is directly involved

Qatar's hosting of the Gulf Cup last year has not gone unnoticed. The Emirates have about £800,000 for the design and installation of all football competitions, but Arab football and athletics competitions as well.

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Immigrants form a very large proportion of the labour force, mostly unskilled. Control is by work permit, but many come in illegally. There is something of a dilemma for the authorities here, since without them development projects would suffer severely.

Immigrants

THE PORTS of the United Arab Emirates witness a daily influx of Asian labourers — mostly unskilled — who come from Pakistan, India and Bangladesh to what is for them a dream land of riches and opportunity. There are no official figures or even reliable estimates of the number of foreign workers in the UAE, but it appears that Arab labour constitutes about 20 per cent of the total. The rest is mainly the expatriots from the Indian sub-continent, although in earlier years many also came across from the other side of the Gulf.

While no cumulative count has been kept, the scale of the influx can be seen from the number of legal entrants for

1975, the most recent year for labour at the lowest, unskilled level. One does not have to look at the boats stuck fast in the sand off Fujairah. They caught, among whom were many women and children, were deported the following morning.

For the unskilled Asian worker there is little chance of finding work except on construction sites, plants and farms. Few lucky ones find their way to offices or become houseboys for nationals or European expatriates.

Wages

The average salary of an unskilled Asian labourer is some

where between 350 and 700 dirhams (£52-£104). Terms of employment are usually set out by the employer and there is little chance of wage increase.

Persistent complainers are threatened with deportation and a labourer is not allowed to work for another employer unless he has obtained a letter of release.

The Government of the UAE has yet to issue the legislation

down on the illegal channelling of immigrants, small numbers still succeed in getting to the UAE through ports like Khorfakkan on the east coast. Last August a massive attempt to smuggle some 600 Pakistanis in an ad hoc manner

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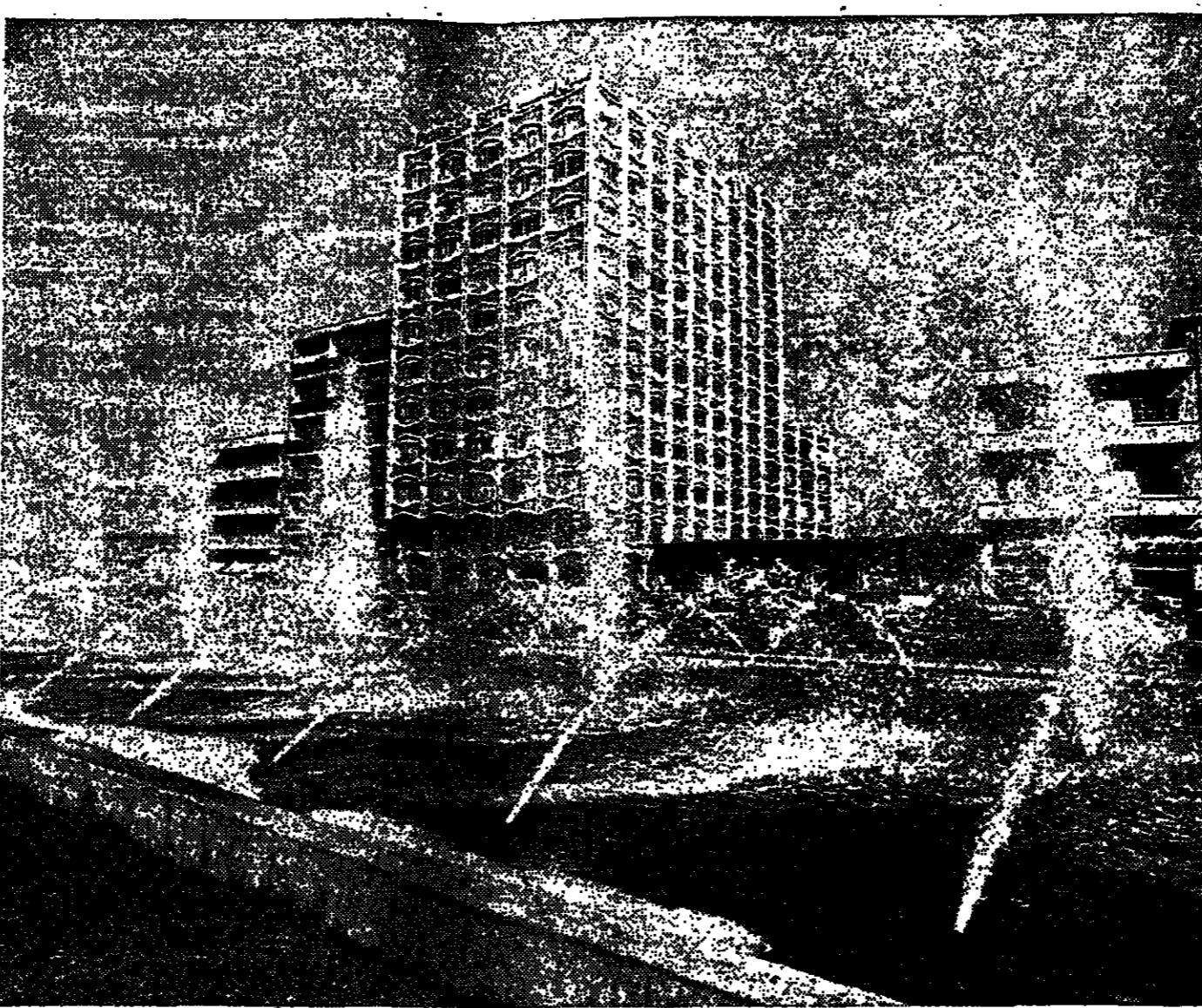
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UNITED ARAB EMIRATES XVI



The Phoenix Hotel in Dubai.

There is an all too familiar ring to Western ears in the news that the property boom in the Gulf region has boiled over. The commercial and residential blocks are still shooting up but uncertainty has crept into the market. All this is not to say, however, that rents still stay anything but high.

Property

ALL OVER the Emirates, cent. in a year, and there are even stories of counter offers property agents and developers have developed unchar- and landlords coming down in a-acteristically long faces price. It is a very different recently. As they sit in their plush offices, every extra brick adds to their gloom. As the massive office and residential projects are completed, anxiety grows that there may simply not be enough clients willing to pay the rents demanded—and required if loan obligations are to be met at a time when supply at last is tending to exceed demand.

Conversely the tenant is just beginning to get a glimpse of choice: whereas before the object of flat hunting was to find one, now it is to find the federal capital, will be the cheapest one. In certain areas the property agents increases in the population are chilled by tales of bargain, each year, for with each jump in between tenant and potential landlords. Nowadays, a tenant can afford to move out city. Another 8,000 government bureaucrats are arriving this

year. However, most of these new employees will not be seeking luxury class accommodation, and the Government is only now coming round to the problem of creating middle-range accommodation for the thousands of new teachers, clerks, and administrators. It

has already realised that many of the new low cost housing complexes planned outside the island for UAE nationals will inevitably end up being occupied by government employees. In previous years, the government departments absorbed a great deal of the available

property but now more thought is being given to the creation of special units for their employees.

The private sector has yet to recognise this trend. As always, it continues to build for the higher salaried workers and businessmen, when the greater demand will come for medium and even lower standard accommodation. At night the federal capital is fast becoming cluttered with thousands of expatriates—Pakistanis and Indians—who constitute the fastest growing sector of the population, and an important part of the labour force. As yet, no provision at all has been made for this end of the market. At the moment, the construction workers sleep in the undeveloped central areas, but as the plots are gradually taken over for development, their numbers increase and so does the amount of homelessness. Despite the acute labour shortage in the Emirates, no Emirati has yet exhibited a wish to encourage an air of permanence to these transitory workers from Asia.

Sheikh Rashid in Dubai has at least given attention to the rent problem and its repercussions on his Emirate in the business sphere. The Ruler himself is the largest property developer and owner in the Emirate, and having such majority control he has been able to bring the prices down by merely creating large numbers of cheap flats. Several hundred apartments are becoming available at the moment, going not only to Government departments but also to private individuals working in the commercial sector. Prices for two-bedroomed flats in a Sheikh Rashid building can be as low as Dh.20,000, and this has had an undoubted influence on the general range of rents in Dubai.

The stabilisation of rents is politically desirable. Increasingly, foreign companies are finding it cheaper to fly in executives on a regular basis rather than keeping them based in the UAE. Government employees receiving housing allowances are becoming squeezed by the rents, and the UAE, above all, must remain competitive in the market for administrators against the demand from neighbouring States.

Dearly

Since the closure of two banks recently and the introduction of new measures by the UAE Currency Board designed to curb credit, the property market "depression" in the UAE can be expected to continue. The property market and its dealers have cost the banking system dearly, and in the future the banks will undoubtedly be obliged, by the new capital and liquidity ratios required, to withdraw partially from this kind of investment.

To say that the property market is in a dull period has to be seen in perspective, however. A three bedroomed villa in Dubai starts around the Dh.100,000 mark, a two bedroomed flat in town anything from Dh.60,000 to Dh.90,000. In Abu Dhabi, prices can go as high as Dh.250,000 for a penthouse on the prestigious Corniche. And naturally, all rent is payable at least a year in advance, though recently some landlords have been offering cheaper rents if five year leases are signed.

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Control

An act to control rents is also under consideration, and is currently being studied by a specially formed committee of the Dubai Municipality.

However, it was Sharjah that Dubai to the post on rent control for towards the end of May, the Government announced that all rents would be frozen for the foreseeable future. In view of the ever increasing "To let" signs that have begun to appear all over Sharjah, it is under

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UNITED ARAB EMIRATES XVII

Most of the Gulf States, if only because of their oil wealth, have a high credit rating in international capital markets. As a result member States of the UAE have little difficulty in raising funds on the Euromarkets or elsewhere. Much of the borrowing is directed towards capital projects, collective or otherwise, designed to advance economic development.

Borrowing

THE UAE is becoming a frequent borrower on the Euro-markets. So far this year borrowings by the Emirates have same spread. The first loan reached nearly \$850m. Although there was for several projects included in his figure is mainly the result of the tapping by Dubai of the second for costs already incurred for finance for its big industrial and related projects. More interesting, perhaps, is the advent of the smaller Emirates and, more important, the federal institutions on the borrowing scene.

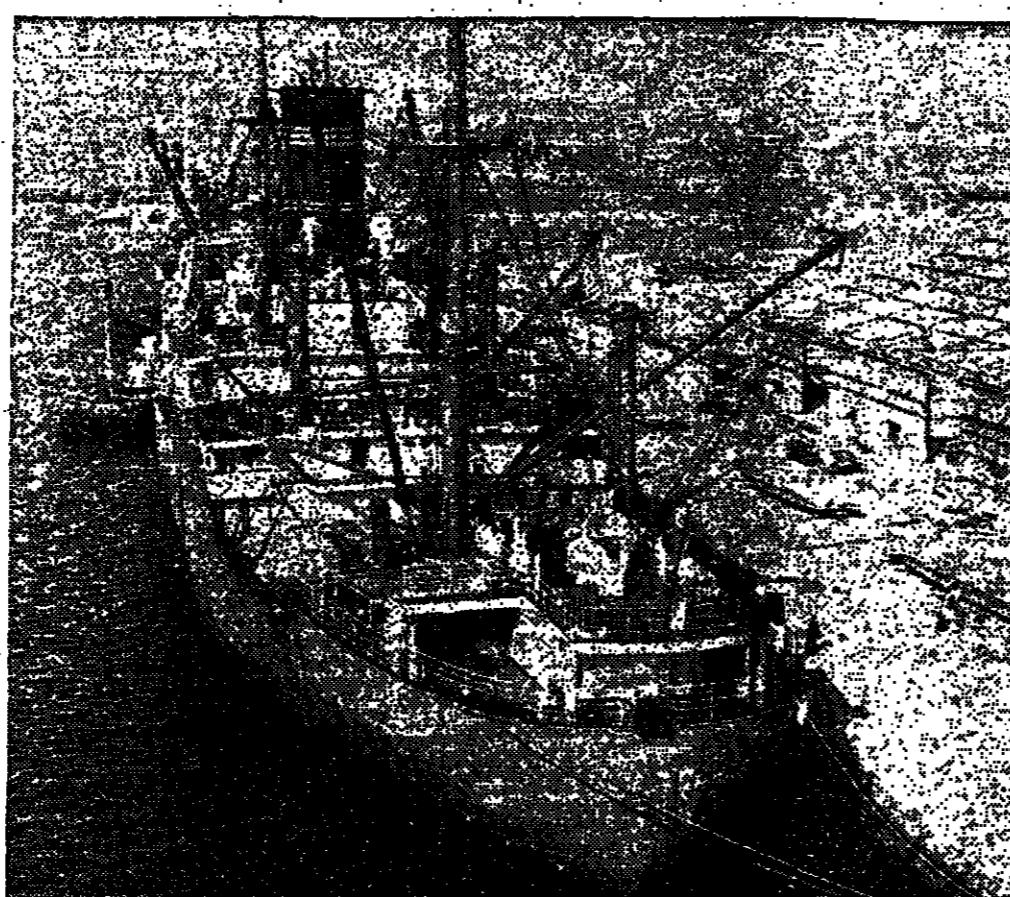
International banks seem to have few qualms about the UAE's credit rating, despite last month's bank closures. Those which lent to the Ruler of Ajman earlier this year may have had a few misgivings in the past week or two as the Ajman Arab Bank closed its doors. But the amount they lent was small—\$6m. in a five-year floating rate loan—and they reckon richer members of the UAE will not let the bank till less the Ruler, go under.

Bankers in general seem to take their view of the UAE in the wealth of either Abu Dhabi or Dubai and the willingness of these Emirates to use it as the last resort to support their protégés and, in the case of Abu Dhabi, federal bodies.

Willing

Despite the extent of Dubai's Euromarket borrowings so far, bankers seem to be quite willing to go on lending to it. This year, the Ruler, Sheikh Rashid, set to raise around \$65m. was borrowed \$225m. for six years at a spread of 1% per cent above Libor for his aluminium smelter project (in addition to obtaining export credit finance of £202.4m.), and \$230m. for a similar term at 1% per cent for Westminster (NatWest), Toronto-Dominion, Royal Bank of Canada and Westdeutsche gas gathering and processing complex.

Sharjah has also borrowed twice this year, the first time unable to get a satisfactory legal opinion on the powers of the Sharjah 1974. Through Antony Ibbs Holdings, it raised \$40m. from the Currency Board to issue a five-year syndicated credit guarantee.



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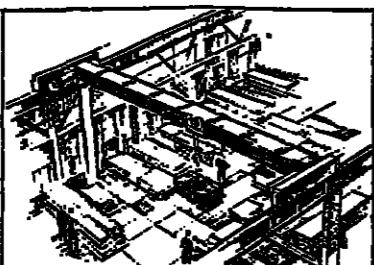
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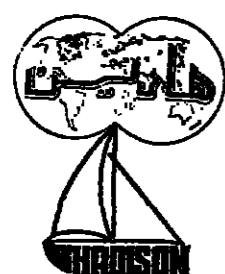
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The UAE Currency Board recently tightened its control over the multitude of banks in the Emirates, and although the new measures were fairly tough, they were regarded as long overdue by the many bankers.

Banking

THE GROWTH of banking in domestic retail operations (or by the affair) in the United Arab Emirates has the taking of dirham deposits), how the latter had tended to be faster than anywhere else. The intense competition already tends long and borrow short—given the injection of money into what was the least developed of the oil states of the Gulf at the time of UAE's creation. More striking has been the proliferation of banks operating there since independence in 1971 and before in Dubai, the main commercial centre.

Generally, the rulers of the individual Emirates were keen to attract as many institutions as possible in the belief that they could not have too many banks. In the open door extended to applicants, there has been an element of competitiveness and a desire for prestige. Established in 1973, the UAE Currency Board in the first two years of its existence as the monetary authority also did not discourage applications for licences because it wished to build up the UAE as a financial centre. Two years ago it finally declared a moratorium on the establishment of any more banks. With nearly 50 houses then established, the UAE could claim to have more banks per head of the population than any other state in the world.

Subsequently the moratorium was lifted temporarily to allow the entrance of Lloyd's Bank International (involved in the financing of Dubai's smelter) and the national banks of Bahrain, Qatar, Oman and Sudan to set up branches. In the market, when eventually it obtained dirhams on a sufficient scale and started selling them on the market, the banks continued buying dollars even though the rate was increasing. After it had obtained dollars in sufficient quantities and started selling them in the market, the banks continued buying even though the rate was increasing. The Currency Board then decided that the banks which had thus over-extended themselves should pay for the indulgence—at the punitive rate of 1 per cent. on overdrawn balances. For good measure, it also cancelled swap facilities in a well-judged move that both strengthened the dirham and should also have taught errant banks a lesson. The whole affair was disturbing. While the sounder (for the most part foreign) institutions profited, the weaker ones were uninvolved.

Following Bahrain's venture into offshore banking last month the UAE invited international banks to apply for restricted licences permitting them to do any business except

in allowing onshore business—in fact, operations except domestic banking.

The RLB appeared to have been conceived more as a safety valve for those international banks which had failed to obtain a full commercial licence before the moratorium on banks in the UAE was imposed as a serious attempt to compete with Bahrain.

Unlike Bahrain, which charged \$25,000 for an OBU licence, UAE charged nothing, which made the question of taxation and reserve requirements so irrelevant.

It remains to be seen what wider role the system may play in international and regional finance.

Until well into 1976, many bankers saw the UAE rather than Bahrain as the most desirable base for operations in the Gulf. But political strains affecting the Currency Board caused delays in decisions on giving the green light for restricted licensed banks and themselves in financing property development.

In the past five years UAE nationals have sought easy fortunes from the property market encouraged by exclusive ownership laws and fabulous base obtainable for the most part from expatriates. Until recently an investor in commercial and residential building could expect a return on his capital within three years or even less. Land speculation has offered profits far exceeding that of any other business. In their attempts to increase their market share the newer banks have been more than amenable to demands, and some banks have made a speciality of what must be regarded as "fringe" practices by normal banking criteria. In Abu Dhabi it is said that all a local citizen is required to obtain the necessary cash is an initial 15 per cent. of the investment and a rent contract which banks have been willing to obtain, together with advice on contractors and architects. The well-established banks have been very hesitant to touch this kind of investment or refused to contemplate it altogether. The recent downturn in the property market will have proved their wisdom.

In Abu Dhabi about 60 per cent of credit to the private sector now goes to property development. In Sharjah the proportion is much the same. In Dubai, however, such operations account for less than 20 per cent of advances—in keeping with its role as the main commercial centre the financing of trade is still responsible for over 50 per cent of credit advanced.

Quite apart from the banks' involvement in real estate, which was understood to have been very relevant to the two failures, this rapid expansion of credit has been a worrying inflationary factor. The increase of 85 per cent recorded last year compared with 65 per cent in the previous year. Last year it also rose as a proportion of total bank assets from 40 per cent to 43 per cent. There was a relative decline in foreign assets, which was only partly accounted for by the Currency Board's instruction in the early part of 1976 for banks to place with it 5 per cent. of their deposits and the greater scope for lending presented by the local Monetary Fund.

Last month, at last, in the immediate wake of the Ajman Bank's closure, but before that of the Janata Bank, the Currency Board announced a number of measures in the name of President Zayed designed both to curb credit and lay the basis for a sounder bank

system. First and foremost there was an authoritative reassertion of the moratorium on the opening of any new banks or branches. The move prompted the first resignation offer by credit properly, to inspect Mr. Ronald Scott, the managing director of the Currency Board, who was seconded to the post term the affair will probably be by the International Monetary Fund when the monetary authority was set up, although the banking system should emerge stronger as a result.

Other measures announced were designed also partly to reduce inflationary pressures as well as bring more order to the banking system.

The percentage of dirham deposits required to be held by the Board was increased from 5 per cent. to 7½ per cent. The

Currency Board also decided its intention to monitor liquidity ratios—hoping to narrow the wide gap between advances and deposits of some banks. It was also stated that the proportion of a bank's own funds—capital and reserves—total liabilities should not be less than a relationship of one to 15. The measure is also to apply to foreign banks which will now have to bring in capital to show up on their UAE balance sheets.

On the whole the measures have been welcomed by members of the banking community as necessary and overdue. However, some of the smaller institutions may find it difficult to abide by the capital and liquidity ratios which are to be applied. While the regulation concerning ratios between funds and liabilities appears to have caused little concern to the large Western banks—which will now have to bring in capital—it may cause a little heartburn for the smaller foreign and locally incorporated houses.

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Battle of wits for human lives

Don't just buy a car

NA SUBURB of the Dutch city also advised on the handling of here is a civil defence bunker, Scheveningen prison siege in 1974.

In the negotiations of the past two weeks he has been able to draw upon a growing body of understanding and techniques for coping with sieges developed by police and psychiatrists internationally over the past few years to counter the taking of innocent hostages, particularly in support of political demands.

Pattern

Before the 1960s, political terrorism—though not uncommon—tended to be an extension of guerrilla warfare, aimed principally at the soldiers and officials of foreign rulers. This holds true for operations as diverse as those of the original Irish Republican Army against the British before 1921, the activities of the Irgun Zvai Leumi in what was then Palestine, those of the FLN in Algeria, of the Mao Mao in Kenya, and of General Grivas's OKA in Cyprus.

On that occasion, three hostages were shot on the train, and a fourth fell accidentally to his death from the consulate. So far this time, there has been no more than threats. A combination of the Dutch Government's insistence that the children's release must precede any negotiations and of gastric fire secured the release of the 105 children originally held in the school. Since then, there have only been minor concessions from the gunmen including the release of two pregnant women on Sunday.

In the bunker—whose occupants, and their activities, are carefully shrouded from public view—the key task of actually talking to the terrorists lies with a 34-year-old psychiatrist, Dr. Dick Mulder. As chief prison psychiatrist to the Justice Ministry, he successfully conducted negotiations at the Indonesian consulate in 1975, and frequently one of the terrorists' that they did so was in substantial measure due to the extraordinary publicity a terrorist incident gets, particularly on television. Publicity was frequently used by the terrorists to change the pattern.

Political kidnappings became much more common, and, in the wake of the Arab failure in the June War of 1967, Palestinian terrorists began successfully hijacking aeroplanes, and taking groups of hostages—often with tragic and unforeseen consequences. Both kinds of action quickly found imitators elsewhere, among political groups and—particularly in the U.S.—among ordinary criminals and the mentally ill.

That they did so was in sub-

main aims. And just as it contrived their behaviour, so it affected the response. Governments could make up and down in the terrorists' mood, and stop them behaving impetuously, particularly in the period following the hostage-taking. In this period says Dr. Ochberg, Director of Mental Health Services for the U.S. Government, the terrorist frequently wishes to show power. He is liable to do so in an irrational way. The negotiator needs to tide him over until he first becomes more rational, and subsequently demoralised and exhausted.

What the public will accept and therefore what the authorities can do varies from country to country. In Israel, which regards itself as being at war with the Palestine Liberation Organisation, the policy of making no deals and going in shooting may be acceptable even if—as at the siege of Ma'alot in May 1974—it means that schoolchildren are killed. In most Western countries, however, publicity reinforces the importance of getting the hostages out alive, and if remotely possible, without violence.

The effort to do so without giving in to the terrorists led to the new sophistication in dealing with sieges displayed by, for example, the British in the Spaghetti House and Balcombe Street sieges of 1975, the Irish in the Monasterevin siege following the kidnapping of Dr. Tiede Herrema, in the same year, and the FBI in countless acts of hostage-taking by criminals in the U.S.

One basic rule in operations of this kind is to keep the terrorists talking. The negotiator has a key role on which all else depends. It is enormously difficult, demanding an ability not only to establish a relationship with the terrorists, but to understand the position they are in, and see the world through their eyes. The negotiator—in the case of the Dutch sieges Dr. Mulder—needs all the information that can be gathered about the terrorists. If remotely possible, the place under siege needs to be electronically

bugged. Lowering the temperature is one of the negotiator's chief aims; he must smooth the ups and down in the terrorists' mood, and stop them behaving impetuously, particularly in the period following the hostage-taking. In this period says Dr. Ochberg, Director of Mental Health Services for the U.S. Government, the terrorist frequently wishes to show power. He is liable to do so in an irrational way. The negotiator needs to tide him over until he first becomes more rational, and subsequently demoralised and exhausted.

The siege draws on, sympathy and even affection may develop between gunman and hostages which make it more difficult for the hostages to be killed. As Dr. Mulder commented after the end of the siege in the Indonesian embassy, "a sense of shared fate occurs." This can take striking forms: Dr. Mulder said that some of the women hostages in the consulate showed "an almost erotic relationship with the occupiers."

As the siege draws on, sympathy and even affection may develop between gunman and hostages which make it more difficult for the hostages to be killed. As Dr. Mulder commented after the end of the siege in the Indonesian embassy, "a sense of shared fate occurs." This can take striking forms: Dr. Mulder said that some of the women hostages in the consulate showed "an almost erotic relationship with the occupiers."

How reliable then are these methods for dealing with sieges? With cases involving ordinary criminals and the mentally ill they appear to work well. These occur most frequently in the U.S., where the response is now virtually routine. In 1974, the FBI established a behavioural sciences unit, which has trained agents in each of the Bureau's 50 offices to deal with kidnappers. The success record is good.

Psychiatric experts disagree on how far political hostage-taking presents distinctive and intractable problems. In an article written shortly after the Balcombe Street siege, Dr. Peter Scott, the forensic psychiatrist who advised the police both there and at the Spaghetti House, appeared confident. "It is probably true to say," he wrote, "that unless the captors are constantly being encouraged and instructed from their organisation outside (which certainly did not happen either in the Spaghetti House or at Balcombe Street, and would in any case be very easily controlled by the police) then the British authorities offered, from

Letters to the Editor

Generating wealth

From Mr. F. Crawford-Grundy.

Sir—Up until recently I was general works manager in one of the branches of a nationally known engineering group, and was responsible for some 420 staff and works employees. My prospects were reasonable, conditions and salary adequate.

To-day, however, I am managing director of two £100 companies, and do not have any full-time staff. I also have to fight for every £ that comes into my pocket. For the first time I can honestly say that I am using my education fully, and also my previous industrial experience. My operations may grow, they may not, but at least I am trying to stand on my own feet. Life has become exciting, and I am continuing my learning, not from text-books, but from the sharp end of business.

I would suggest that it is through the small and growing companies "dynamically led" that our country is going to regain its prosperity. Consequently, I would ask that the Government consider how more effectively backing could be given to the new company, the entrepreneurial idea, research into new products—substituting against imports, or to cheaper production methods improving export effectiveness. (The latter two points are relevant to U.K. industry as a whole.) I believe that this wealth generation strategy should be given priority over the continual bailing out of lame duck companies with Government—sorry, your money and mine—also.

What I suggest may not be popular short term, but as the new strategy develops, it is this which will pull down inflation and unemployment, not continual handouts to the dinosaur companies of the land, despite their being household names.

To those readers who suggest my education has been wasted, or that I have joined the ranks of "the might have been," I could only point out that I am backing my own proposals by my actions; that is, my two minor companies. Further, I have not yet been offered a directorship of British Leyland, or parliamentary candidacy for "Anywhere on Sea." I live in hope, however.

F. Crawford-Grundy.
Skegness House,
Skegness by Holbeach,
Lincolnshire.

Fine weather motorists

From Mr. A. Faupel.

Sir—While it is desirable that firms should do their best to provide for adequate pensions, it seems to me that the best intentions will be frustrated by inflation.

As far as private schemes are concerned the current rate of inflation is considerably in excess of the yield from investments, the result being that at the end of every year the invested funds are of less real value than they were at the start. Properly provides the better security but the yield is even lower than that from "Gilt-Edged," or equities. The even improvement will only come about by increased rents, but this will also add fuel to inflation.

The Government scheme sounds good on paper but it should be borne in mind that the Government has no arrangement for funding contributions a provisional date and then and is incapable of saving. The telephone was if the weather was "unsuitable."

In order to test a motor car ample he appears to be asking thoroughly I think all motorists us to follow. Motor insurance will agree that it is necessary to be a high premium and big claim risk business. If one took another insurance example, say for household contents, where the premium is lower, there are not many schemes offering no-claims discounts.

Not all the present subscription would be available for a breakdown service discount scheme. The handbook and the legal defence service are just two examples of the wide range of our membership services that are paid for from the basic subscription. These services are used on millions of occasions a year and are thus very far from being as negligible as Mr. Campkin suggests.

The AA breakdown service was used on 2.5m. occasions last year—an average of about half the membership. An analysis shows that only a very small minority of the members make such a number of calls as amounts to abuse. Furthermore, the assumption that new or well-maintained cars go smoothly on their way and the AA resources are taken up by old bangers is not borne out by the facts. All our past researches have shown there is little difference in the breakdown rate related to the age of the vehicle.

To set up the necessary administrative systems to keep records of the 2.5m. individual breakdowns would mean another computer as well as staff, paper-work, and the costs of all this would have to come from members, even those who do not break down.

Over the last 70 years we have built up a tradition of helping motorists stranded on the road whatever the reason. We often provide help to those with what amounts to a self-inflicted problem—keys locked in the car or the 50,000 drivers who ran out of petrol last year are but two examples.

It can happen to the most conscientious of us and the AA is there to help with a smile and not a printed notice to say you have lost your no-claims bonus.

R. S. Campkin.
Fleet House, Basingstoke,
Hants.

Freedom of TV expression

From Mr. H. Benjamin.

Sir—One thing which emerges strongly from your TV critic's cry of anguish "what hope is there for those of us who really believe in freedom of expression?" (June 1) is the widening gap which has emerged between those whose main interest (and livelihood) is the creation and production of TV programmes and an increasing majority of most shades of opinion among the viewing public.

Where censorship exists it surely does so for the protection of the very young and those of less than mature mentality. That TV censorship is considered necessary is clearly because these categories are likely to be viewers of the TV medium to a much greater extent than, for example, the theatre and the cinema. Your TV critic's complaint of the "bossy-boots brigade" not only have genuine concern for the social consequences of "sex-and-violence" and consider that their importance sometimes outweighs freedom of expression; but also that many of them have greater knowledge and understanding of those who work in television centres and who provide so much pleasure.

H. Benjamin.
Sutton Hoo,
King's Lynn, Norfolk.

AA breakdown services

From the Public Relations Manager, the Automobile Association.

Sir—Mr. R. S. Campkin (June 1) suggests that the AA should operate a no-claims discount scheme for those members who have been fortunate enough to do this.

The public stance of the chairman of the group during the discussion period that has just closed has unfortunately created an impression that his mind is made up and that nothing else will unmake it.

Desmond Goch.
4, Paddock Wood,
Hertfordshire.

GENERAL

Conference opens Lancaster House, W.2. The Queen and Duke of Edinburgh give dinner party at Buckingham Palace this evening for participating Heads of Government.

NATO begins two-day ministerial meeting in Ottawa under chairmanship of Dr. Joseph Luns, NATO secretary-general.

COMPANY MEETINGS

See Week's Financial Diary on page 8.

JUBILEE CONCERTS

London Schubert Orchestra, New English Singers and London Gabrieli Brass Quintet, in programme sponsored by the Stock Exchange, perform works by Britten, Vaughan Williams, Berlioz, Byrd, Tallis and Purcell.

Paris International Air Show, Le Bourget airfield (until June 12).

Paris International Air Show, Le Bourget airfield (until June 12).

OFFICIAL STATISTICS

Retail sales (April, final). Hire-purchase and other instalment credit business (April).

COMPANY RESULTS

Brown Shiley Holdings (full

year). Hanson Trust (half-year), McCordale (half-year), MEPC (half-year), Metal Box (full year).

National Planning Group of Peter Hattersley (full year).

Westland Aircraft (half-year).

NATO secretary-general.

See Week's Financial Diary on page 8.

JUBILEE SERVICES

St. Giles Cripplegate, Barbican, E.C.2, 1 p.m.

St. Katharine Cree, Leadenhall Street, E.C.3, 1 p.m.

St. Peter's, Cornhill, E.C.3, 1 p.m.

New Philharmonia Orchestra, conductor Stanley Pope, in pro-

gramme of Walton (Orb and Sceptre); Schubert (Symphony No. 3—Unfinished); Wagner (Overture, Die Meistersinger); Britten (Peter Grimes); Berlioz (Symphony No. 3 in C and Symphonie Fantastique); by Berlioz, Royal Albert Hall, S.W.1, 8 p.m.

Orchestra de Paris, conductor and soloist Daniel Barenboim, play Beethoven's Piano Concerto No. 1 in C and Symphonie Fantastique, by Berlioz, Royal Albert Hall, S.W.1, 7.30 p.m.

Royal Portraiture in Photography, National Portrait Gallery, St. Martin's Place, W.C.2 (until October 21).

Jubilee Masterpieces, Victoria and Albert Museum, Exhibition Road, S.W.7 (until December).

SPORT

Gold: Martini International, Blairgowrie, Perthshire. Tennis: Nottingham tournament.

JUBILEE EXHIBITIONS

Queen Victoria's Jubilee of 1887, including paintings from the Royal Collection, Royal Academy of Arts, Burlington House, Piccadilly, W.1 (until July 10).

Royal Jubilee Exhibition, including George II's collection of coins and medals, King's Library, British Museum, W.C.1 (until July 24).

Jubilee souvenirs, Design Centre, 28, Haymarket, S.W.1 (until September 31).

Royal Portraiture in Photography, National Portrait Gallery, St. Martin's Place, W.C.2 (until October 21).

Jubilee Masterpieces, Victoria and Albert Museum, Exhibition Road, S.W.7 (until December).

SPORT

Gold: Martini International, Blairgowrie, Perthshire. Tennis: Nottingham tournament.

Don't just buy a car

Accounting for inflation

Have one made

The Aston Martin V8 is the result of rare skills and 55 years of unique experience. From the men who design and specify to standards most would find it impossible to attain, to the team who hand-build each car under the guidance of an individual craftsman engineer, everyone at Aston Martin is dedicated to one end. That is the production of a motor car which is as near perfect as possible.

The fact that the V8 is in demand in every country in the world and that it surpasses the requirements of pollution control and safety standards wherever it goes demonstrate the magnificent success of these men and the cars that they build. The Aston Martin V8... to drive it is to love it.

Available from:

- Aston Martin (Sales) Ltd, 33 Sloane Street, London SW.1. Tel: 01-235 0888.
- H. W. Morris Ltd, 1 New Zealand Avenue, Welwyn-Thomas, Herts. Tel: 0933 22 2040.
- Williams of Alton, Batts Road, Alton, Hants GU34 1LH. Tel: 0420 86611.
- St. Helier Garage Ltd, 87 Barn Street, Jersey, C.I. Tel: 0344 31341.
- P. R. P. Ltd, 100 Regent Street, London W.1. Tel: 01-580 2017.
- St. Peter Port Garages Ltd, Rue Du Pre, St. Peter Port, Guernsey. Tel: 0481 24261.
- Countess Motor Garage Company, 1, Lowergate, Ltd, Thornhill, Johnson, Renfrewshire. Tel: 041 565 2017.
- Arnold G. Wilson, Regent Street, Leeds LS2 7QP. Tel: 0532 39666.
- Mountaineers Ltd, 1, St. John's Road, Comber, Co. Down N.I. Tel: 0247 878673.

ASTON MARTIN

Aston Martin Lagonda (1975) Limited Newport Pagnell, Buckinghamshire MK16 9AN. Telephone: Newport Pagnell 610620 (12 lines).

Pending dividends timetable

For the convenience of readers the dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements, except where the forthcoming Board meetings (indicated thus *) have been officially published. It should be emphasized that the dividends to be declared will not necessarily be at the amounts or rates per cent. shown in the column headed "Announcement last year." Preliminary profit figures usually accompany final dividend announcements.

	Date	Announce- ment last year	Date	Announce- ment last year
Airfix Inds.	July 11	Final 1.75%	Johnson	July 16 Final 6.04%
Austin-Healey ...	June 9	Int. 1.00%	Judge Int'l	June 14 Int. nil
Anglo Travelex ...			Lands	June 17 Int. 1.25%
Arthrex Inc.	June 5	Finals due	Land Securities	June 27 Int. 2.00%
Arthrex Int'l.			Landmarks	June 15 Final 2.00%
Arvin Inds.	June 17	Final 1.75%	Laster (T)	June 9 Final 0.33%
Arvin Inds.			Leather	June 15 Final 0.33%
Arvin Inds.			Northern	June 15 Final 1.00%
Associated ...	June 12	Sec. int. 1.16%	MEPC	June 8 Int. inc.
Associated ...			Manbre and	June 17 Int. 1.00%
Associated ...			Garrett	June 17 Int. 1.00%
Associated ...			Metal Box	June 28 Final 6.5%
Associated ...			Orval	June 28 Final 3.00%
Associated ...			Paris and	June 28 Final 6.5%
Associated ...			Pecile	June 10 Final 2.17%
Associated ...			Whites	June 10 Final 2.17%
Associated ...			Prop. Belvoir	June 28 Final 5.01%
Associated ...			Prop. Belvoir	June 28 Final 3.02%
Associated ...			Prop. Partnership	June 28 Final 0.75%
Associated ...			Race	June 23 Final 1.154%
Associated ...			Electronics	June 23 Final 1.154%
Associated ...			Rand Selection	June 18 Int. 30 cents
Associated ...			Robertson	June 8 Final 2.54%
Associated ...			St. Groux	June 8 Final 1.025%
Associated ...			Sheepbridge	June 22 Final 1.00%
Associated ...			Sketchers	June 22 Final 2.7175%
Associated ...			Trilex	June 22 Final 1.00%
Associated ...			Trinetics	June 22 Final 1.00%
Associated ...			Tunnel Ridge	June 18 Final 6.04%
Associated ...			Turner Mfg.	June 17 Int. 1.35%
Associated ...			U.S.M.	June 17 Final 1.00%
Associated ...			Union Carbide	June 17 Final 1.00%
Associated ...			Ward (T. W.)	June 11 Int. 1.00%
Associated ...			Ward (T. W.)	June 11 Int. 1.00%
Associated ...			Ward (T. W.)	June 11 Int. 1.00%
Associated ...			Wetherby Eng.	June 16 Int. 3.00%
Associated ...			Whitburn Eng.	June 16 Final 2.288%
Associated ...			Woolmark	June 17 Final 4.48%
Associated ...			Yankee	June 17 Final 4.48%
Associated ...			Board meetings	Estimated. * Rights issue since made. * Tax-free. * A \$100 issue since made from reserves.

Public Works Loan Board rates

* Non-quota loans 8 are 1 per cent. higher in each case than non-quota loans A. * Equal installments of principal. * Equal repayments. Effective from May 23, 1977. Quota loans remain at the same rates as on May 23, 1977.

Years by E.P.R. maturity by E.P.R. maturity

Up to 5 81 91 91 111 111 111

Over 5, up to 10 91 101 101 121 121 121

Over 10, up to 15 111 121 121 141 141 141

Over 15, up to 25 121 121 121 141 141 141

Over 25 121 131 131 131 131 131

Years by E.P.R. maturity by E.P.R. maturity

Up to 5 81 91 91 111 111 111

Over 5, up to 10 91 101 101 121 121 121

Over 10, up to 15 111 121 121 141 141 141

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Years by E.P.R. maturity by E.P.R. maturity

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OVERSEAS MARKETS

EUROBONDS

Stabilised in quiet conditions

BY MARY CAMPBELL

SECONDARY market trading in Eurodollar bonds has not been very active during the last ten days, and, with London closed yesterday and Monday, there has been little change so far this week. However, against a backdrop of falls of an eighth or a quarter of a point in Eurodollar interest rates, there is no doubt that this sector of the market has stabilised.

The same cannot be said for the D-mark sector where the June 1 injection of liquidity into the domestic banking system appears to have had no effect on D-mark international bond prices and which has continued to weaken.

Five Eurobond issues have been announced since Friday, for Australian Mining and Smelting, and Mitsubishi Gas Chemical Company in U.S. dollars. Laurentide Financial Corporation in Canadian dollars, North Sea Gas in D-marks, and the Finnish electrical utility Imatran Voima Oy, in U.S. dollars. Details of the bond announcement, to-day or tomorrow, is the Manitoba Province DM150m issue from West deutsche Landesbank, which was postponed last week.

Australian Mining and Smelting is a wholly-owned subsidiary of Cominc Rio Tinto of Australia, though there is no guarantee. The Mitsubishi Gas bonds will be convertible from the beginning of next month but no conversion

premium has been indicated. The terms are the same as on the last Japanese convertible, for count. As yet it shows no sign of picking up: it was quoted on par but is majority owned by Jusco, which created some com-

ment in the market last week because it sank to a heavy dis-

96/7 after an issue price of par.

Laurentide is a public com-

pany, Power Corp. The terms

are the same as on Rank, which was

unusually long for this market

even before the 1973-4 de-

valuation because of the way the

sinking fund has been structured.

The sinking fund will redeem

\$1.4m. in each of the first 13

years of the issue's life.

The Laurentide issue is

secured on the receivables of

the company and is subject to

a series of trust indentures.

The North Sea Gas issue is

secured on a throughput agree-

ment—the company is wholly

owned by the Phillips group.

In the case of previous D-ma-

rk issues by this borrower, the

management group is limited to

the four big German banks,

with Dresdner as lead this time

and the Tel Aviv-based under-

standing for the last five years

will be in effect until issue.

The issue is expected to range

from the start. The \$21.8m. at

issue price is to be met in net interest of 25 per cent to \$4.8m. Expansion

is continuing at a rate of about

one-quarter over fiscal 1976

levels for both turnover and

sales.

Within the next few years, the

group anticipates a decline in the

4 per cent share of light-duty

trucks, which it considers too high.

There should also be a drop in

the car equipment share, now

running at some 8 per cent.

The relative importance of the heavy-

and medium-duty products is

seen as growing, however, and

there should be a rapid expansion

in the industrial products

field. Now with a share of 14

per cent of turnover, this is

intended to account for 25 per

cent of sales by 1980 and

McPherson said in Zurich he

thought the share would reach

50 per cent by 1985.

While there is a high rate of

internal generation of funds,

the company has "options open

with regard to possible foreign

financing," said Robert E. Byrket,

London quote for

Dana Corporation

BY JOHN WICKS

ZURICH, June 7

THE U.S. DANA Corporation, a vice-president, domestic finances, leading producer of automotive components intends to introduce its shares to the London Stock Exchange. This was disclosed yesterday by René C. McPherson, Chairman and chief executive officer of the Toledo-based under-

lying company. Dana is currently growing at a fast rate. For the first half of the current 1976/77 business year, net sales rose by 28 per cent to \$290m. and net income by 25 per cent to \$4.8m. Expansion

is continuing at a rate of about one-quarter over fiscal 1976 levels for both turnover and

sales.

In the past fiscal year Dana acquired a 64 per cent stake in the British Brundon Corporation, a major distributor of services parts to the European after-market. Another U.K. affiliate is Turner Manufacturing, a specialist in the production of heavy-duty transmissions.

In Europe, Dana already has affiliates operating in France, Germany, Spain and Denmark as well as its British interests, the group is planning expansion in the field of industrial projects. This will be by acquisitions and joint venture moves. Dana, said McPherson, has identified a number of possible acquisitions, which would be made in cases where the concern would obtain a first, second or third place on a specific market.

While there is a high rate of internal generation of funds, the company has "options open with regard to possible foreign financing," said Robert E. Byrket.

Hulett's record crop

BY RICHARD ROLFE

JOHANNESBURG, June 7

HULETT'S CORPORATION, which is the biggest sugar producer in South Africa, and has also diversified into aluminium production, timber and paper, has produced better than expected results for the year ended March 1977.

Pre-tax profits from South Africa are up from R20.8m. to R22.7m., an improvement which follows an sharply higher sugar output, up from 623,000 tons to 742,000 tons last season. Net attributable South African income, after tax and minority interests, has risen from R10.4m. to R11.7m.

During the last financial year, however, Hulett's deconsolidated its Rhodesian interests and has treated them as an investment rather than, as in the past, a subsidiary. So the latest figures show income after tax from foreign subsidiaries not consolidated down from R8.5m. to

Indices

NEW YORK - DOW JONES

1977 Since compilation									
June	June	June	May						
8	2	1	31	31	27	27	27	27	27
High	Low	High	Low	High	Low	High	Low	High	Low
1977									
Industrial	\$12.27	\$9.15	\$10.55	\$9.88	\$10.55	\$9.88	\$10.75	\$11.75	\$11.75
Home Bdrds	\$1.82	\$1.81	\$1.84	\$1.81	\$1.84	\$1.81	\$1.83	\$1.85	\$1.85
Transport	287.47	255.88	256.75	255.88	256.75	255.88	256.84	257.81	257.81
Utilities	111.77	111.06	110.50	110.11	110.50	110.11	110.23	110.47	110.47
Trading vol.	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000

STANDARD & POOR'S									
June	June	June	May						
3	2	1	31	31	27	27	27	27	27
High	Low	High	Low	High	Low	High	Low	High	Low
1977									
Industrial	107.75	106.85	106.81	105.97	106.11	105.97	105.92	106.10	106.10
Composite	97.89	96.74	96.58	95.37	97.00	95.37	95.82	96.50	96.50
Ind. div. yield %	4.81	4.80	4.84	4.84	4.84	4.84	4.84	4.84	4.84
Ind/P.D. Ratio	10.01	9.98	10.37	12.59	10.37	12.59	12.59	12.59	12.59
Long Gov. Bond yield	7.67	7.68	7.72	7.72	7.72	7.72	7.72	7.72	7.72

* Basis of index changed from July 1.

Ind. div. yield % May 27 May 20 May 15 May 10 Year ago (approx.)

4.87 4.89 4.70 3.99

Ind/P.D. Ratio June 1 May 25 May 18 Year ago (approx.)

4.81 4.80 4.84 3.46

Long Gov. Bond yield June 1 May 27 May 18 Year ago (approx.)

7.67 7.68 7.72 5.86

Source: Standard & Poor's

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30th JUNE 1977 REDEMPTION

PHILIPS INTERNATIONAL FINANCE S.A.

U.S. \$30,000,000 6½% Loan 1979

REDEMPTION OF BONDS

Philips International Finance S.A. announces that for the redemption period ending on 30th June 1977 it has purchased and cancelled bonds of the above loan for U.S.\$349,000 nominal capital and tendered them to the Trustee.

The nominal amount of bonds to be drawn for redemption at par on 30th June 1977 to satisfy the Company's current redemption obligation is accordingly U.S.\$5,151,000 and the nominal amount of this loan remaining outstanding after 30th June 1977 will be U.S.\$11,000,000.

DRAWING OF BONDS

Notice is accordingly hereby given that a drawing of bonds of the above loan took place on 20th May 1977 attended by Mr. Keith Francis Croft Baker of the firm of John Venn & Sons, Notary Public, when 5,151 bonds for a total of U.S.\$5,151,000 nominal capital were drawn for redemption at par on 30th June 1977.

The following are the numbers of the bonds drawn:

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100	101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	9

INTERNATIONAL FINANCIAL AND COMPANY NEWS

Generale Occidentale to borrow Frs.3.75m.

PARIS, June 7. GENERALE OCCIDENTALE will finance its £40m. partial bid for Cavennam, the British food group, with borrowings totalling at least Frs.3.75m. according to a report presented at the company's extraordinary general meeting. Reuter reports from Paris.

A cash offer of 155p a share by Generale Occidentale for half the 49 per cent. of Cavennam shares not owned by it was announced last month—10, raise its stake to 75 per cent. from 51 per cent. It will make a Frs.300m. convertible bond issue to raise Frs.200m. through a medium-term currency loan from a banking group and raise at least a further Frs.25m. through a long-term loan from Credit National.

The company said a further convertible issue denominated in foreign currencies equivalent to between Frs.50m. and Frs.60m. may be issued later. The report said the initial issue of Frs.150m. bonds, proposed as part of the bid-financing package will have a 12 year life and be amortised from the fifth year onwards.

The coupon has not yet been fixed but the issue, convertible into shares on a one-for-one basis at any time, will be priced at least 10 per cent. over Generale Occidentale's average share price in 20 Paris bourse sessions in the period preceding its issue.

ITALIAN BANKING

Alarm over EGAM Bill

BY PAUL BETTS

ITALY'S mainly state-controlled banking system, which so far seemingly appeared to have weathered the country's economic difficulties, has been thrown into a state of growing alarm following a Parliamentary decision that could effectively transform its profits into what a leading banker here called "a mere accounting exercise."

The Parliamentary decision involves a Senate amendment to the controversial Bill concerning the dismantlement of the perennial loss-making state mineral agency, EGAM. This amendment, in effect, makes the banking system partially responsible for past economic policies, in particular the funding of obsolete and heavy loss-making EGAM subsidiaries, which have led the mineral agency to the Bill could become the thin end of the wedge since the banks will simply have to take their losses from the dissolution of EGAM, which in many cases cannot effectively sustain without afflicting severe distortions to their balance sheets.

Surprise

The banking establishment, however, is even more concerned over the possible repercussions of the Bill. According to one banker, the EGAM

had assumed that its bad debts with state sector groups were in effect guaranteed by the state. In the past, it had been the widespread practice of troubled state-sector companies to simply roll-on their debts and interest to the Bill, the banks concerned funds to state groups against the guarantee of the Government's capital endowment given to these companies. But in many cases, capital endowment has not been provided or only partially paid.

The Minister of State Participations, Sig. Antonio Bisaglia, has disclosed that as a result of the EGAM ruling several banks are already asking state controlled groups to refund their outstanding debts and have indicated that they would have to consider carefully any future loans to the state sector concerns. "If I were a banker, I would probably do the same," said Sig. Bisaglia, whose Ministry has overall control of the state sector.

The EGAM ruling is widely regarded here as an indirect attack on the banking system at a time when the balance of power in Italy is significantly shifting. Traditionally, the state banks, like the state sector concerns, were the power bases of the long ruling Christian Democrat Party. To-day, however, the state in Italy no longer means the Christian Democrats but also the powerful opposition.

The EGAM ruling has taken by surprise the banking establishment which until recently had written off as bad debts its other heavily indebted and ailing state-sector concerns. The past policy of debt-financing in Italy has led to a situation in which the country's largest individual concern, IRI, now has some L14,300bn. in accumulated debts and individual subsidiaries like Alfa Sud and the Bagnoli steel plant which between the two of them lost L138bn. in 1975.

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INTERNATIONAL FINANCIAL AND COMPANY NEWS

Peking banking delegation in London

By Colin McDougall

A HIGH-LEVEL delegation from the Bank of China's head office in Peking arrived in London on Sunday, and is expected to stay until June 20. Its visit may be prolonged to fit in further engagements.

The delegation is led by Fu Ming, vice-chairman of the Board of directors and general manager. The other members are Tsui Ping, managing director and deputy general manager, Chou Cheng-Sheng, deputy manager of the business department in Peking, and Li Ze-Ting, secretary to the vice-chairman.

The delegation is expecting to see mainly British banks. It has just completed a month-long trip round Europe, visiting Switzerland, West Germany and Belgium. Its plans include a visit to Derby to the Rolls-Royce works, arranged by the National Westminster Bank, and another to Scotland.

This is the first senior group from the Bank of China to come to London since 1973. Its advent has caused considerable speculation as to whether the Chinese plan new financial initiatives. However, the Bank of China is reported to maintain that the delegation is simply returning the visit of those European bankers who have made the trip to Peking.

The visit follows the visit to China of important U.S. and Japanese banking teams. The Japanese Press reported that their bankers had been discussing the extension of substantial overdraft facilities to the Chinese.

Capital injection for SSIH

By John Wicks

ZURICH, June 7. SWITZERLAND's second biggest watch group, the Geneva-based Société Suisse pour l'Industrie Horlogère S.A. (SSIH), is to receive a large-scale capital injection following heavy operating losses in 1976 and again last year. The International trading company Siber Hegner is, through its subsidiary Siber Hegner Invest S.A., to take over Sw.Fr.25m. of new share capital to be issued at par by the Geneva undertaking.

The capital increase, which will raise overall capital from Sw.Fr.44m. to Sw.Fr.69m., will be in the form of 250,000 registered shares of Sw.Fr.100 nominal value. The transaction will give Siber Hegner a 31.2 per cent. stake in the SSIH capital and one of as much as 42 per cent. in the total number of shares outstanding. Siber Hegner has for many years distributed Swiss watches, including the best-known SSIH brand Omega, on various overseas markets and more recently acquired an interest in the group's domestic sales operations.

Total turnover of the group fell last year to a consolidated Sw.Fr.554m., compared with sales of Sw.Fr.765.7m. in 1975. The large deficit is due to a fall in volume sales, as well as to high depreciation needs.

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MERCHANT INDUSTRIAL GASES

Air Products in Europe

BY JOHN WICKS

OVER A FIVE-YEAR period the South of France. In Germany, where the group has a 15 per cent. market share, production will be boosted this year by a new plant, also of 300 tons per day, at Lingenau and capacity will probably be expanded during the coming three years. In Belgium (22 per cent. market share) and Holland (34 per cent.), the company earlier this year announced plans to take over the 40 per cent. minority stake of European partners in Air Products SA and Air Products BV—in the process obtaining 100 per cent. ownership of the French company Société des Pro-

jects have yet emerged, but first half of the current 1976-77 project will make chemicals already produced in the company's U.S. up to \$71.17m. (\$88.25m.) sales programme—possibly within the company's gases and equipment division, after having risen steadily over the past ten years. The negative effect of foreign-exchange relationships led to a slight fall in operating profits to \$11m. (\$11.36m.).

Elsewhere, business in Europe is developing well in the field of cryogenic engineering and catalysts. The catalytic division, which operates the successful London-based subsidiary Catalytic International, last year set up

French company Catalytic Ireland in Dublin to offer a full range of engineering, procurement and construction services, primarily liquid oxygen and nitrogen, for delivery "over the road" to the market instead of by pipeline to single industrial users.

Operating throughout the EEC, Air Products anticipates annual growth in this sector in major European markets in the period 1977-81 of 11 per cent., each in the U.K. and Federal Germany, 13 per cent. in France, 12 per cent. in Belgium and 10 per cent. in Holland. In the U.K., where the company has share of the "merchant" liquid oxygen/liquid nitrogen market of some 48 per cent. at present—its competitor being British Oxygen—it means to maintain about this share over the five-year period. A plant with a capacity of 300 tons per day has just been opened at Camberray, Scotland, and further U.K. expansion is likely in the next

AS TO the finance for future European ventures, most of this will be raised in the U.S. Techniques are being investigated for partial European financing, although no offer of equity is planned.

The company's future European investment may well also include on-site facilities for its German partner to major industrial users. Industrial gas supplies of this kind actual catalyst manufacturing are usually made by short distance pipelines to steel and on the Chemische Werke Hüls chemical plants. Due mainly to the present state of the steel industry, this side of Air Products' business in Europe is developing much less slowly than the Air Products' existing operations and candidates for which are being "aggressively sought and screened"—most of this will be raised in the U.S. Techniques are being investigated for partial European financing, although no equity offer is planned. Possible benefits of listings on various European stock exchanges are currently being evaluated.

Outside the actual industrial sector, Air Products is considering future European production for European sales and open next year at Air Products' existing works at St. Etienne in view of chemicals. No exact figures by Air Products. In the

VIENNA, June 7. VIENNA, June 7.

SEMPERIT AG, the Austrian rubber concern reports a 11 per cent. rise in turnover to Sch.50m. (\$15m.) in 1976, but also a net loss of Sch.75m. only slightly down on the Sch.85m. loss recorded for the previous business year.

For the third consecutive year the company, controlled by the Creditanstalt Bankverwaltung, Austria's number one bank, passed its annual dividend. It was 8 per cent. in 1975 and was raised to 4 per cent. in 1976.

The board stresses that the crisis in the European tyre industry which two years ago hit Semperit has not been overcome. The transition to radial tyres and the speed limits imposed to reduce the demand for tyres, which account for 63 per cent. of the sales and if one adds the fully owned subsidiary plant at Dubrovnik, the proportion of exports rises to 52.5 per cent., an all-time peak. The Semperit group turnover, which includes in addition to the Dubrovnik plant other subsidiaries in Germany and holdings in Yugoslav companies, rose by 12.3 per cent. to Sch.19m. in 1976. Output was up by 2.9 per cent. to 155,700 tons. Production staff at the parent company was again slightly increased from 8,785 to 9,017 last year.

The pressure of imports has also increased on the Austrian market. Nevertheless the company succeeded in rumping down positive effects on the earnings position, the Board concludes.

Losses reported at Semperit

BY PAUL LENGYAN

ZURICH, June 7. SWITZERLAND's second biggest watch group, the Geneva-based Société Suisse pour l'Industrie Horlogère S.A. (SSIH), is to receive a large-scale capital injection following heavy operating losses in 1976 and again last year. The International trading company Siber Hegner is, through its subsidiary Siber Hegner Invest S.A., to take over Sw.Fr.25m. of new share capital to be issued at par by the Geneva undertaking.

The capital increase, which will raise overall capital from Sw.Fr.44m. to Sw.Fr.69m., will be in the form of 250,000 registered shares of Sw.Fr.100 nominal value. The transaction will give Siber Hegner a 31.2 per cent. stake in the SSIH capital and one of as much as 42 per cent. in the total number of shares outstanding. Siber Hegner has for many years distributed Swiss watches, including the best-known SSIH brand Omega, on various overseas markets and more recently acquired an interest in the group's domestic sales operations.

Total turnover of the group fell last year to a consolidated Sw.Fr.554m., compared with sales of Sw.Fr.765.7m. in 1975. The large deficit is due to a fall in volume sales, as well as to high depreciation needs.

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New stakeholders at Feichtner

BY OUR OWN CORRESPONDENT

ZURICH, June 7. BANKHAUS FEICHTNER of remainder to the Postsparkasse and Wiener Städtische, the municipal insurance company, and retains only 5 per cent. but will continue to remain chairman of the Board of directors.

Mr. Kurt Nossenberger, the Postsparkasse, and Mr. Heinrich Seiler of the Lower Austrian Mortgage Bank, taking a majority interest. Subject to approval of the supervisory board of the two credit institutes, the Lower Austrian Mortgage Bank will have a 51 per cent. holding in the bank which last year had consolidated assets to the tune of Sch.500m. (about £18m.). The hitherto owner, Herr Gerald Lang sells 44 per cent. of the Municipality of Vienna

Meanwhile Donau, Vienna insurance company, will be merged with Anglo-Danubian Lloyd, an insurance company controlled by the Wiener Städtische. So far Wiener Städtische had a 67.34 per cent. interest "Donau" and the Swiss Rückversicherungs AG held the rest of the Sch.72m. equity. Capital of "Donau" will now be raised by Sch.18m. to Sch.90m. with a reduction of the Swiss interest to 26 per cent. of the increased capital.

ASTRA, the Swedish pharmaceuticals concern, has lowered its earnings growth target for 1977 after a smaller turnover increase than expected during the first four months.

Sales rose from 483m. kronor in the corresponding period of 1976 to 524m. kronor (£70m.), representing a growth of 11 per cent. when adjusted for the sale and acquisition of subsidiaries. Astra was looking for a 15 per cent. rise in turnover to 1,710m. kronor this year and a slightly higher rate of growth in earnings, which were 103m. kronor last year. In the four-month interim report Mr. Ulf Widengren, the new managing director, states that sales may fall short of the earlier forecast, while earnings are expected to increase at the same rate as turnover.

Foreign pharmaceutical sales, which account for close to 60 per cent. of the total, rose twice as fast as domestic sales during the first four months but developments in West Germany and Holland did not come up to expectations. Astra has nevertheless decided to invest 20m. kronor in a new plant for its West German subsidiary.

The concern is planning investments totalling some 120m. kronor this year compared with the 98m. kronor spent last year. At the end of April its liquid assets totalled 161m. kronor, or just under 40m. kronor less than at the beginning of the year.

Astra lowers sales target

By William Duffforce

STOCKHOLM, June 7.

ASTRA, the Swedish pharmaceuticals concern, has lowered its earnings growth target for 1977 after a smaller turnover increase than expected during the first four months.

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Lufthansa triples profit —plans big investment

BY JONATHAN CARR

COLOGNE, June 7. THE WEST GERMAN airline, a total of DM70.3m. in 1975 to DM3.5bn. The North Lufthansa is proposing an being paid over to them from Atlantic route was among the most successful with 13 per cent. increased dividend after more than year's profits. Investment of almost DM900m. more passengers—some of them 1976—much the most successful is planned to the end of 1979 apparently attracted by a "keep year in its history. With the —with DM361.5m. of that coming in programme which is claimed threat of a strike now virtually in this year alone. After adding to be one of the advantages on banished, Lufthansa is heading three Airbuses and two Boeing the Jumbos.

For the first quarter of this year, Lufthansa plans to acquire three year earnings are up by nearly 13.2 per cent. and the cautious annual Press conference here Boeing 727 and one Boeing 747. estimate for this year's profit is that while earnings rose by 13.2 per cent. to DM4.3bn. net profit had reached DM112.3m. against just over DM33m. in 1975.

The executive board chairman, Dr. Herbert Culmann, told the more Airbuses; one DC-10, one 7 per cent. and the white Dr. Culmann stressed that for that it will once again be "in

the connection. It is a matter of buying Concorde." He noted that while earnings rose by 13.2 per cent. to DM4.3bn. net profit had reached DM112.3m. against just over DM33m. in 1975.

It was proposed to pay DM42m. as a 7 per cent. dividend compared with DM24.5m. in 1975, when 5 per cent. was paid to preference shareholders and 4 per cent. to ordinary shareholders. The State holds more than 70 per cent. of the capital stock, and Dr. Culmann made it clear he thought nothing of recent suggestions by the Parliament holding should be reduced.

As to the financing of future European ventures—which are being investigated for partial European financing, although no offer of equity is planned.

In the U.S. itself, business is also expanding well and total turnover, including European sales, has been rising steadily over the past ten years to reach the record figure of \$81.2m. in fiscal 1976. In the first half of the current fiscal year, overall sales were up again, to a semi-annual \$463.89m. (\$393.89m.), with net earnings per share at unchanged \$1.15, an improvement in performance is expected in the second half of 1976-77. In the period 1976-81, Air Products reckons in merchant industrial gases alone, with annual compound growth of the U.S. merchant industrial gas market of 6.4 per cent. for liquid oxygen and nitrogen—and it is itself

raising its annual growth in these fields there of 12 per cent. Between this spring and 1980, capacities amounting to 1,800 tons/day of liquid oxygen/liquid nitrogen will be commissioned by the group in the U.S. and Canada.

Bosch stake in AMI

BOSCH GMBH said it will pay \$14.2m. for a 25 per cent. stake in American Microsystems Inc. (AMI) of Santa Clara, California. Reuter reports from Stuttgart.

Under the deal, to be concluded on June 30, Bosch will pay \$29 each for 747,000 shares in AMI, which employs over 3,600 people and had a turnover last year of \$67m.

The firms have also signed a five-year agreement for the joint development of electronic circuit units for use in Bosch products, the German company said.

These securities having been sold, this announcement appears as a matter of record only

26th May, 1977



RENOW INCORPORATED

(kabushiki Kaisha Renown)

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(par value \$50 per share)

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Banco di Roma	Bank Mees & Hoepe NV	Banque Bruxelles Lambert S.A.	Banque Francaise du Commerce Exterieur
Banque de l'Indochine et de Suez	Banque Nationale de Paris	Banque de Neufville, Schlumberger, Mallet	
Banque de Paris et des Pays-Bas	Banque Rothschild	Banque de l'Union Europeenne	Barclays Bank International Limited
Baring Brothers & Co., Limited	Bayerische Vereinsbank	Bayerische Vereinsbank	Berliner Handels- und Frankfurter Bank
Caisse des Dépôts et Consignations			

Notice of Redemption

Massey-Ferguson Nederland N.V.

9 1/4 % Guaranteed Sinking Fund Debentures Due July 1, 1982

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement dated as of July 1, 1975 under which the above described Debentures were issued, Citibank, N.A., as Fiscal Agent, has drawn by lot, for redemption on July 1, 1977, through the operation of the sinking fund provided for in the said Agreement, \$2,000,000 principal amount of Debentures of the said issue of the following distinctive numbers:

COUPON DEBENTURES OF \$1,000 PRINCIPAL AMOUNT OUTSTANDING

58	3491	4374	6679	8638	10634	12898	13190	17482	20162	23517	26245	28144	30981	32754	36761
45	2847	4206	6701	8648	10648	12921	13114	17646	20217	22320	26353	28227	31018	33830	36790
54	2500	3474	6709	8673	10686	12921	13114	17652	20217	22328	26353	28227	31018	33830	36790
47	2857	4469	6717	8694	10684	12921	13114	17653	20217	22328	26353	28227	31018	33831	36802
158	2607	4485	6743	8699	10700	12920	13120	17713	20180	22377	26353	28227	31047	33831	36823
169	2905	4574	6779	8737	10800	12920	13120	17748	20219	22389	26353	28231	31014	33845	36871
193	2600	4514	6812	8753	10828	12924	13124	17754	20220	22389	26353	28231	31014	33845	36871
213	2624	4659	6842	8842	10828	13013	13203	17780	20220	22371	26353	28231	31028	33828	36892
224	2624	4680	6842	8842	10828	13016	13203	17785	20235	22374	26353	28231	31028	33828	36892
225	2664	4865	6848	8848	10830	13013	13203	17787	20237	22374	26353	28240	31028	33828	36892
227	2711	4975	6850	8850	10824	13024	13204	17787	20237	22377	26353	28240	31028	33828	36892
231	2707	4960	6874	8807	10812	13127	13317	17862	20215	22358	26353	28240	31028	33828	36892
243	2754	4965	6889	8827	10852	13128	13318	17862	20247	22358	26353	28247	31028	33828	36892
427	2737	4965	6881	8841	10946	13128	13318	17919	20248	22358	26353	28247	31028	33828	36892
428	2738	4965	6881	8841	10946	13128	13318	17919	20248	22358	26353	28247	31028	33828	36892
429	2738	4965	6881	8841	10947	13128	13318	17920	20248	22358	26353	28247	31028	33828	36892
744	2766	4916	7140	8872	11318	13417	13505	17920	20248	22358	26353	28247	31028	33828	36892
747	2705	4916	7140	8872	11318	13417	13505	17920	20248	22358	26353	28247	31028	33828	36892
803	3032	4985	7183	8853	11618	13487	13577	17920	20248	22358	26353	28247	31028	33828	36892
843	3071	5071	7224	8853	11618	13487	13577	17920	20248	22358	26353	28247	31028	33828	36892
853	3080	5091	7224	8853	11618	13487	13577	17920	20248	22358	26353	28247	31028	33828	36892
877	3104	5106	7206	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
893	3112	5126	7206	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
911	3126	5146	7206	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
965	3143	5182	7206	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1026	3126	5194	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1034	3229	5205	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1063	3238	5243	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1097	3239	5259	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1111	3231	5308	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1115	3236	5324	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1134	3260	5384	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1144	3245	5442	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1157	3247	5454	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1161	3249	5454	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1173	3251	5454	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1175	3251	5454	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1187	3251	5454	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1191	3251	5454	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1201	3251	5454	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1204	3251	5454	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1205	3251	5454	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1206	3251	5454	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1207	3251	5454	7278	8853	11618	13485	13577	17920	20248	22358	26353	28247	31028	33828	36892
1208	3251	5454	7278	8853	11618	13485</td									



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FT SHARE INFORMATION SERVICE

INDUSTRIALS
(Official)

Another cut in home loan rates likely

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

ANOTHER CUT in the mortgage rate is expected to be announced this Friday by the building societies.

In April, the societies reduced the record 12 per cent, mortgage rate by 1 per cent, and dropped the investors' rate from 7.8 per cent, net, to 7 per cent.

Since then, the lower rates have had no adverse effect on the inflow of funds into societies and April's record net receipts of £475m, may almost have been reached again in May. No final figure is yet available but it should be around £450m-£480m.

It is against this background that the Council of the Building Societies Association will meet on Friday to see whether a further cut in interest rates is possible. It now looks as though another reduction will be decided upon, cutting the mortgage rate by either 1 per cent, or 1 per cent.

The societies will be anxious to ensure that any reduction does not turn off the flow of savings which now, because of their edge over most other competitors, is running at such high levels.

The movement still has to make up some of the lost ground caused by low receipts at the turn of the year and remains intent upon repeating the 1976 for most of 1976.

Optimism grows that Government may ease HP controls

BY MICHAEL BLANDEN

HOPES ARE being renewed in the finance industry that the Government could consider relaxing the present tight controls on the terms of instalment credit deals for cars and other consumer purchases.

The Finance Houses Association, representing the leading instalment credit companies, has recently renewed its arguments to the Government for easing the rules. In a memorandum sent to the Department of Prices and Consumer Protection, the Association has again asked for the repayment period permitted for car purchases to be extended from 24 to 36 months.

The controls have remained unchanged at a one-third down payment and a two-year repayment period since they were re-imposed in December, 1973.

The Association has now updated the arguments it presented to the Government nearly a year ago for the limit to be eased.

The Association points out the rise in car prices has substantially exceeded the increase in average earnings over the period since the controls were imposed. This has meant the proportion of a wage-earner's income required to pay off a hire-purchase debt incurred to buy a new car has been substantially raised.

The Association's annual

report this year showed that in 1973 the average earner required 18.9 per cent of his disposable income to meet the repayments over three years on the average car in the 1001-1400c range.

In 1976, he would have required 31.2 per cent over two years. If permitted to spread the payments over three years, they would still have absorbed 23.3 per cent of his disposable income. And the amount required has risen still further in the past year.

The main argument against easing the controls has appeared to be the danger that this would simply bring a further increase in imports at a time when the domestic car industry could not meet the resulting rise in demand. The Association has questioned, however, whether it is appropriate for the instalment credit terms controls to be used in effect as a disguised form of import control.

Some City observers have suggested a change in the rules could form part of an economic package in July or in the autumn. Stockbrokers Phillip and Drew, for example, argued in their recent economic forecasts that there could be scope for reducing VAT or, failing that, some relaxation of HP controls, particularly on electrical goods.

Callaghan may urge free vote on Europe

BY RUPERT CORNWELL, LOBBY STAFF

THE Prime Minister is leaning towards a free vote on the principle of direct elections to Europe, as the only means of handling the outright opposition to the measure that exists within the Cabinet as well as the Labour Party.

Mr. Callaghan has been helped on his way by clear signs from Mr. David Steel that he is ready to accept this virtually unprecedented breach of the doctrine of collective Cabinet responsibility — if it proves to be necessary to keep alive the Liberals' all-important Parliamentary pact with the Government.

It is still unclear whether the Cabinet has taken a firm decision on the subject, but the Government's intentions should become plain when Mr. Michael Foot, the Leader of the House, makes his keenly-awaited "communication" early next week after the Commons has reassembled.

The promise to introduce a Bill on direct elections, coupled with at least a gesture towards the Liberal desire for proportional representation, was a key part of the deal last March.

However, for the Prime Minister to have demanded support from implacable foes of the measure — including Mr. Anthony Wedgwood Benn, the Energy Secretary, and Mr. Peter

FT Monthly Survey of Business Opinion

Investment set to rise but exports may be squeezed

ECONOMIC RECOVERY will continue to be based upon rising industrial investment during the flow of export orders. At the same time, however, there is recognition that societies cannot justify paying out higher interest rates than the market requires and that a reduction would be of benefit to millions of home buyers.

Even so, there are some building society executives who are beginning to doubt the advisability of cutting their rates again.

First, they believe that societies should derive the maximum benefit from their present position and continue to take in large volumes of funds for as long as possible without endangering the inflow pattern by offering lower-interest rates.

In addition, they feel that the societies could be themselves repeating previous mistakes, when they have cut their rates to find interest rates generally begin to move upwards again.

As a result, funds have quickly been reduced and building society rates have had to follow others back up.

Despite the doubts, another reduction in investors' and borrowers' rates looks almost certain. If the mortgage rate comes down to 10½ per cent, it will be back to the level which persisted

in the

1975.

On the other hand, industry is again becoming more hopeful about the chances of moving towards a more adequate rate of profitability during the next 12 months.

The outlook for investment is also looking promising. Over half of the latest all-industry sample expect to make do with the same sized labour force as now while the remainder are equally divided between those who expect to need fewer and those who expect to take on more.

The latest survey, which involved new interviews with industrialists in electrical engineering, cars and the consumer durable industries, and stores and consumer service organisation, also brought out more clearly the diverging trend between the consumer product sectors of the economy and the remainder.

Retail sales have been declining, but export shipments have continued to grow and there are more signs of a revival in the capital goods sectors of industry.

Survey details Page 43

EARNINGS ON CAPITAL

Those expecting earnings during current year to:	4 monthly moving total												May 1977
	Feb.	May	Jan.	Apr.	Dec.	Nov.	Elect.	Consumer	Eng.	Durables	Stores		
%	%	%	%	%	%	%	%	%	%	%	%		
Improve	57	56	54	50	92	50	61						
Remain the same	31	29	31	21	—	28	29						
Contract	7	11	9	23	—	22							
No comment	5	4	6	6	8	—	10						

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THE LEX COLUMN

Bank loans and the tanker surplus

While many bankers do not hide their concern about lending to the real estate industry and the less developed world, it is virtually impossible to find a major bank (Barbados and European American Bank excepted) that confesses to having made sizeable provisions on shipping loans so far. This is despite the fact that the tanker crisis has been around for three years already, ship values have slumped dramatically and current freight rates often do not cover operating costs let alone debt servicing costs.

However, the next year to 18 months could be a far tougher period for bankers than many

egars, for example, have calculated that the debts of the independent tanker fleet not on charter last summer amounted to some hefty provisions against to \$4.3bn. and could rise to \$8.000m. by 1980

limit as to how long these can be delayed especially since the that all loan repayments were

shipping market still shows no

signs of recovering. In addition, many of the ships which were financed at the height of the 1972-73 shipping boom are now worth \$75bn. As most

starting to come off charter and of the shipping loans have been though part of their financing will have been repaid there is the banking community

little hope of them being re- chartered profitably at present.

Finally, the crisis which was initially confined to the tanker market is now engulfing the bulk trades generally and couple of years. A typical

owners who had been subsidising their tanker losses from the non-oil less developed countries

the earnings of their dry cargo fleet in 1973 is now worth \$15m. financial pinch. Last month, 80 per cent on such a ship in Nissi Kaiun, a medium-sized Japanese shipping company with total debts of over \$120m. repaid by now but the residual

defaulted on a bank loan, and the fear is that the problem

which until now has been ship's current market value, centred on the Scandinavian

Provided the loan is backed by owners, mainly because of their a long-term full payout charter

past adventurous operations in all should be well, but often

the spot tanker market, is now this is not the case and the

spreading through the whole current outlook for further

industry.

More worrying, however, the fact that the depression

situation in the tanker market is now spreading to the cargo market. Existing

combined carriers which had

transporting oil are now seeking for non-oil cargoes many tanker owners have

converted into bulk carriers thereby exacerbating

the amount of surplus capacity which can be absorbed

this manner.

The principal problem is

world shipyards are capable

producing over 30m. ton

annum of new ships potential demand is unlikely

be much above 10m. annually over the next years. Governments are

attempt to cut back production

various social reasons but

they do, the world ship

shuttle is likely to continue

So far the banks

depend on the spot tanker remained virtually unchartered at pre-

last July, and tankers accounted for 70 per cent of the market and since rates for and the establishment of

total. More than half, and VLCCs have been fluctuating

as much as \$23bn. of this

debt is believed to be directly over the last couple of years from the worst effects of

Scandinavian tanker crisis governments and hence not at able to cover its total operat-

as the financial strains on the banks' ability to withstand the debt not being serv-

ed. At worldwide a VLCC

debt their balance sheet decreases and if the inde-

estimated last year that only trip between Europe and the dent non-Scandinavian on

\$1.5bn. of shipping loans and would be better laid

run into financial difficulties in actual default. Since then up. By contrast, an average is most unlikely that the various attempts have been VLCC on a time charter fixed be bailed out by an equal

made at assessing the total in the early 1970s is probably of the friendly Nor-

way loans at risk. Fearnley and earning the equivalent of world-

Guarantee Institute.

Weather

UK TO-DAY

London, S.E. England, East Anglia

Sun and showers, perhaps

cloudy later. Wind W., moderate

or fresh. Max 14C (57F).

Cent. England, Midlands

Sunny spells, showers

developing. Wind W., moderate or fresh. Max 14C (57F).

S.W. England, Wales, Lakes

Squally showers, sunny inter-

vals. Wind N.W. fresh or strong. Max 12-14C (54-57F).

E. N.E. England, Borders, Edin-

burgh, E. Scotland, Glasgow

Scattered showers, moderate

or fresh. Wind N.W. or fresh. Max. 9-11C (49-52F).

N. Ireland

Bright intervals, showers merg-

ing in places. Wind N.W. gale

force in places. Max. 10C (50F).

Aberdeen, Moray, Firth, Catta-

ness, Orkney, Shetland

Showers or longer outbreaks. Wind N. strong to gale. Max. 8C (46F).